



## CABARRUS COUNTY BOARD OF COMMISSIONERS

**WORK SESSION  
MAY 4, 2015  
4:00 P.M.**

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### **1. CALL TO ORDER - CHAIRMAN**

### **2. APPROVAL OF WORK SESSION AGENDA – CHAIRMAN**

2.1 Including the Changes to the Agenda Pg. 104

### **3. DISCUSSION ITEMS – NO ACTION**

- 3.1 County Manager – Proposal to Construct New Driveway for Concord Senior Center – Tabled from March Pg. 2
- 3.2 Planning and Development – Cabarrus Farm and Food Council Presentation Pg. 6
- 3.3 Finance – Update on Potential Impacts of the Senate’s Proposed County Sales Tax Redistribution Bills Pg. 11
- 3.4 IAM – Construction and Demolition Landfill – Operation Update Pg. 27
- 3.5 BOC – Department Highlight – Emergency Medical Services Pg. 30

### **4. DISCUSSION ITEMS FOR ACTION AT MAY 18, 2015 MEETING**

- 4.1 Active Living and Parks – Request to Utilize Occupancy Tax Funds for a Lighting Project at Rocky River Elementary School Park Pg. 50
- 4.2 CCS – Funding Request for Design and Construction Contract Administration Services for the Replacement of Royal Oaks Elementary School Pg. 52
- 4.3 County Manager – Proposed Exchange of Property on Rankin Road Pg. 61
- 4.4 DHS – 5307 Urbanized Area Formula Program Resolution Pg. 67
- 4.5 DHS – FY16 HCCBG Funding Plan Pg. 71
- 4.6 EMS – EMT Educational Affiliation between EMS and CCS Pg. 73
- 4.7 Finance – CCS Odell Grades 3-5 Elementary School Budget Reclassification Pg. 79
- 4.8 Finance – Public School Building Capital Fund North Carolina Education Lottery Payment Application Pg. 82
- 4.9 County Manager – Board of Commissioners’ Action Plan Based on Retreat Discussions Plan Pg. 89

### **5. APPROVAL OF REGULAR MEETING AGENDA Pg. 100**

### **6. RECESS TO 12 P.M. ON FRIDAY, MAY 8, 2015 AT THE EMBASSY SUITES**



## CABARRUS COUNTY

### BOARD OF COMMISSIONERS WORK SESSION

**MAY 4, 2015  
4:00 P.M.**

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#### **AGENDA CATEGORY:**

Discussion Items - No Action

#### **SUBJECT:**

County Manager - Proposal to Construct New Driveway for Concord Senior Center - Tabled from March

#### **BRIEF SUMMARY:**

This item was tabled from the March 16, 2015 Board of Commissioners regular meeting.

The City of Concord is considering a rezoning proposal for a parcel located at the southeast corner of N.C. 3 (Branchview Drive) and N.C. 73 (Corban Avenue). If the rezoning is approved the developer of the property will be required to align the driveway for the new development with the Concord Senior Center driveway. To do so, the Senior Center driveway will need to be relocated. The attached drawing shows the new location for the drive, the plan to close the existing drive, and the plan to relocate the sign.

All of this work would be done at the expense of the private developer and would include a donation of a parcel of land by the private property owner that is currently used for Senior Center overflow parking. This proposal has been shown to the Senior Center Advisory Committee and will be discussed with the Active Living and Parks Commission.

#### **REQUESTED ACTION:**

\* This request does not include any endorsement or recommendation on the zoning action that the City of Concord is considering.

The developer/owner is requesting a statement of interest from the County on the driveway and sign relocation, as well as consideration of

accepting the donated property.

**EXPECTED LENGTH OF PRESENTATION:**

5 Minutes

**SUBMITTED BY:**

Jonathan B. Marshall, Deputy County Manager  
Londa Strong, Active Living and Parks Director

**BUDGET AMENDMENT REQUIRED:**

No

**COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:**

This item was approved by the Board for inclusion on the Agenda as a New Business item.

**ATTACHMENTS**

- [Drawing of proposed driveway relocation](#)
  - [Map](#)
-



**CORBAN AVE SENIOR CENTER**  
**SENIOR CENTER DRIVEWAY RELOCATION**  
 CONCORD, NORTH CAROLINA

**BOHLER**<sup>TM</sup>  
**ENGINEERING**  
NC, PLLC NCBELS P-1132  
 800 WEST HILL STREET, SUITE 101  
 PHONE: (980) 272-3400 FAX: (980) 272-3401

SITE PLAN - DRIVEWAY	1	SCALE: 1" = 50'	DATE: 12/17/14	CAD ID: JBW	PROJECT NUMBER: NCC148014
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H:\2014\NCC148014\DRAWINGS\EXHIBITS\NCC148014 - RELOCATED DRIVE-WAY - NO FUTURE USE.DWG PRINTED BY: JWOODARD 12.17.14 @ 8:39 AM L





## CABARRUS COUNTY

### BOARD OF COMMISSIONERS WORK SESSION

**MAY 4, 2015  
4:00 P.M.**

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**AGENDA CATEGORY:**

Discussion Items - No Action

**SUBJECT:**

Planning and Development - Cabarrus Farm and Food Council Presentation

**BRIEF SUMMARY:**

Planning and Development staff serve as liaison to the Cabarrus Farm and Food Council. The Cabarrus Farm and Food Council has requested an opportunity to provide a report on their progress since July 1, 2014 to the Board of Commissioners.

The Council has provided a major milestone timeline for the Board's review. The Cabarrus Farm and Food Council would like to discuss the ongoing work of rebuilding the local food economy and the continued relationship between the Cabarrus County Board of Commissioners and the Council.

**REQUESTED ACTION:**

Receive report.

**EXPECTED LENGTH OF PRESENTATION:**

10 Minutes

**SUBMITTED BY:**

Kelly Sifford, Planning and Development Director, AICP

**BUDGET AMENDMENT REQUIRED:**

No

**COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:**

**ATTACHMENTS**

- [Timeline](#)
-

# Cabarrus Farm and Food Council

## Major Milestones

2010 - 2015

<b>April 2010</b>	Cabarrus County Board of Commissioners adopts a resolution creating the Cabarrus County Food Policy Council
<b>May 2010</b>	Food Policy Council inaugural membership adopted by Board of Commissioners
<b>June 2010</b>	First Food Policy Council meeting
<b>July 2010</b>	Food Policy Council begins coordination with the Center for Environmental Farming Systems on the Cabarrus County Food System Assessment
<b>August 2010</b>	Food Policy Council adopts the 10% NC Local campaign
<b>September 2010</b>	Food Policy Council begins participation in 10 days of the Cabarrus County Fair with a Local Food Booth
<b>September 2010</b>	Volunteering at Know Your Farms Charlotte Regional Farm Tour
<b>October 2010</b>	Board of Commissioners adopts a 10% Local Food Purchasing Policy as recommended by the Food Policy Council
<b>November 2010</b>	Food Policy Council adopts a Standing Committee structure to facilitate work outside of regular meetings.
<b>December 2010</b>	Cabarrus County wins Carolina Farm Stewardship Institution of the Year award. FPC members in attendance at the conference awards ceremony
<b>December 2010</b>	1st Annual Cabarrus County Food Policy Council Holiday Gathering
<b>February 2011</b>	Food Policy Council adopts bylaws governing council business
<b>February 2011</b>	1st Annual Food Policy Council Retreat
<b>February 2011</b>	FPC Fieldtrip to Triad area
<b>March 2011</b>	Carolina Meat Conference
<b>April 2011</b>	Adoption of the <i>Locally Grown</i> , local food marketing campaign

<b>June 2011</b>	FPC Social with CSLE and BOC
<b>August 2011</b>	Food Policy Council presents Cabarrus County Food System Assessment To BOC
<b>September 2011</b>	Volunteering at Know Your Farms Charlotte Regional Farm Tour
<b>September 2011</b>	10 days of cooking at the Cabarrus County Fair
<b>October 2011</b>	First Annual Friends of the PFM Market Harvest Gala fundraising event
<b>November 2011</b>	CFSA Conference
<b>December 2011</b>	2 <sup>nd</sup> Annual FPC Holiday Potluck
<b>February 2012</b>	2 <sup>nd</sup> Annual Food Policy Council Retreat
<b>May 2012</b>	FPC fieldtrip meeting at Creekside Farms
<b>June 2012</b>	Launch of FPC Cabarrus County Local Food Website
<b>September 2012</b>	10 days of cooking at the Cabarrus County Fair
<b>September 2012</b>	Volunteering at Know Your Farms Charlotte Regional Farm Tour
<b>October 2012</b>	Second Annual Friends of the PFM Market Harvest Gala fundraising event
<b>December 2012</b>	3 <sup>rd</sup> Annual FPC Holiday Potluck
<b>February 2013</b>	3 <sup>rd</sup> Annual Food Policy Council Retreat
<b>March 2013</b>	FPC Regular Monthly Meeting Reorganization
<b>September 2013</b>	FPC – Local Food Education Brochure Developed
<b>September 2013</b>	10 days of cooking at the Cabarrus County Fair
<b>September 2013</b>	Volunteering at Know Your Farms Charlotte Regional Farm Tour
<b>October 2013</b>	Third Annual Friends of the PFM Market Harvest Gala fundraising event
<b>November 2013</b>	<i>Locally Grown</i> Agreement Revisions Adopted
<b>November 2013</b>	FPC Float in Concord Christmas Parade

- December 2013** 4th Annual FPC Holiday Gathering
- January 2014** 4<sup>th</sup> Annual Food Policy Council Retreat
- March 2014** Long Term Hunger Relief Advisory Committee begins to meet
- March 2014** Social Gathering with Center for the Environment, Catawba College  
At Cougar Run Winery
- April 2014** FPC Social Gather and April Meeting
- April 2014** CONNECT Community Forum Event at Cannon School
- June 2014** Joint Meeting with Bread Riot in Salisbury, NC
- June 2014** Cabarrus County Board of Commissioners defunds FPC
- July 2014** FPC continues to meet as Cabarrus Farm and Food Council (CFFC)
- September 2014** CFFC sponsors Cabarrus County Schools/Kannapolis City Schools joint  
Education Hunger Summit at NCRC with the help of Hickory Ridge High School  
Culinary Program.
- December 2014** 5th Annual CFFC Holiday Gathering
- January 2015** 5<sup>th</sup> Annual Food Policy Council Retreat



## CABARRUS COUNTY

### BOARD OF COMMISSIONERS WORK SESSION

**MAY 4, 2015  
4:00 P.M.**

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**AGENDA CATEGORY:**

Discussion Items - No Action

**SUBJECT:**

Finance - Update on Potential Impacts of the Senate's Proposed County Sales Tax Redistribution Bills

**BRIEF SUMMARY:**

The General Assembly's fiscal staff has produced a financial analysis on county sales tax redistribution proposals from the Senate.

An update on potential impacts to Cabarrus County will be presented at the work session.

**REQUESTED ACTION:**

Receive report.

**EXPECTED LENGTH OF PRESENTATION:**

10 Minutes

**SUBMITTED BY:**

Susan Fearington, Finance Director

**BUDGET AMENDMENT REQUIRED:**

No

**COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:**

## ATTACHMENTS

- [General Assembly Financial Analysis report](#)
-

### FY 2018-19 Local Sales Tax Distribution Comparison

Current Law; S369 (Sales Tax Fairness Act); S608 (Simple and Fair Formula for Sales Tax Distribution)

	FY 2013-14 Actual	FY 2018-19 Current Law	FY 2018-19		FY 2018-19	
			Distribution	Change from Current Law	Distribution	Change from Current Law
<b>TOTAL</b>	<b>2,278,449,793</b>	<b>2,706,083,617</b>	<b>2,706,083,617</b>	<b>0.0%</b>	<b>2,706,083,617</b>	<b>0.0%</b>
<b>Alamance County</b>	<b>21,406,917</b>	<b>25,166,386</b>	<b>25,226,574</b>	<b>0.2%</b>	<b>25,393,392</b>	<b>0.9%</b>
Alamance	186,548	220,508	164,568	(25.4%)	212,555	(3.6%)
Burlington *	9,590,624	11,301,711	8,327,503	(26.3%)	10,906,593	(3.5%)
Elon	1,830,589	2,161,225	1,605,456	(25.7%)	2,084,294	(3.6%)
Gibsonville *	613,288	725,138	541,666	(25.3%)	698,886	(3.6%)
Graham	2,690,960	3,169,019	2,328,772	(26.5%)	3,058,968	(3.5%)
Green Level	397,206	466,970	340,634	(27.1%)	451,035	(3.4%)
Haw River	438,023	515,978	379,559	(26.4%)	498,003	(3.5%)
Mebane *	1,896,362	2,241,680	1,672,956	(25.4%)	2,160,734	(3.6%)
Ossipee	104,689	123,436	91,154	(26.2%)	119,094	(3.5%)
Swepsonville	221,329	261,665	195,449	(25.3%)	252,215	(3.6%)
<b>Alexander County</b>	<b>4,759,860</b>	<b>5,498,322</b>	<b>9,231,060</b>	<b>67.9%</b>	<b>6,218,615</b>	<b>13.1%</b>
Taylorsville	409,121	477,526	520,535	9.0%	491,380	2.9%
<b>Alleghany County</b>	<b>1,504,741</b>	<b>1,759,200</b>	<b>2,541,615</b>	<b>44.5%</b>	<b>1,906,385</b>	<b>8.4%</b>
Sparta	355,275	417,620	403,825	(3.3%)	419,090	0.4%
<b>Anson County</b>	<b>2,270,913</b>	<b>2,624,552</b>	<b>4,859,051</b>	<b>85.1%</b>	<b>3,038,773</b>	<b>15.8%</b>
Ansonville	93,235	109,238	114,470	4.8%	111,324	1.9%
Lilesville	79,782	93,639	98,592	5.3%	95,362	1.8%
McFarlan	17,477	20,560	21,786	6.0%	20,920	1.8%
Morven	75,051	87,976	92,314	4.9%	89,639	1.9%
Peachland	64,118	75,107	78,652	4.7%	76,547	1.9%
Polkton	501,906	581,230	589,149	1.4%	595,007	2.4%
Wadesboro	857,197	1,003,942	1,050,905	4.7%	1,023,268	1.9%
<b>Ashe County</b>	<b>4,454,763</b>	<b>5,197,473</b>	<b>6,453,720</b>	<b>24.2%</b>	<b>5,474,624</b>	<b>5.3%</b>
Jefferson	349,920	407,801	366,277	(10.2%)	407,801	0.0%
Lansing	34,768	40,708	37,169	(8.7%)	40,641	(0.2%)
West Jefferson	290,897	342,040	316,875	(7.4%)	340,971	(0.3%)
<b>Avery County</b>	<b>3,839,968</b>	<b>4,489,605</b>	<b>4,045,744</b>	<b>(9.9%)</b>	<b>4,479,304</b>	<b>(0.2%)</b>
Banner Elk	298,086	351,909	253,765	(27.9%)	338,187	(3.9%)
Beech Mountain *	6,791	7,983	5,659	(29.1%)	7,685	(3.7%)
Crossnore	53,151	63,394	47,538	(25.0%)	60,663	(4.3%)
Elk Park	123,913	145,272	101,868	(29.9%)	140,011	(3.6%)
Grandfather Vil.	6,884	8,071	5,659	(29.9%)	7,778	(3.6%)
Newland	191,289	224,918	159,593	(29.0%)	216,509	(3.7%)
Seven Devils *	7,892	9,274	6,565	(29.2%)	8,929	(3.7%)
Sugar Mountain	54,246	63,660	44,822	(29.6%)	61,329	(3.7%)
<b>Beaufort County</b>	<b>7,278,866</b>	<b>8,470,895</b>	<b>9,729,715</b>	<b>14.9%</b>	<b>8,816,422</b>	<b>4.1%</b>
Aurora	109,946	128,483	103,860	(19.2%)	126,359	(1.7%)
Bath	52,634	61,500	49,690	(19.2%)	60,486	(1.6%)
Belhaven	355,511	415,013	334,188	(19.5%)	408,322	(1.6%)
Chocowinity	175,134	205,022	166,788	(18.6%)	201,491	(1.7%)
Pantego	38,072	44,567	36,250	(18.7%)	43,800	(1.7%)
Washington	2,070,306	2,423,967	1,972,946	(18.6%)	2,382,085	(1.7%)
Washington Park	95,950	112,341	91,438	(18.6%)	110,400	(1.7%)
<b>Bertie County</b>	<b>1,680,311</b>	<b>1,908,280</b>	<b>4,111,939</b>	<b>115.5%</b>	<b>2,330,108</b>	<b>22.1%</b>
Askeville	34,951	40,664	47,718	17.3%	42,492	4.5%
Aulander	128,832	149,260	173,303	16.1%	156,219	4.7%
Colerain	29,240	33,925	39,532	16.5%	35,487	4.6%
Kelford	35,987	41,720	48,517	16.3%	43,654	4.6%
Lewiston Woodville	79,531	92,391	108,014	16.9%	96,600	4.6%
Powellsville	39,602	45,793	52,909	15.5%	47,963	4.7%
Roxobel	34,322	39,655	45,721	15.3%	41,547	4.8%
Windsor	515,181	599,934	705,389	17.6%	626,652	4.5%

### FY 2018-19 Local Sales Tax Distribution Comparison

Current Law; S369 (Sales Tax Fairness Act); S608 (Simple and Fair Formula for Sales Tax Distribution)

	FY 2013-14 Actual	FY 2018-19 Current Law	FY 2018-19		FY 2018-19	
			S369 Distribution	Change from Current Law	S608 Distribution	Change from Current Law
<b>Bladen County</b>	4,658,373	5,412,685	7,516,668	38.9%	5,915,761	9.3%
Bladenboro	161,914	188,672	378,513	100.6%	190,510	1.0%
Clarkton	108,463	125,705	175,700	39.8%	127,210	1.2%
Dublin	29,224	34,021	73,867	117.1%	34,365	1.0%
East Arcadia	15,677	18,345	103,328	463.3%	18,492	0.8%
Elizabethtown	566,290	662,278	772,823	16.7%	667,739	0.8%
Tar Heel	6,068	6,982	25,832	270.0%	7,086	1.5%
White Lake	236,516	277,212	178,903	(35.5%)	279,259	0.7%
<b>Brunswick County</b>	17,440,353	21,328,073	23,162,424	8.6%	21,100,637	(1.1%)
Bald Head Island	35,172	42,545	33,026	(22.4%)	40,391	(5.1%)
Belville	435,718	528,049	412,543	(21.9%)	500,911	(5.1%)
Boiling Spring Lakes	1,229,502	1,493,646	1,176,577	(21.2%)	1,415,433	(5.2%)
Bolivia	31,409	37,976	29,424	(22.5%)	36,059	(5.0%)
Calabash	403,237	487,639	378,315	(22.4%)	463,021	(5.0%)
Carolina Shores	687,366	833,117	651,142	(21.8%)	790,264	(5.1%)
Caswell Beach	89,596	108,478	84,471	(22.1%)	102,945	(5.1%)
Holden Beach	127,904	154,777	120,301	(22.3%)	146,915	(5.1%)
Leland	3,151,954	3,851,056	3,092,368	(19.7%)	3,640,631	(5.5%)
Navassa	343,868	416,632	325,272	(21.9%)	395,270	(5.1%)
Northwest	165,589	200,428	155,930	(22.2%)	190,230	(5.1%)
Oak Island	1,509,752	1,826,597	1,418,778	(22.3%)	1,733,957	(5.1%)
Ocean Isle Beach	124,526	151,030	118,298	(21.7%)	143,221	(5.2%)
St James	741,524	907,011	730,607	(19.4%)	856,980	(5.5%)
Sandy Creek	58,211	70,411	54,646	(22.4%)	66,847	(5.1%)
Shallotte	842,456	1,023,743	807,270	(21.1%)	970,026	(5.2%)
Southport	645,610	782,757	612,507	(21.8%)	742,403	(5.2%)
Sunset Beach	806,893	977,608	763,034	(21.9%)	927,473	(5.1%)
Varnamtown	121,715	147,349	114,696	(22.2%)	139,840	(5.1%)
<b>Buncombe County</b>	54,959,775	65,515,968	48,089,551	(26.6%)	63,210,385	(3.5%)
Asheville	17,239,219	20,542,998	17,004,822	(17.2%)	19,401,211	(5.6%)
Biltmore Forest	918,313	1,071,990	268,011	(75.0%)	1,020,258	(4.8%)
Black Mountain	1,316,577	1,556,605	1,576,758	1.3%	1,474,397	(5.3%)
Montreat	332,185	394,416	136,035	(65.5%)	372,994	(5.4%)
Weaverville	992,723	1,160,228	727,123	(37.3%)	1,103,765	(4.9%)
Woodfin	658,487	788,315	1,229,912	56.0%	743,210	(5.7%)
<b>Burke County</b>	10,278,561	11,796,464	17,062,399	44.6%	12,974,877	10.0%
Connelly Springs	293,205	340,736	312,012	(8.4%)	342,512	0.5%
Drexel	328,248	382,161	352,039	(7.9%)	383,880	0.4%
Glen Alpine	268,086	312,143	287,616	(7.9%)	313,537	0.4%
Hickory *	11,723	13,699	12,771	(6.8%)	13,741	0.3%
Hildebran	354,956	412,556	377,961	(8.4%)	414,684	0.5%
Long View *	132,235	153,755	141,044	(8.3%)	154,524	0.5%
Morganton	2,982,419	3,470,907	3,193,326	(8.0%)	3,487,050	0.5%
Rhodhiss *	125,466	146,415	135,899	(7.2%)	146,942	0.4%
Rutherford College	237,285	277,521	259,409	(6.5%)	278,278	0.3%
Valdese	789,893	919,504	846,650	(7.9%)	923,686	0.5%
<b>Cabarrus County</b>	30,437,497	36,479,404	30,341,006	(16.8%)	36,032,999	(1.2%)
Concord	12,700,031	15,182,672	13,551,484	(10.7%)	14,497,434	(4.5%)
Harrisburg	1,254,700	1,498,788	2,277,486	52.0%	1,431,587	(4.5%)
Kannapolis *	4,898,183	5,843,993	5,586,634	(4.4%)	5,584,478	(4.4%)
Locust *	54,693	63,674	37,265	(41.5%)	61,402	(3.6%)
Midland	149,619	186,782	548,055	193.4%	175,526	(6.0%)
Mount Pleasant	192,481	228,945	277,282	21.1%	219,027	(4.3%)
<b>Caldwell County</b>	8,376,082	9,670,364	14,516,834	50.1%	10,670,131	10.3%
Blowing Rock *	14,636	17,917	18,827	5.1%	17,611	(1.7%)

This document supersedes the March 25, 2015 document

"Local Sales Tax Distribution Comparison" released by this office.

Attachment number 1

April 14, 2015

### FY 2018-19 Local Sales Tax Distribution Comparison

Current Law; S369 (Sales Tax Fairness Act); S608 (Simple and Fair Formula for Sales Tax Distribution)

	FY 2013-14 Actual	FY 2018-19 Current Law	FY 2018-19 S369		FY 2018-19 S608	
			Distribution	Change from Current Law	Distribution	Change from Current Law
Cajah's Mountain	458,642	534,808	488,447	(8.7%)	535,829	0.2%
Cedar Rock	48,604	56,712	51,905	(8.5%)	56,807	0.2%
Gamewell	660,688	771,049	706,100	(8.4%)	772,271	0.2%
Granite Falls	767,838	896,694	822,933	(8.2%)	897,883	0.1%
Hickory *	3,116	3,640	3,343	(8.2%)	3,644	0.1%
Hudson	630,991	738,594	682,874	(7.5%)	738,903	0.0%
Lenoir	2,948,616	3,441,226	3,151,673	(8.4%)	3,446,665	0.2%
Rhodiss *	59,920	69,840	63,695	(8.8%)	69,985	0.2%
Sawmills	851,827	993,797	909,149	(8.5%)	995,497	0.2%
Camden County	1,377,953	1,638,664	2,782,894	69.8%	1,817,725	10.9%
Elizabeth City *	8,706	10,348	12,309	19.0%	10,651	2.9%
Carteret County	13,657,640	16,258,171	13,386,539	(17.7%)	15,807,522	(2.8%)
Atlantic Beach	982,602	1,162,773	293,294	(74.8%)	1,101,145	(5.3%)
Beaufort	816,827	974,440	802,740	(17.6%)	919,676	(5.6%)
Bogue	13,022	15,530	139,203	796.4%	14,659	(5.6%)
Cape Carteret	223,410	265,658	411,231	54.8%	251,069	(5.5%)
Cedar Point	81,125	97,259	267,193	174.7%	91,605	(5.8%)
Emerald Isle	1,434,598	1,729,969	731,591	(57.7%)	1,625,472	(6.0%)
Indian Beach	442,751	487,262	23,394	(95.2%)	475,962	(2.3%)
Morehead City	1,901,071	2,308,753	1,804,039	(21.9%)	2,162,966	(6.3%)
Newport	372,940	446,864	925,316	107.1%	420,983	(5.8%)
Peletier	13,933	16,651	129,923	680.3%	15,704	(5.7%)
Pine Knoll Shores	676,572	805,062	265,259	(67.1%)	760,637	(5.5%)
Caswell County	2,362,229	2,723,912	5,680,980	108.6%	3,308,879	21.5%
Milton	12,467	14,518	41,457	185.5%	15,435	6.3%
Yanceyville	128,261	149,212	479,371	221.3%	158,694	6.4%
Catawba County	24,623,353	28,809,637	27,860,999	(3.3%)	29,026,139	0.8%
Brookford	78,515	92,120	67,944	(26.2%)	89,252	(3.1%)
Catawba	124,661	146,362	108,280	(26.0%)	141,772	(3.1%)
Claremont	285,372	336,014	251,700	(25.1%)	325,147	(3.2%)
Conover	1,695,664	1,992,620	1,479,900	(25.7%)	1,929,527	(3.2%)
Hickory *	8,258,271	9,701,476	7,195,300	(25.8%)	9,395,322	(3.2%)
Long View *	851,471	1,000,169	741,474	(25.9%)	968,644	(3.2%)
Maiden *	692,439	814,326	606,838	(25.5%)	788,336	(3.2%)
Newton	2,678,599	3,147,279	2,336,108	(25.8%)	3,047,766	(3.2%)
Chatham County	8,801,783	10,616,551	15,721,943	48.1%	11,286,272	6.3%
Cary *	348,109	429,483	469,659	9.4%	422,327	(1.7%)
Goldston	52,876	63,270	63,706	0.7%	62,943	(0.5%)
Pittsboro	779,047	937,937	960,941	2.5%	930,902	(0.8%)
Siler City	1,578,951	1,892,087	1,913,046	1.1%	1,881,263	(0.6%)
Cherokee County	4,942,136	5,788,437	6,460,464	11.6%	5,963,063	3.0%
Andrews	413,482	486,230	416,258	(14.4%)	479,262	(1.4%)
Murphy	380,146	446,727	381,452	(14.6%)	440,426	(1.4%)
Chowan County	2,362,374	2,755,645	2,931,040	6.4%	2,905,134	5.4%
Edenton	465,504	547,567	985,850	80.0%	541,718	(1.1%)
Clay County	1,691,566	2,004,980	2,855,822	42.4%	2,150,505	7.3%
Hayesville	28,215	33,528	83,870	150.1%	33,827	0.9%
Cleveland County	14,684,216	17,018,006	17,814,516	4.7%	17,995,206	5.7%
Belwood	0	-	171,876	n/a	-	n/a
Boiling Springs	292,627	337,079	845,846	150.9%	337,035	(0.0%)
Casar	2,354	2,701	53,757	1,890.1%	2,705	0.1%
Earl	6,146	7,091	47,541	570.5%	7,085	(0.1%)
Fallston	7,683	8,840	109,890	1,143.1%	8,843	0.0%
Grover	50,380	57,766	129,454	124.1%	57,860	0.2%
Kings Mountain *	963,186	1,176,215	1,746,911	48.5%	1,150,838	(2.2%)

### FY 2018-19 Local Sales Tax Distribution Comparison

Current Law; S369 (Sales Tax Fairness Act); S608 (Simple and Fair Formula for Sales Tax Distribution)

	FY 2013-14 Actual	FY 2018-19 Current Law	FY 2018-19		FY 2018-19	
			S369 Distribution	Change from Current Law	S608 Distribution	Change from Current Law
Kingstown	28,925	33,520	123,420	268.2%	33,440	(0.2%)
Lattimore	12,782	14,349	85,022	492.5%	14,489	1.0%
Lawndale	18,815	21,689	110,805	410.9%	21,680	(0.0%)
Moorestown	0	-	57,230	n/a	-	n/a
Patterson Springs	0	-	112,999	n/a	-	n/a
Polkville	4,900	5,642	99,103	1,656.5%	5,642	0.0%
Shelby	2,789,440	3,219,419	3,689,651	14.6%	3,216,639	(0.1%)
Waco	8,149	9,424	58,876	524.7%	9,409	(0.2%)
<b>Columbus County</b>	<b>6,583,615</b>	<b>7,652,347</b>	<b>11,783,018</b>	<b>54.0%</b>	<b>8,445,648</b>	<b>10.4%</b>
Boardman	24,989	29,158	31,223	7.1%	29,923	2.6%
Bolton	110,734	129,832	141,423	8.9%	133,083	2.5%
Brunswick	179,959	210,072	225,298	7.2%	215,562	2.6%
Cerro Gordo	32,923	38,475	41,427	7.7%	39,470	2.6%
Chadbourn	295,095	345,706	375,496	8.6%	354,433	2.5%
Fair Bluff	151,592	177,625	193,054	8.7%	182,100	2.5%
Lake Waccamaw	235,835	277,262	304,886	10.0%	284,015	2.4%
Sandyfield	71,908	84,768	94,078	11.0%	86,775	2.4%
Tabor City	635,454	741,017	791,806	6.9%	760,581	2.6%
Whiteville	861,650	1,010,665	1,102,406	9.1%	1,035,859	2.5%
<b>Craven County</b>	<b>13,517,968</b>	<b>15,934,170</b>	<b>18,052,297</b>	<b>13.3%</b>	<b>16,675,806</b>	<b>4.7%</b>
Bridgeton	142,306	168,572	80,042	(52.5%)	165,358	(1.9%)
Cove City	11,043	13,116	67,941	418.0%	12,853	(2.0%)
Dover	19,943	23,594	67,941	188.0%	23,153	(1.9%)
Havelock	1,842,902	2,175,055	3,599,531	65.5%	2,136,599	(1.8%)
New Bern	5,499,007	6,478,283	5,167,208	(20.2%)	6,368,199	(1.7%)
River Bend	362,648	428,934	536,620	25.1%	420,998	(1.9%)
Trent Woods	450,633	532,615	709,498	33.2%	522,907	(1.8%)
Vanceboro	107,418	126,828	173,399	36.7%	124,566	(1.8%)
<b>Cumberland County</b>	<b>36,420,427</b>	<b>42,902,869</b>	<b>51,488,233</b>	<b>20.0%</b>	<b>44,556,949</b>	<b>3.9%</b>
Eastover	595,345	703,320	577,660	(17.9%)	686,631	(2.4%)
Falcon *	50,976	60,587	50,941	(15.9%)	59,026	(2.6%)
Fayetteville	33,602,724	39,692,257	32,586,166	(17.9%)	38,752,213	(2.4%)
Godwin	22,649	26,682	21,673	(18.8%)	26,074	(2.3%)
Hope Mills	2,512,905	2,975,055	2,464,078	(17.2%)	2,902,295	(2.4%)
Linden	20,930	24,681	20,128	(18.4%)	24,111	(2.3%)
Spring Lake	1,901,853	2,254,017	1,875,108	(16.8%)	2,198,170	(2.5%)
Stedman	169,728	200,871	166,133	(17.3%)	195,981	(2.4%)
Wade	91,228	107,631	87,944	(18.3%)	105,125	(2.3%)
<b>Currituck County</b>	<b>7,936,554</b>	<b>9,454,975</b>	<b>6,789,171</b>	<b>(28.2%)</b>	<b>9,009,426</b>	<b>(4.7%)</b>
<b>Dare County</b>	<b>16,287,979</b>	<b>19,384,403</b>	<b>6,399,869</b>	<b>(67.0%)</b>	<b>17,370,485</b>	<b>(10.4%)</b>
Duck	815,324	984,550	69,853	(92.9%)	872,953	(11.3%)
Kill Devil Hills	1,893,551	2,237,174	1,267,346	(43.4%)	2,006,466	(10.3%)
Kitty Hawk	869,245	1,037,358	618,342	(40.4%)	925,448	(10.8%)
Manteo	528,914	629,297	273,246	(56.6%)	562,315	(10.6%)
Nags Head	2,213,311	2,623,348	526,352	(79.9%)	2,348,953	(10.5%)
Southern Shores	965,031	1,124,258	516,373	(54.1%)	1,015,073	(9.7%)
<b>Davidson County</b>	<b>17,085,271</b>	<b>19,871,947</b>	<b>31,559,569</b>	<b>58.8%</b>	<b>22,072,530</b>	<b>11.1%</b>
Denton	267,818	313,766	311,221	(0.8%)	316,999	1.0%
High Point *	906,886	1,070,529	1,086,481	1.5%	1,078,579	0.8%
Lexington	3,096,487	3,626,913	3,594,943	(0.9%)	3,664,585	1.0%
Midway	777,126	911,777	908,421	(0.4%)	920,681	1.0%
Thomasville *	4,388,550	5,148,195	5,126,959	(0.4%)	5,198,747	1.0%
Wallburg	505,917	593,725	591,996	(0.3%)	599,468	1.0%

### FY 2018-19 Local Sales Tax Distribution Comparison

Current Law; S369 (Sales Tax Fairness Act); S608 (Simple and Fair Formula for Sales Tax Distribution)

	FY 2013-14 Actual	FY 2018-19 Current Law	FY 2018-19 S369		FY 2018-19 S608	
			Distribution	Change from Current Law	Distribution	Change from Current Law
<b>Davie County</b>	5,813,140	6,795,486	9,105,273	34.0%	7,252,017	6.7%
Bermuda Run	484,234	569,487	551,928	(3.1%)	571,453	0.3%
Cooleemee	186,032	218,597	211,250	(3.4%)	219,415	0.4%
Mocksville	988,007	1,160,894	1,121,624	(3.4%)	1,165,254	0.4%
<b>Duplin County</b>	7,006,816	8,209,462	12,968,350	58.0%	9,056,164	10.3%
Beulaville	240,286	283,889	289,557	2.0%	286,044	0.8%
Calypso	100,142	118,187	120,181	1.7%	119,134	0.8%
Faison	179,242	211,432	214,686	1.5%	213,168	0.8%
Greenevers	117,443	138,593	140,895	1.7%	139,708	0.8%
Harrells *	4,308	5,087	5,178	1.8%	5,127	0.8%
Kenansville	155,287	182,286	182,537	0.1%	184,133	1.0%
Magnolia	174,137	205,483	208,860	1.6%	207,142	0.8%
Mount Olive *	9,470	11,195	11,435	2.1%	11,277	0.7%
Rose Hill	302,436	357,145	363,780	1.9%	359,923	0.8%
Teachey	69,743	82,204	83,286	1.3%	82,904	0.9%
Wallace *	718,544	846,658	857,019	1.2%	853,976	0.9%
Warsaw	562,249	662,716	671,461	1.3%	668,358	0.9%
<b>Durham County</b>	39,154,861	47,179,398	43,869,252	(7.0%)	46,087,380	(2.3%)
Chapel Hill *	594,866	718,900	504,560	(29.8%)	674,600	(6.2%)
Durham *	45,275,677	54,319,148	36,981,835	(31.9%)	51,119,799	(5.9%)
Morrisville *	0	-	0	n/a	-	n/a
Raleigh *	221,085	267,761	189,397	(29.3%)	251,015	(6.3%)
<b>Edgecombe County</b>	4,401,563	5,036,126	9,012,550	79.0%	5,825,788	15.7%
Conetoe	41,811	48,629	46,596	(4.2%)	49,174	1.1%
Leggett	8,536	9,978	9,707	(2.7%)	10,070	0.9%
Macclesfield	67,031	78,098	75,234	(3.7%)	78,920	1.1%
Pinetops	194,763	226,748	217,936	(3.9%)	229,202	1.1%
Princeville	304,778	356,949	349,312	(2.1%)	359,979	0.8%
Rocky Mount *	2,472,084	2,874,983	2,754,050	(4.2%)	2,907,298	1.1%
Sharpsburg *	29,829	34,633	33,006	(4.7%)	35,045	1.2%
Speed	11,413	13,332	12,943	(2.9%)	13,458	1.0%
Tarboro	1,622,394	1,891,507	1,825,840	(3.5%)	1,910,925	1.0%
Whitakers *	56,819	66,110	63,423	(4.1%)	66,842	1.1%
<b>Forsyth County</b>	51,454,878	60,767,422	52,833,346	(13.1%)	61,493,579	1.2%
Bethania	31,089	36,134	47,928	32.6%	35,256	(2.4%)
Clemmons	679,857	799,047	2,807,942	251.4%	776,769	(2.8%)
High Point *	3,978	4,637	1,760	(62.1%)	4,520	(2.5%)
Kernersville *	3,580,202	4,237,426	3,512,637	(17.1%)	4,109,887	(3.0%)
King *	76,255	90,364	91,316	1.1%	87,610	(3.0%)
Lewisville	669,847	782,961	1,892,189	141.7%	762,506	(2.6%)
Rural Hall	270,639	326,136	443,367	35.9%	314,483	(3.6%)
Tobaccoville *	27,317	32,074	363,192	1,032.4%	31,190	(2.8%)
Walkertown	246,910	287,236	702,498	144.6%	280,169	(2.5%)
Winston-Salem	30,260,022	35,863,107	34,520,610	(3.7%)	34,767,885	(3.1%)
<b>Franklin County</b>	7,993,551	9,543,596	15,345,989	60.8%	10,511,437	10.1%
Bunn	47,673	56,370	84,200	49.4%	57,521	2.0%
Centerville	0	-	21,783	n/a	-	n/a
Franklinton	222,593	260,618	495,893	90.3%	266,905	2.4%
Louisburg	440,321	521,241	838,563	60.9%	531,673	2.0%
Wake Forest *	96,405	115,791	242,072	109.1%	117,485	1.5%
Youngsville	249,635	297,996	296,898	(0.4%)	303,035	1.7%

### FY 2018-19 Local Sales Tax Distribution Comparison

Current Law; S369 (Sales Tax Fairness Act); S608 (Simple and Fair Formula for Sales Tax Distribution)

	FY 2013-14 Actual	FY 2018-19 Current Law	FY 2018-19		FY 2018-19	
			S369 Distribution	Change from Current Law	S608 Distribution	Change from Current Law
<b>Gaston County</b>	28,578,013	33,750,321	34,769,205	3.0%	35,080,456	3.9%
Belmont	1,680,746	1,980,347	1,764,253	(10.9%)	1,944,168	(1.8%)
Bessemer City	457,888	538,567	892,413	65.7%	529,075	(1.8%)
Cherryville	532,280	624,858	959,273	53.5%	614,298	(1.7%)
Cramerton	647,732	756,771	777,938	2.8%	745,333	(1.5%)
Dallas	314,778	371,795	774,283	108.3%	364,665	(1.9%)
Gastonia	8,784,223	10,374,672	12,102,383	16.7%	10,175,972	(1.9%)
High Shoals *	40,034	46,666	115,635	147.8%	46,001	(1.4%)
Kings Mountain *	175,198	205,781	176,027	(14.5%)	202,262	(1.7%)
Lowell	333,971	391,219	599,586	53.3%	384,920	(1.6%)
McAdenville	105,198	123,575	109,496	(11.4%)	121,458	(1.7%)
Mount Holly	1,845,682	2,164,779	2,367,652	9.4%	2,128,850	(1.7%)
Ranlo	218,570	256,649	577,020	124.8%	252,288	(1.7%)
Spencer Mountain	62	58	0	(100.0%)	62	8.0%
Stanley	427,887	502,984	598,754	19.0%	494,231	(1.7%)
<b>Gates County</b>	1,281,952	1,437,065	2,879,758	100.4%	1,737,031	20.9%
Gatesville	54,933	63,007	75,873	20.4%	66,923	6.2%
<b>Graham County</b>	1,379,425	1,624,856	2,246,842	38.3%	1,735,848	6.8%
Fontana Dam	129	727	5,075	598.5%	530	(27.0%)
Robbinsville	48,994	80,609	153,782	90.8%	68,082	(15.5%)
Lake Santeetlah	74,723	68,722	11,166	(83.8%)	80,740	17.5%
<b>Granville County</b>	5,578,293	6,384,953	11,125,742	74.2%	7,336,459	14.9%
Butner	1,243,863	1,455,193	1,484,713	2.0%	1,478,487	1.6%
Creedmoor	680,089	798,816	824,007	3.2%	810,304	1.4%
Oxford	1,373,818	1,605,152	1,631,877	1.7%	1,631,699	1.7%
Stem	80,227	94,634	98,750	4.3%	95,833	1.3%
Stovall	67,570	79,009	80,498	1.9%	80,291	1.6%
<b>Greene County</b>	2,078,966	2,364,379	4,975,528	110.4%	2,902,919	22.8%
Hookerton	30,480	34,342	96,097	179.8%	36,979	7.7%
Snow Hill	139,982	163,071	375,886	130.5%	173,365	6.3%
Walstonburg	23,665	26,881	51,708	92.4%	28,855	7.3%
<b>Guilford County</b>	74,232,997	88,221,446	76,556,497	(13.2%)	87,986,295	(0.3%)
Archdale *	18,621	22,217	55,073	147.9%	21,374	(3.8%)
Burlington *	105,661	128,701	104,550	(18.8%)	123,041	(4.4%)
Gibsonville *	324,969	386,377	514,179	33.1%	372,110	(3.7%)
Greensboro	40,727,830	48,493,619	42,041,744	(13.3%)	46,682,463	(3.7%)
High Point *	14,862,984	17,655,752	15,387,827	(12.8%)	17,008,446	(3.7%)
Jamestown	411,082	499,458	543,600	8.8%	477,859	(4.3%)
Kernersville *	86,073	103,341	8,904	(91.4%)	99,232	(4.0%)
Oak Ridge	185,675	221,889	1,023,836	361.4%	213,363	(3.8%)
Pleasant Garden	23,396	27,910	690,703	2,374.7%	26,852	(3.8%)
Sedalia	33,453	39,829	96,259	141.7%	38,343	(3.7%)
Stokesdale	0	-	810,647	n/a	-	n/a
Summerfield	120,808	143,938	1,642,411	1,041.1%	138,534	(3.8%)
Whitsett	6,698	7,975	90,830	1,039.0%	7,677	(3.7%)
<b>Halifax County</b>	6,257,593	7,177,473	9,547,662	33.0%	7,754,633	8.0%
Enfield	233,391	270,824	448,716	65.7%	270,109	(0.3%)
Halifax	24,571	28,531	41,778	46.4%	28,449	(0.3%)
Hobgood	22,462	26,022	60,623	133.0%	25,969	(0.2%)
Littleton	83,349	96,570	118,401	22.6%	96,370	(0.2%)
Roanoke Rapids	3,144,805	3,644,292	2,763,230	(24.2%)	3,636,560	(0.2%)
Scotland Neck	222,281	257,932	359,115	39.2%	257,268	(0.3%)
Weldon	465,070	538,002	284,803	(47.1%)	537,173	(0.2%)

### FY 2018-19 Local Sales Tax Distribution Comparison

Current Law; S369 (Sales Tax Fairness Act); S608 (Simple and Fair Formula for Sales Tax Distribution)

	FY 2013-14 Actual	FY 2018-19 Current Law	FY 2018-19		FY 2018-19	
			S369 Distribution	Change from Current Law	S608 Distribution	Change from Current Law
<b>Harnett County</b>	14,555,977	17,677,524	29,345,001	66.0%	19,445,807	10.0%
Angier*	505,873	605,539	1,086,076	79.4%	614,241	1.4%
Benson*	341	398	0	(100.0%)	407	2.4%
Broadway *	1,132	1,290	11,422	785.3%	1,333	3.3%
Coats	216,083	258,589	532,567	106.0%	262,330	1.4%
Dunn	1,326,697	1,605,513	2,272,337	41.5%	1,621,995	1.0%
Erwin	446,053	531,871	1,080,601	103.2%	540,336	1.6%
Lillington	541,325	645,801	785,525	21.6%	655,910	1.6%
<b>Haywood County</b>	9,720,839	11,430,853	12,492,914	9.3%	11,695,054	2.3%
Canton	920,244	1,085,073	883,050	(18.6%)	1,059,790	(2.3%)
Clyde	267,672	315,408	256,038	(18.8%)	308,133	(2.3%)
Maggie Valley	263,893	313,451	262,110	(16.4%)	305,313	(2.6%)
Waynesville	2,148,690	2,531,960	2,055,633	(18.8%)	2,473,535	(2.3%)
<b>Henderson County</b>	18,545,666	21,945,832	22,797,261	3.9%	22,499,537	2.5%
Flat Rock	257,732	304,285	664,183	118.3%	298,118	(2.0%)
Fletcher	1,141,737	1,358,512	1,556,782	14.6%	1,327,007	(2.3%)
Hendersonville	2,521,377	2,978,778	2,810,466	(5.7%)	2,917,660	(2.1%)
Laurel Park	483,676	569,749	455,999	(20.0%)	558,686	(1.9%)
Mills River	293,686	350,080	1,453,106	315.1%	341,722	(2.4%)
Saluda *	6,274	7,343	2,712	(63.1%)	7,218	(1.7%)
<b>Hertford County</b>	3,600,727	4,188,669	4,631,109	10.6%	4,380,886	4.6%
Ahoskie	983,908	1,153,867	930,322	(19.4%)	1,138,319	(1.3%)
Cofield	56,903	66,027	77,120	16.8%	65,396	(1.0%)
Como	6,723	7,548	17,305	129.3%	7,568	0.3%
Harrellsville	9,079	10,509	19,938	89.7%	10,417	(0.9%)
Murfreesboro	338,687	395,941	579,711	46.4%	391,010	(1.2%)
Winton	76,159	91,345	140,696	54.0%	89,360	(2.2%)
<b>Hoke County</b>	5,128,288	6,257,588	13,263,551	112.0%	7,224,285	15.4%
Raeford	813,020	981,401	1,279,186	30.3%	1,015,166	3.4%
Red Springs *	0	-	0	n/a	-	n/a
<b>Hyde County</b>	1,270,434	1,502,987	1,574,751	4.8%	1,519,287	1.1%
<b>Iredell County</b>	28,112,943	33,462,016	33,004,874	(1.4%)	33,328,599	(0.4%)
Davidson *	68,000	81,645	65,820	(19.4%)	78,401	(4.0%)
Harmony	117,007	139,084	107,632	(22.6%)	134,016	(3.6%)
Love Valley	24,963	29,834	23,609	(20.9%)	28,694	(3.8%)
Mooresville	7,452,030	8,902,765	7,033,948	(21.0%)	8,563,583	(3.8%)
Statesville	5,425,345	6,450,777	4,997,725	(22.5%)	6,215,119	(3.7%)
Troutman	543,913	647,244	503,155	(22.3%)	623,425	(3.7%)
<b>Jackson County</b>	8,654,898	10,153,110	9,948,566	(2.0%)	10,285,507	1.3%
Dillsboro	37,334	44,246	55,582	25.6%	43,069	(2.7%)
Forest Hills	18,399	21,730	88,979	309.5%	21,178	(2.5%)
Highlands *	44,193	51,790	975	(98.1%)	50,631	(2.2%)
Sylva	446,693	523,923	651,862	24.4%	512,030	(2.3%)
Webster	10,160	11,888	89,954	656.7%	11,629	(2.2%)
<b>Johnston County</b>	27,081,347	32,473,526	38,613,165	18.9%	33,741,051	3.9%
Archer Lodge	98,121	117,163	987,828	743.1%	120,695	3.0%
Benson *	488,887	579,692	735,425	26.9%	573,559	(1.1%)
Clayton	2,650,545	3,173,763	3,740,495	17.9%	3,129,024	(1.4%)
Four Oaks	190,364	227,089	429,451	89.1%	224,202	(1.3%)
Kenly *	245,921	292,018	256,758	(12.1%)	288,778	(1.1%)
Micro	37,380	43,827	97,343	122.1%	43,543	(0.6%)
Pine Level	146,327	174,131	381,324	119.0%	172,063	(1.2%)
Princeton	126,278	150,013	263,287	75.5%	148,325	(1.1%)
Selma	687,658	823,712	1,341,271	62.8%	811,985	(1.4%)
Smithfield	1,932,935	2,305,234	2,401,398	4.2%	2,276,047	(1.3%)

### FY 2018-19 Local Sales Tax Distribution Comparison

Current Law; S369 (Sales Tax Fairness Act); S608 (Simple and Fair Formula for Sales Tax Distribution)

	FY 2013-14 Actual	FY 2018-19 Current Law	FY 2018-19 S369		FY 2018-19 S608	
			Distribution	Change from Current Law	Distribution	Change from Current Law
Wilson's Mills	143,418	164,434	521,135	216.9%	164,729	0.2%
Zebulon *	0	-	0	n/a	-	n/a
Jones County	1,012,229	1,173,060	2,403,592	104.9%	1,427,747	21.7%
Maysville	66,076	77,616	241,634	211.3%	82,734	6.6%
Pollocksville	18,739	22,100	74,472	237.0%	23,525	6.4%
Trenton	15,174	17,735	69,234	290.4%	18,937	6.8%
Lee County	9,139,735	10,869,169	11,065,942	1.8%	11,093,892	2.1%
Broadway *	113,695	135,567	229,546	69.3%	132,300	(2.4%)
Sanford	3,861,102	4,651,190	5,381,929	15.7%	4,523,819	(2.7%)
Lenoir County	8,474,581	9,873,593	10,803,857	9.4%	10,326,532	4.6%
Grifton *	7,688	8,954	33,849	278.0%	8,919	(0.4%)
Kinston	3,251,266	3,803,476	3,909,779	2.8%	3,783,818	(0.5%)
La Grange	206,002	238,466	522,206	119.0%	237,942	(0.2%)
Pink Hill	70,863	81,097	94,780	16.9%	81,187	0.1%
Lincoln County	12,444,625	14,668,091	19,017,687	29.7%	15,449,930	5.3%
Lincolnton	2,243,712	2,649,951	2,515,978	(5.1%)	2,641,304	(0.3%)
Maiden *	427	504	476	(5.5%)	502	(0.3%)
Macon County	7,526,207	8,822,753	7,839,113	(11.1%)	8,761,359	(0.7%)
Franklin	541,483	638,212	902,791	41.5%	616,195	(3.4%)
Highlands *	774,327	909,629	210,950	(76.8%)	879,255	(3.3%)
Madison County	2,211,918	2,582,289	4,858,940	88.2%	2,979,761	15.4%
Hot Springs	95,161	111,682	128,908	15.4%	115,532	3.4%
Mars Hill	342,929	407,742	486,303	19.3%	419,778	3.0%
Marshall	148,330	174,204	201,433	15.6%	180,161	3.4%
Martin County	3,404,390	3,948,986	4,414,837	11.8%	4,175,883	5.7%
Bear Grass	5,347	6,047	13,570	124.4%	6,074	0.4%
Everetts	10,104	11,488	29,370	155.7%	11,515	0.2%
Hamilton	28,954	32,390	73,983	128.4%	32,674	0.9%
Hassell	2,299	2,177	15,614	617.3%	2,354	8.1%
Jamesville	44,513	50,584	89,226	76.4%	50,714	0.3%
Oak City	26,062	29,592	57,254	93.5%	29,678	0.3%
Parmelee	21,903	24,874	50,190	101.8%	24,944	0.3%
Robersonville	190,226	216,990	268,980	24.0%	217,225	0.1%
Williamston	1,020,702	1,143,237	994,128	(13.0%)	1,152,729	0.8%
McDowell County	7,361,259	8,551,464	9,878,562	15.5%	9,028,817	5.6%
Marion	1,094,585	1,293,287	1,790,900	38.5%	1,277,875	(1.2%)
Old Fort	151,133	176,970	197,217	11.4%	175,539	(0.8%)
Mecklenburg County	183,497,214	220,696,658	146,963,497	(33.4%)	213,715,871	(3.2%)
Charlotte	90,275,326	109,124,122	116,941,765	7.2%	103,601,856	(5.1%)
Cornelius	2,746,520	3,265,984	4,097,591	25.5%	3,113,862	(4.7%)
Davidson *	1,295,054	1,549,938	1,735,206	12.0%	1,475,310	(4.8%)
Huntersville	3,860,677	4,617,351	7,750,560	67.9%	4,395,801	(4.8%)
Matthews	2,339,793	2,818,084	4,365,649	54.9%	2,677,964	(5.0%)
Mint Hill *	1,402,389	1,678,078	3,664,815	118.4%	1,597,353	(4.8%)
Pineville	1,181,897	1,410,131	1,226,251	(13.0%)	1,343,266	(4.7%)
Stallings *	15,487	18,519	69,209	273.7%	17,631	(4.8%)
Weddington *	0	-	1,033	n/a	-	n/a
Mitchell County	2,837,950	3,306,801	3,401,964	2.9%	3,404,288	2.9%
Bakersville	42,783	50,137	102,675	104.8%	49,496	(1.3%)
Spruce Pine	372,219	435,383	487,761	12.0%	430,076	(1.2%)
Montgomery County	2,925,864	3,379,132	5,624,524	66.4%	3,814,690	12.9%
Biscoe	286,875	335,192	346,976	3.5%	341,707	1.9%
Candor	141,924	165,755	171,361	3.4%	169,004	2.0%
Mount Gilead	197,545	228,067	227,671	(0.2%)	233,524	2.4%
Star	147,658	170,365	169,741	(0.4%)	174,481	2.4%

### FY 2018-19 Local Sales Tax Distribution Comparison

Current Law; S369 (Sales Tax Fairness Act); S608 (Simple and Fair Formula for Sales Tax Distribution)

	FY 2013-14 Actual	FY 2018-19 Current Law	FY 2018-19		FY 2018-19	
			S369 Distribution	Change from Current Law	S608 Distribution	Change from Current Law
Troy	562,094	653,679	667,213	2.1%	667,531	2.1%
<b>Moore County</b>	<b>13,769,247</b>	<b>16,404,997</b>	<b>16,909,310</b>	<b>3.1%</b>	<b>16,441,372</b>	<b>0.2%</b>
Aberdeen	1,400,903	1,696,151	1,350,361	(20.4%)	1,614,297	(4.8%)
Cameron	60,889	73,047	56,281	(23.0%)	69,783	(4.5%)
Candor	0	-	0	n/a	-	n/a
Carthage	472,171	561,574	418,975	(25.4%)	538,380	(4.1%)
Foxfire Village	195,771	233,637	176,566	(24.4%)	223,674	(4.3%)
Pinebluff	285,250	339,610	254,365	(25.1%)	325,447	(4.2%)
Pinehurst	3,179,586	3,791,132	2,855,401	(24.7%)	3,630,816	(4.2%)
Robbins	233,375	277,361	206,362	(25.6%)	265,986	(4.1%)
Southern Pines	2,645,822	3,163,447	2,407,366	(23.9%)	3,026,250	(4.3%)
Taylortown	152,752	181,522	135,000	(25.6%)	174,085	(4.1%)
Vass	152,613	181,494	135,367	(25.4%)	174,005	(4.1%)
Whispering Pines	638,135	761,396	574,942	(24.5%)	728,992	(4.3%)
<b>Nash County</b>	<b>11,671,259</b>	<b>13,505,912</b>	<b>15,500,187</b>	<b>14.8%</b>	<b>14,120,704</b>	<b>4.6%</b>
Bailey	95,869	111,693	90,471	(19.0%)	110,166	(1.4%)
Castalia	45,176	52,610	42,535	(19.1%)	51,898	(1.4%)
Dortches	161,688	189,196	156,075	(17.5%)	186,352	(1.5%)
Middlesex	138,822	161,822	131,371	(18.8%)	159,582	(1.4%)
Momeyer	37,889	44,199	35,992	(18.6%)	43,577	(1.4%)
Nashville	918,781	1,073,321	879,353	(18.1%)	1,057,743	(1.5%)
Red Oak	589,403	689,120	566,549	(17.8%)	678,933	(1.5%)
Rocky Mount *	6,771,960	7,899,340	6,431,471	(18.6%)	7,788,305	(1.4%)
Sharpsburg *	211,706	246,949	201,065	(18.6%)	243,479	(1.4%)
Spring Hope	227,063	264,859	215,627	(18.6%)	261,138	(1.4%)
Whitakers *	57,749	67,429	55,133	(18.2%)	66,461	(1.4%)
<b>New Hanover County</b>	<b>45,458,012</b>	<b>54,529,755</b>	<b>38,775,656</b>	<b>(28.9%)</b>	<b>52,351,455</b>	<b>(4.0%)</b>
Carolina Beach	1,267,737	1,514,287	1,066,012	(29.6%)	1,425,388	(5.9%)
Kure Beach	674,892	808,591	382,659	(52.7%)	760,331	(6.0%)
Wilmington	18,499,881	22,200,255	20,270,763	(8.7%)	20,862,719	(6.0%)
Wrightsville Beach	1,072,167	1,279,031	455,385	(64.4%)	1,204,606	(5.8%)
<b>Northampton County</b>	<b>1,743,162</b>	<b>1,910,481</b>	<b>4,034,238</b>	<b>111.2%</b>	<b>2,380,679</b>	<b>24.6%</b>
Conway	122,318	140,026	156,668	11.9%	147,076	5.0%
Garysburg	153,127	175,068	195,217	11.5%	183,976	5.1%
Gaston	168,295	192,274	214,017	11.3%	202,116	5.1%
Jackson	74,083	84,538	93,811	11.0%	88,908	5.2%
Lasker	17,898	20,550	23,168	12.7%	21,559	4.9%
Rich Square	140,977	161,491	180,975	12.1%	169,575	5.0%
Seaboard	91,877	104,858	116,409	11.0%	110,272	5.2%
Severn	40,213	45,976	51,273	11.5%	48,315	5.1%
Woodland	116,833	133,366	148,122	11.1%	140,240	5.2%
<b>Onslow County</b>	<b>29,040,265</b>	<b>34,999,439</b>	<b>38,310,284</b>	<b>9.5%</b>	<b>35,561,578</b>	<b>1.6%</b>
Holly Ridge	410,829	505,137	285,068	(43.6%)	485,729	(3.8%)
Jacksonville	10,098,275	12,068,931	15,446,599	28.0%	11,729,414	(2.8%)
N. Topsail Beach	1,015,720	1,367,454	151,522	(88.9%)	1,272,442	(6.9%)
Richlands	279,485	334,246	331,691	(0.8%)	324,768	(2.8%)
Surf City *	433,682	517,228	58,872	(88.6%)	503,085	(2.7%)
Swansboro	802,807	938,794	570,926	(39.2%)	920,009	(2.0%)
<b>Orange County</b>	<b>14,566,638</b>	<b>17,396,753</b>	<b>24,032,099</b>	<b>38.1%</b>	<b>18,364,355</b>	<b>5.6%</b>
Carrboro	3,502,913	4,179,911	3,528,413	(15.6%)	4,060,497	(2.9%)
Chapel Hill *	9,732,757	11,582,664	9,696,346	(16.3%)	11,265,040	(2.7%)
Durham *	5,410	6,422	5,333	(17.0%)	6,253	(2.6%)
Hillsborough	1,095,281	1,306,224	1,100,673	(15.7%)	1,269,217	(2.8%)
Mebane *	328,639	393,426	335,464	(14.7%)	381,652	(3.0%)

### FY 2018-19 Local Sales Tax Distribution Comparison

Current Law; S369 (Sales Tax Fairness Act); S608 (Simple and Fair Formula for Sales Tax Distribution)

	FY 2013-14 Actual	FY 2018-19 Current Law	FY 2018-19 S369		FY 2018-19 S608	
			Distribution	Change from Current Law	Distribution	Change from Current Law
<b>Pamlico County</b>	1,913,294	2,211,618	2,422,340	9.5%	2,413,442	9.1%
Alliance	0	1,778	141,030	7,830.6%	1,128	(36.6%)
Arapahoe	0	-	104,336	n/a	-	n/a
Bayboro	22,297	25,890	229,799	787.6%	26,299	1.6%
Grantsboro	6,154	7,185	127,501	1,674.7%	7,283	1.4%
Mesic	7,962	9,281	40,030	331.3%	9,414	1.4%
Minnesott Beach	33,980	39,527	84,321	113.3%	40,124	1.5%
Oriental	121,074	141,103	166,604	18.1%	143,133	1.4%
Stonewall	9,027	10,200	51,705	406.9%	10,467	2.6%
Vandemere	11,205	13,042	46,516	256.7%	13,235	1.5%
<b>Pasquotank County</b>	6,520,462	7,532,195	6,932,093	(8.0%)	7,726,319	2.6%
Elizabeth City *	2,773,147	3,229,721	3,163,873	(2.0%)	3,162,723	(2.1%)
<b>Pender County</b>	7,531,907	9,148,975	14,135,055	54.5%	9,765,625	6.7%
Atkinson	61,707	74,571	80,891	8.5%	74,490	(0.1%)
Burgaw	789,476	949,050	1,014,698	6.9%	949,826	0.1%
Saint Helena	80,075	96,728	104,802	8.3%	96,637	(0.1%)
Surf City *	325,210	393,072	426,586	8.5%	392,622	(0.1%)
Topsail Beach	75,580	91,179	98,443	8.0%	91,137	(0.0%)
Wallace *	0	-	0	n/a	-	n/a
Watha	39,391	47,539	51,384	8.1%	47,511	(0.1%)
<b>Perquimans County</b>	1,391,004	1,654,296	3,161,922	91.1%	1,890,673	14.3%
Hertford	375,005	445,297	497,330	11.7%	453,596	1.9%
Winfall	104,588	124,554	140,061	12.4%	126,721	1.7%
<b>Person County</b>	6,357,999	7,395,999	8,505,289	15.0%	7,782,138	5.2%
Roxboro	1,216,335	1,424,561	1,776,710	24.7%	1,417,028	(0.5%)
<b>Pitt County</b>	20,437,321	24,190,633	28,766,384	18.9%	24,983,181	3.3%
Ayden	881,554	1,043,177	829,510	(20.5%)	1,012,638	(2.9%)
Bethel	280,405	331,464	262,550	(20.8%)	321,895	(2.9%)
Falkland	17,093	20,218	16,049	(20.6%)	19,630	(2.9%)
Farmville	829,464	981,462	780,213	(20.5%)	952,759	(2.9%)
Fountain	76,217	90,169	71,634	(20.6%)	87,537	(2.9%)
Greenville	15,166,585	17,990,724	14,433,073	(19.8%)	17,447,398	(3.0%)
Grifton *	433,721	513,379	408,636	(20.4%)	498,296	(2.9%)
Grimesland	78,871	93,216	73,785	(20.8%)	90,531	(2.9%)
Simpson	73,805	87,257	69,152	(20.7%)	84,733	(2.9%)
Winterville	1,659,868	1,964,462	1,562,903	(20.4%)	1,906,849	(2.9%)
<b>Polk County</b>	2,415,026	2,824,502	4,712,104	66.8%	3,159,665	11.9%
Columbus	179,252	210,880	225,279	6.8%	214,852	1.9%
Saluda *	127,164	149,961	161,240	7.5%	152,644	1.8%
Tryon	303,004	357,969	386,748	8.0%	364,121	1.7%
<b>Randolph County</b>	15,142,267	17,535,471	26,990,287	53.9%	19,407,456	10.7%
Archdale *	1,882,517	2,207,489	2,154,704	(2.4%)	2,223,018	0.7%
Asheboro	4,251,955	4,984,551	4,861,095	(2.5%)	5,020,139	0.7%
Franklinville	194,638	227,259	218,859	(3.7%)	229,223	0.9%
High Point *	1,843	2,155	2,083	(3.3%)	2,172	0.8%
Liberty	445,006	520,627	504,548	(3.1%)	524,738	0.8%
Ramseur	282,607	330,705	320,716	(3.0%)	333,289	0.8%
Randleman	689,446	808,217	788,158	(2.5%)	813,996	0.7%
Seagrove	37,977	44,458	43,167	(2.9%)	44,799	0.8%
Staley	66,458	77,799	75,540	(2.9%)	78,395	0.8%
Thomasville *	46,174	54,752	55,283	1.0%	54,911	0.3%
Trinity	1,105,175	1,293,710	1,255,980	(2.9%)	1,303,653	0.8%

### FY 2018-19 Local Sales Tax Distribution Comparison

Current Law; S369 (Sales Tax Fairness Act); S608 (Simple and Fair Formula for Sales Tax Distribution)

	FY 2013-14 Actual	FY 2018-19 Current Law	FY 2018-19		FY 2018-19	
			S369 Distribution	Change from Current Law	S608 Distribution	Change from Current Law
<b>Richmond County</b>	5,427,846	6,268,379	8,551,065	36.4%	6,779,143	8.1%
Dobbins Heights	158,151	184,461	158,239	(14.2%)	183,157	(0.7%)
Ellerbe	193,315	225,707	194,270	(13.9%)	224,015	(0.7%)
Hamlet	1,197,063	1,397,584	1,202,770	(13.9%)	1,387,133	(0.7%)
Hoffman	107,411	125,348	107,722	(14.1%)	124,434	(0.7%)
Norman	25,734	30,135	26,187	(13.1%)	29,872	(0.9%)
Rockingham	1,748,249	2,040,446	1,754,193	(14.0%)	2,025,459	(0.7%)
<b>Robeson County</b>	15,936,069	18,313,480	26,962,026	47.2%	20,196,793	10.3%
Fairmont	486,721	567,400	534,975	(5.7%)	571,262	0.7%
Lumber Bridge	17,283	20,073	18,710	(6.8%)	20,239	0.8%
Lumberton	3,957,853	4,613,118	4,347,202	(5.8%)	4,644,828	0.7%
Marietta	32,236	37,626	35,610	(5.4%)	37,863	0.6%
Maxton *	406,326	473,053	444,235	(6.1%)	476,527	0.7%
McDonald	20,654	24,033	22,532	(6.2%)	24,214	0.8%
Orrum	16,913	19,696	18,510	(6.0%)	19,838	0.7%
Parkton	80,161	93,399	87,920	(5.9%)	94,054	0.7%
Pembroke	524,760	619,457	606,400	(2.1%)	620,587	0.2%
Proctorville	21,510	25,049	23,541	(6.0%)	25,230	0.7%
Raynham	17,466	20,340	19,115	(6.0%)	20,487	0.7%
Red Springs *	630,778	735,766	694,925	(5.6%)	740,594	0.7%
Rennert	71,027	82,747	77,862	(5.9%)	83,331	0.7%
Rowland	188,882	219,985	206,828	(6.0%)	221,566	0.7%
St Pauls	414,358	482,317	452,687	(6.1%)	485,895	0.7%
<b>Rockingham County</b>	10,174,511	11,670,576	16,714,354	43.2%	12,815,828	9.8%
Eden	2,654,280	3,086,219	2,791,222	(9.6%)	3,095,368	0.3%
Madison	380,925	443,145	401,489	(9.4%)	444,371	0.3%
Mayodan	422,631	491,543	444,972	(9.5%)	492,948	0.3%
Reidsville	2,458,662	2,857,634	2,581,055	(9.7%)	2,866,538	0.3%
Stoneville	179,669	208,961	189,150	(9.5%)	209,560	0.3%
Wentworth	476,079	553,541	500,594	(9.6%)	555,187	0.3%
<b>Rowan County</b>	14,646,527	17,119,395	25,392,378	48.3%	18,659,205	9.0%
China Grove	663,872	780,689	764,707	(2.0%)	784,716	0.5%
Cleveland	138,737	163,077	159,497	(2.2%)	163,942	0.5%
East Spencer	242,730	285,023	277,791	(2.5%)	286,628	0.6%
Faith	129,138	151,890	148,876	(2.0%)	152,665	0.5%
Granite Quarry	472,493	556,730	548,992	(1.4%)	559,249	0.5%
Kannapolis *	1,502,676	1,766,438	1,728,093	(2.2%)	1,775,762	0.5%
Landis	493,263	580,279	569,132	(1.9%)	583,202	0.5%
Rockwell	336,089	395,520	388,396	(1.8%)	397,466	0.5%
Salisbury	5,361,379	6,304,823	6,175,870	(2.0%)	6,337,332	0.5%
Spencer	518,502	610,223	599,347	(1.8%)	613,215	0.5%
<b>Rutherford County</b>	9,911,713	11,398,411	13,649,755	19.8%	12,165,506	6.7%
Bostic	16,051	18,402	77,501	321.2%	18,515	0.6%
Chimney Rock Vil.	20,831	23,760	22,747	(4.3%)	23,949	0.8%
Ellenboro	22,311	25,450	176,946	595.3%	25,653	0.8%
Forest City	728,128	941,358	1,495,078	58.8%	908,179	(3.5%)
Lake Lure	839,296	977,391	243,577	(75.1%)	977,836	0.0%
Ruth	29,332	33,437	89,580	167.9%	33,712	0.8%
Rutherfordton	624,472	720,419	845,473	17.4%	723,192	0.4%
Spindale	502,430	575,390	871,843	51.5%	579,147	0.7%

### FY 2018-19 Local Sales Tax Distribution Comparison

Current Law; S369 (Sales Tax Fairness Act); S608 (Simple and Fair Formula for Sales Tax Distribution)

	FY 2013-14 Actual	FY 2018-19 Current Law	FY 2018-19 S369		FY 2018-19 S608	
			Distribution	Change from Current Law	Distribution	Change from Current Law
<b>Sampson County</b>	8,118,815	9,492,802	14,336,440	51.0%	10,384,357	9.4%
Autryville	37,073	43,640	44,806	2.7%	44,153	1.2%
Clinton	1,608,910	1,893,617	1,943,387	2.6%	1,916,017	1.2%
Faison*	0	-	0	n/a	-	n/a
Falcon *	0	-	0	n/a	-	n/a
Garland	116,777	137,400	140,883	2.5%	139,041	1.2%
Harrells *	33,408	39,319	40,347	2.6%	39,784	1.2%
Newton Grove	105,712	123,996	125,948	1.6%	125,615	1.3%
Roseboro	222,665	261,769	267,723	2.3%	264,973	1.2%
Salemberg	81,252	95,669	98,306	2.8%	96,787	1.2%
Turkey	55,181	65,107	67,320	3.4%	65,819	1.1%
<b>Scotland County</b>	5,242,339	6,100,298	6,228,524	2.1%	6,494,295	6.5%
East Laurinburg	5,257	6,113	50,897	732.5%	6,124	0.2%
Gibson	37,934	44,411	91,133	105.2%	44,380	(0.1%)
Laurinburg	1,297,845	1,473,965	2,735,715	85.6%	1,489,340	1.0%
Maxton *	35,077	41,000	33,358	(18.6%)	40,996	(0.0%)
Wagram	62,607	72,829	143,749	97.4%	72,947	0.2%
<b>Stanly County</b>	6,866,656	8,017,807	10,865,620	35.5%	8,583,715	7.1%
Albemarle	2,721,060	3,196,220	2,851,033	(10.8%)	3,171,600	(0.8%)
Badin	336,817	395,560	352,614	(10.9%)	392,539	(0.8%)
Locust *	471,676	556,143	502,659	(9.6%)	551,110	(0.9%)
Misenheimer	115,368	135,635	121,363	(10.5%)	134,546	(0.8%)
New London	103,385	121,516	108,635	(10.6%)	120,553	(0.8%)
Norwood	405,791	476,484	424,501	(10.9%)	472,874	(0.8%)
Oakboro	322,976	380,191	341,680	(10.1%)	376,971	(0.8%)
Red Cross	127,305	149,577	133,552	(10.7%)	148,410	(0.8%)
Richfield	105,829	124,374	111,144	(10.6%)	123,393	(0.8%)
Stanfield *	256,862	302,371	271,766	(10.1%)	299,808	(0.8%)
<b>Stokes County</b>	5,343,100	6,042,694	10,124,163	67.5%	7,039,452	16.5%
Danbury	10,063	11,362	40,297	254.7%	11,904	4.8%
King *	710,181	821,840	1,349,065	64.2%	852,571	3.7%
Tobaccoville *	0	-	0	n/a	-	n/a
Walnut Cove	139,295	160,086	306,123	91.2%	166,533	4.0%
<b>Surry County</b>	13,343,237	15,563,507	15,499,119	(0.4%)	15,792,513	1.5%
Dobson	378,438	443,748	336,424	(24.2%)	431,602	(2.7%)
Elkin *	925,472	1,084,329	819,502	(24.4%)	1,054,975	(2.7%)
Mount Airy	2,470,684	2,895,858	2,191,820	(24.3%)	2,817,050	(2.7%)
Pilot Mountain	353,385	414,899	316,136	(23.8%)	403,343	(2.8%)
<b>Swain County</b>	2,311,508	2,751,991	3,645,990	32.5%	2,887,672	4.9%
Bryson City	324,771	385,853	368,097	(4.6%)	382,941	(0.8%)
<b>Transylvania County</b>	5,672,278	6,673,559	7,105,690	6.5%	6,885,547	3.2%
Brevard	1,284,102	1,495,336	1,660,490	11.0%	1,472,184	(1.5%)
Rosman	26,453	30,347	124,489	310.2%	30,067	(0.9%)
<b>Tyrrell County</b>	531,374	600,931	869,431	44.7%	684,695	13.9%
Columbia	65,000	73,954	175,439	137.2%	76,797	3.8%
<b>Union County</b>	29,569,276	35,668,022	36,027,441	1.0%	37,284,670	4.5%
Fairview	22,262	26,672	593,537	2,125.3%	26,338	(1.3%)
Hemby Bridge	0	-	260,744	n/a	-	n/a
Indian Trail	1,622,227	1,969,018	6,096,801	209.6%	1,934,916	(1.7%)
Lake Park	158,792	189,979	604,095	218.0%	187,699	(1.2%)
Marshville	189,632	235,300	420,156	78.6%	229,387	(2.5%)
Marvin	138,639	166,241	1,040,599	526.0%	164,108	(1.3%)
Mineral Springs	18,527	22,083	473,974	2,046.4%	21,848	(1.1%)
Mint Hill *	1,439	1,722	9,538	453.8%	1,701	(1.2%)
Monroe	5,042,062	6,036,832	5,740,845	(4.9%)	5,962,706	(1.2%)

### FY 2018-19 Local Sales Tax Distribution Comparison

Current Law; S369 (Sales Tax Fairness Act); S608 (Simple and Fair Formula for Sales Tax Distribution)

	FY 2013-14 Actual	FY 2018-19 Current Law	FY 2018-19		FY 2018-19	
			S369 Distribution	Change from Current Law	S608 Distribution	Change from Current Law
Stallings *	899,424	1,078,401	2,437,154	126.0%	1,064,599	(1.3%)
Unionville	26,622	31,905	1,045,881	3,178.1%	31,502	(1.3%)
Waxhaw	1,204,161	1,468,356	1,926,387	31.2%	1,440,561	(1.9%)
Weddington *	262,371	318,470	1,690,169	430.7%	312,930	(1.7%)
Wesley Chapel	40,788	48,978	1,374,243	2,705.8%	48,324	(1.3%)
Wingate	133,793	160,437	625,725	290.0%	158,377	(1.3%)
<b>Vance County</b>	<b>7,334,181</b>	<b>8,452,705</b>	<b>8,631,862</b>	<b>2.1%</b>	<b>8,791,799</b>	<b>4.0%</b>
Henderson	2,395,725	2,843,610	2,912,410	2.4%	2,780,060	(2.2%)
Kittrell	3,408	3,959	95,408	2,310.1%	3,903	(1.4%)
Middleburg	6,341	7,384	25,288	242.5%	7,272	(1.5%)
<b>Wake County</b>	<b>128,648,278</b>	<b>155,142,463</b>	<b>155,295,764</b>	<b>0.1%</b>	<b>153,189,176</b>	<b>(1.3%)</b>
Angier*	18,955	22,833	17,878	(21.7%)	21,780	(4.6%)
Apex	7,000,237	8,429,472	6,588,624	(21.8%)	8,041,416	(4.6%)
Cary *	24,788,189	29,760,799	22,965,708	(22.8%)	28,417,387	(4.5%)
Clayton*	0	-	0	n/a	-	n/a
Durham *	0	-	0	n/a	-	n/a
Fuquay-Varina	3,399,080	4,090,487	3,188,297	(22.1%)	3,902,916	(4.6%)
Garner	4,727,560	5,669,228	4,352,434	(23.2%)	5,415,361	(4.5%)
Holly Springs	4,654,445	5,621,379	4,449,358	(20.8%)	5,357,563	(4.7%)
Knightdale	2,165,927	2,609,317	2,043,316	(21.7%)	2,488,826	(4.6%)
Morrisville *	3,536,463	4,261,591	3,341,078	(21.6%)	4,064,443	(4.6%)
Raleigh *	73,733,184	88,522,889	68,309,549	(22.8%)	84,527,925	(4.5%)
Rolesville	725,241	880,483	712,218	(19.1%)	837,790	(4.8%)
Wake Forest *	5,437,787	6,531,659	5,050,500	(22.7%)	6,235,901	(4.5%)
Wendell	1,074,837	1,289,036	989,948	(23.2%)	1,231,276	(4.5%)
Zebulon *	802,073	960,162	731,541	(23.8%)	917,676	(4.4%)
<b>Warren County</b>	<b>2,251,910</b>	<b>2,554,096</b>	<b>4,761,365</b>	<b>86.4%</b>	<b>3,004,333</b>	<b>17.6%</b>
Macon	20,650	23,873	27,237	14.1%	24,954	4.5%
Norlina	193,115	223,479	255,610	14.4%	233,508	4.5%
Warrenton	148,777	172,343	197,643	14.7%	180,010	4.4%
<b>Washington County</b>	<b>1,716,548</b>	<b>1,975,930</b>	<b>2,397,122</b>	<b>21.3%</b>	<b>2,157,996</b>	<b>9.2%</b>
Creswell	25,226	28,870	50,088	73.5%	29,260	1.4%
Plymouth	405,545	458,397	705,905	54.0%	466,936	1.9%
Roper	54,237	62,477	110,829	77.4%	63,155	1.1%
<b>Watauga County</b>	<b>9,977,204</b>	<b>11,764,622</b>	<b>10,238,748</b>	<b>(13.0%)</b>	<b>11,576,448</b>	<b>(1.6%)</b>
Beech Mountain *	1,331,429	1,573,844	58,111	(96.3%)	1,502,392	(4.5%)
Blowing Rock *	1,191,331	1,408,117	228,944	(83.7%)	1,344,234	(4.5%)
Boone	2,161,272	2,551,914	3,552,718	39.2%	2,437,076	(4.5%)
Seven Devils *	244,389	288,559	33,622	(88.3%)	275,572	(4.5%)
<b>Wayne County</b>	<b>17,429,349</b>	<b>20,423,324</b>	<b>24,720,041</b>	<b>21.0%</b>	<b>21,399,412</b>	<b>4.8%</b>
Eureka	30,224	35,765	39,124	9.4%	35,350	(1.2%)
Fremont	143,143	170,193	248,187	45.8%	167,941	(1.3%)
Goldsboro	6,384,112	7,560,266	7,012,648	(7.2%)	7,470,322	(1.2%)
Mount Olive *	600,003	713,172	920,226	29.0%	703,811	(1.3%)
Pikeville	109,499	130,866	134,170	2.5%	128,911	(1.5%)
Seven Springs	10,108	11,926	22,724	90.5%	11,799	(1.1%)
Walnut Creek	268,716	318,239	168,357	(47.1%)	314,448	(1.2%)
<b>Wilkes County</b>	<b>11,434,042</b>	<b>13,313,951</b>	<b>16,277,588</b>	<b>22.3%</b>	<b>14,006,338</b>	<b>5.2%</b>
Elkin *	17,995	21,116	18,901	(10.5%)	20,982	(0.6%)
North Wilkesboro	956,806	1,134,188	1,049,406	(7.5%)	1,122,640	(1.0%)
Ronda	93,728	109,635	97,076	(11.5%)	109,069	(0.5%)
Wilkesboro	770,636	902,780	803,448	(11.0%)	897,603	(0.6%)

### FY 2018-19 Local Sales Tax Distribution Comparison

Current Law; S369 (Sales Tax Fairness Act); S608 (Simple and Fair Formula for Sales Tax Distribution)

	FY 2013-14 Actual	FY 2018-19 Current Law	FY 2018-19 S369		FY 2018-19 S608	
			Distribution	Change from Current Law	Distribution	Change from Current Law
<b>Wilson County</b>	11,735,656	13,934,970	13,610,916	(2.3%)	14,227,714	2.1%
Black Creek	56,330	66,542	128,422	93.0%	64,927	(2.4%)
Elm City	122,041	145,318	221,730	52.6%	141,404	(2.7%)
Kenly *	9,315	11,766	26,922	128.8%	11,225	(4.6%)
Lucama	60,107	71,161	188,285	164.6%	69,380	(2.5%)
Saratoga	41,893	49,943	68,225	36.6%	48,582	(2.7%)
Sharpsburg *	18,957	23,186	92,638	299.5%	22,358	(3.6%)
Sims	24,277	28,766	50,833	76.7%	28,039	(2.5%)
Stantonsburg	56,923	68,378	130,931	91.5%	66,337	(3.0%)
Wilson	6,621,643	7,863,804	8,209,825	4.4%	7,658,926	(2.6%)
<b>Yadkin County</b>	4,842,704	5,557,350	8,290,459	49.2%	6,240,974	12.3%
Boonville	123,674	144,526	266,122	84.1%	147,735	2.2%
East Bend	74,344	86,293	131,540	52.4%	88,441	2.5%
Jonesville	245,572	290,716	495,284	70.4%	295,675	1.7%
Yadkinville	337,939	394,801	638,998	61.9%	403,611	2.2%
<b>Yancey County</b>	2,625,234	3,053,281	4,296,894	40.7%	3,304,259	8.2%
Burnsville	358,052	420,046	411,683	(2.0%)	423,109	0.7%

\* Municipality spans multiple counties

Notes

- FY 2013-14 Actual Distributions are from NC Department of Revenue Monthly Distribution Summaries, May 2013 - April 2014.

- All FY 2018-19 Projections assume 3.5% annual growth over FY 2013-14 actuals.

- FY 2018-19 S369 and S608 calculations use county-level population projections from the Office of State Budget and Management, State Demographics Branch. Within a county, each municipality's population is allocated proportionally based on 2013 data.



**CABARRUS COUNTY**  
**BOARD OF COMMISSIONERS**  
**WORK SESSION**

**MAY 4, 2015**  
**4:00 P.M.**

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**AGENDA CATEGORY:**

Discussion Items - No Action

**SUBJECT:**

IAM - Construction & Demolition Landfill - Operation Update

**BRIEF SUMMARY:**

Infrastructure and Asset Management (IAM) staff will provide an update of the current operating status of the Cabarrus County Construction and Demolition Landfill.

**REQUESTED ACTION:**

Receive report.

**EXPECTED LENGTH OF PRESENTATION:**

5 Minutes

**SUBMITTED BY:**

Kevin Grant, Sustainability Manager

**BUDGET AMENDMENT REQUIRED:**

No

**COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:**

**ATTACHMENTS**

- [Landfill aerial](#)
  - [Landfill fee schedule](#)
-

**Cabarrus County Construction & Demolition Landfill**

**Current C&D  
Waste Expansion  
Areas**

**Compost Area**

4441 Irish Potato Rd

© 2015 Google

Google earth

1993

Imagery Date: 10/4/2014 35°28'27.56" N 80°31'17.29" W elev 728 ft eye alt 4055 ft

### Cabarrus County Solid Waste Fee Schedule

<b>Construction and Demolition (C&amp;D) Waste</b>	
\$35.00 per ton / minimum charge	
\$25.00 flat rate per load	501 to 1,999 pounds
\$13.00 flat rate per load	1 to 500 pounds
<b>Uncontaminated Yard Waste</b>	
	\$30.00 per ton
<b>Mixed Debris*</b>	
	\$45.00 per ton
*Special Handling Charge	\$30.00 per load
<b>Notes: All Loads Subject to State Disposal Tax : \$2.00 per ton</b>	

<b>Resident Household Solid/Yard Waste</b>	
Up to 5 (32) gallon bags	\$4.00
6 to 10 (32) gallon bags	\$6.00
Pickup or Trailer not to exceed 8 Feet in length	\$10.00
Pickup or Trailer w/sideboards	\$16.00

<b>Sale of Mulch</b>	
Pickup/trailer load (8ft. or less)	\$10.00
Call 704-920-2950 for Availability	
Tuesday	2:00 p.m. – 4:30 p.m.
Thursday	2:00 p.m. – 4:30 p.m.

<b>Electronics</b>	
Televisions up to 20" diagonal	No Charge
Televisions larger than 20"	No Charge
Computer Monitors	No Charge

<b>All Other Electronics</b>	
	Computers and peripherals, printers/copiers, radios, fax machines, landline and cell phones, answering machines, VCRs, DVD players, stereos, mp3, PDAs, speakers, etc.
Residents	No Charge
Businesses	\$0.10 per pound

<b>Recyclable Materials</b>	
Cardboard	No Charge  Receive a \$4.00 credit towards household waste disposal fee with a donation of two (2) grocery size bags of recyclable materials.  (No plastic or foam bags, please.)
Household Paper: newspaper, magazines, junk mail, office paper, etc.	
Green, brown and clear glass beverage or food containers	
Aluminum and steel Cans	
Plastic containers, types 1-7	
Used Motor Oil and Filters	
Antifreeze / Coolant	
Automotive / Marine batteries	
Used Tires: Passenger car tires delivered by county residents will be accepted in loads of five (5) or less. Tires from commercial establishments must be delivered to US Tire Recycling on Poplar Tent Road consistent with N.C., G.S. 130-A-309.58	



## CABARRUS COUNTY

### BOARD OF COMMISSIONERS WORK SESSION

**MAY 4, 2015  
4:00 P.M.**

---

**AGENDA CATEGORY:**

Discussion Items - No Action

**SUBJECT:**

BOC - Department Highlight - Emergency Medical Services

**BRIEF SUMMARY:**

Per the Boards' request at their retreat, departments will begin providing brief presentations to communicate their functions and programs.

**REQUESTED ACTION:**

Receive input.

**EXPECTED LENGTH OF PRESENTATION:**

15 Minutes

**SUBMITTED BY:**

Alan Thompson, EMS Director

**BUDGET AMENDMENT REQUIRED:**

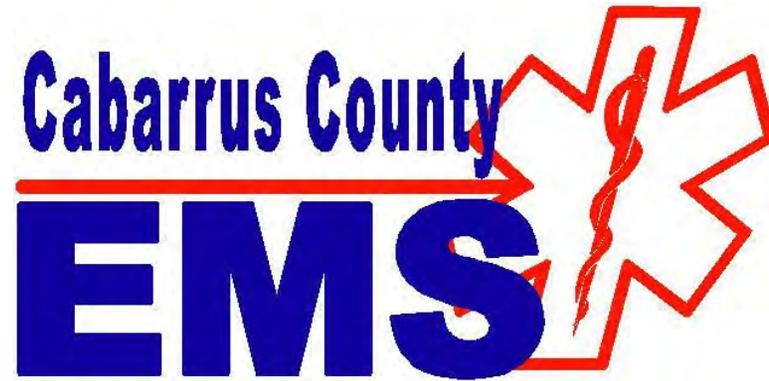
No

**COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:**

**ATTACHMENTS**

[Presentation](#)

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# Cabarrus EMS System Overview

2015

# Mission Statement

- The mission of Cabarrus County Emergency Medical Services is to provide progressive, quality, pre-hospital care as a part of a comprehensive healthcare system, to remain synonymous with excellence, and provide a nurturing and challenging work environment. We will address the needs of our patients, provide public education, and promote community wellness.

# Legal Authority

- Mandated by NC G.S. 143-517
- 10A NCAC 13P Regulates practice & system design
- Protocols approved by NCCEP and administered under direction of system medical director

# History

- Established 1973
- Implemented paramedic program 1987
- Designated model EMS system
- Continue to be a progressive system with focus on evidenced based medicine and best practice

# Setting the Standards

- One of first to establish formal county EMS system in 1973
- One of the first to be designated model EMS system
- First to implement LMA use in the field
- First to implement sternal intraosseous in the field
- One of first to implement RSI
- First to implement TXA in the field
- Advanced protocols and systems of care

# The Role of EMS

- Provide paramedic level response, care, and transport to victims of illness and accidents
- Provide equal access to emergency healthcare across the county
- Illness/Injury prevention and education programs
- Partnerships with allied healthcare providers and emergency responders
- Support of specialty teams and disaster response
- Major event coverage

# Current Status of System

- 11 ambulances staffed with two paramedics
- 8 stations
- 1 non-emergency unit (to be discontinued)
- 1 supervisor in quick response vehicle
- Director and assistant director in quick response vehicles
- Two administrative assistants/billing
- 116 total employees (changing)
- 1 medical director

# 2014 EMS Call & Response Data

- Total calls: 26,168
- Response time: 7.02 minutes

# Successes

- Recognition of AMI: 88%
- Community CPR training: 800
- Cardiac arrest resuscitation
- Cardiac arrest survival
- Reduced door to intervention times for STEMI and stroke

# Awards

- Numerous paramedic competition victories
- 2014 National Association of County Commissioners Achievement Award
- 2014 ASH Institute of Harvard Innovative Government Programs Award
- 2015 Mission Lifeline Gold Award
- 2014 Mission Lifeline Silver Award
- Published in several national magazines
- Programs presented at national and international conferences

# Specialty Teams

- Tactical Medics
- State Medical Assistance/Disaster Team (Disaster Medical Specialists/SMAT)
- Track Medics
- Advanced Hazardous Materials Medics
- Support of Land Search Team

# Collaboration & Partnerships

- CMC-Northeast and CHS
- Public Health
- Emergency Management
- Sheriff's Department (EMD)
- Law Enforcement Agencies
- Fire Departments
- Cabarrus County Schools
- Rowan Cabarrus Community College
- Additional Clinical Contracts (CPCC, WCU, GCCC, SCCC, LCC)
- CVB
- Cabarrus Arena / Cabarrus Fair
- Charlotte Motor Speedway
- State Organizations

# Becoming a Paramedic in Cabarrus County

- EMT versus Paramedic
- Anatomy & Physiology
- Paramedic class (1500 hours: 13-18 months)
- High School/GED – encourage degree
- NC Paramedic – encourage NREMT-P

# Paramedics in Cabarrus County

- Highly trained
- Many with degrees
- Many with National Registry
- Average experience 9 years (\*\*)
- Compassionate, competent, committed
- Many with instructor certifications
- Many with specialty certifications

# EMS in the Future

- Community Paramedic Program
- Carolina's Paramedic Competition
- Transition away from 24 hour shifts to 12 hour models
- Transition away from non-emergency services
- Public safety salary study, compression, and paramedic grades
- Tablet based reporting

# EMS in the Future

- Specialty services supervisor
- Continued partnerships and collaboration
- Identification of best practice with focus on evidence based medicine
- Continued focus on grant opportunities
- Engage employee team members
- Fleet management-ambulance safety

# Community Paramedic

- Create environment of healing in the home
- Connect patients with most appropriate resources
- Impact healthcare costs
- Collaborations and partnerships

# Continued Goals

- Maintain average response time less than 8 minutes
- Provide highly skilled paramedic response
- Efficient utilization of resources
- Promote quality care, reliability, and accountability
- Provide progressive innovative care and education to facilitate community wellness

# Questions

- Alan Thompson, EMS Director
- 704/920-2601
- [dathompson@cabarruscounty.us](mailto:dathompson@cabarruscounty.us)



# CABARRUS COUNTY

## BOARD OF COMMISSIONERS WORK SESSION

**MAY 4, 2015  
4:00 P.M.**

---

### **AGENDA CATEGORY:**

Discussion Items for Action at May 18, 2015 Meeting

### **SUBJECT:**

Active Living and Parks - Request to Utilize Occupancy Tax Funds for a Lighting Project at Rocky River Elementary School Park

### **BRIEF SUMMARY:**

Rocky River Elementary School Park is utilized for youth recreation practice and games for the Hartsell Youth League which is a part of the Cabarrus County youth co-sponsored athletic leagues. It is also home to Top Gun Sports youth baseball and softball tournaments. At the site, there are seven fields, five of which have lighting.

The request is to add lighting to the two remaining fields utilizing occupancy tax funds to allow more tournament teams to play at Cabarrus County facilities, providing a greater chance for teams to stay overnight in Cabarrus County hotels. According to Top Gun statistics, the addition of the two lighted fields at Rocky River would allow 12 additional teams to play at that site. There are 35 tournaments scheduled this year which means 420 additional teams could participate in Cabarrus County tournaments. More teams increase the potential for more revenues at hotels, restaurants, service stations, sporting goods stores and other related businesses.

The turnkey price on the project is \$155,800, which includes: lights, poles, electrical work, sealed electrical drawings, permitting and a 5% project contingency (\$3800).

\*The updated Project Ordinance and budget amendment were not available in time for inclusion with the work session agenda.

**REQUESTED ACTION:**

Motion to approve \$155,800 from the Captial Reserve Fund to install lights on two fields at Rocky River Elementary School Park and to approve the associated Project Ordinance and Budget Amendment.

**EXPECTED LENGTH OF PRESENTATION:**

5 Minutes

**SUBMITTED BY:**

Londa Strong, Active Living and Parks Director

**BUDGET AMENDMENT REQUIRED:**

Yes

**COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:**

**BUDGET AMENDMENT:**

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## CABARRUS COUNTY

### BOARD OF COMMISSIONERS WORK SESSION

**MAY 4, 2015  
4:00 P.M.**

---

**AGENDA CATEGORY:**

Discussion Items for Action at May 18, 2015 Meeting

**SUBJECT:**

CCS - Funding Request for Design and Construction Contract Administration Services for the Replacement of Royal Oaks Elementary School

**BRIEF SUMMARY:**

The Cabarrus County Schools (CCS) Board of Education met on April 13, 2015, and approved a request for design and construction administration services for the replacement of Royal Oaks Elementary School. The \$950,500 request can be funded through a transfer from the Capital Reserve Fund.

**REQUESTED ACTION:**

Motion to approve or decline the Cabarrus County Schools request for \$950,500 for design and construction administration services for the replacement of Royal Oaks Elementary School and to approve the related budget amendment and Project Ordinances.

**EXPECTED LENGTH OF PRESENTATION:**

**SUBMITTED BY:**

Tim Lowder, Executive Director of Operations, CCS

**BUDGET AMENDMENT REQUIRED:**

Yes

**COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:**

## BUDGET AMENDMENT:

**Date:** 4/22/2015 **Amount:** \$950,500

**Dept. Head:** Susan Fearrington **Department:** School Construction Debt Fund

Internal Transfer Within Department    Transfer Between Departments/Funds  
 Supplemental Request

**Purpose:**

The Board of Education is requesting \$950,500 for the design and construction contract administration services for the replacement of Royal Oaks Elementary School. The Cabarrus Board of Education approved the request on April 13, 2015. The funds are available in the Capital Reserve Fund.

Account Number	Account Name	Approved Budget	Inc Amount	Dec Amount	Revised Budget
36897305-9607	Architect	\$0.00	\$950,500.00		\$950,500.00
36867305-6921	Cont from CRF-Royal	\$30,000.00	\$950,500.00		\$980,500.00
					\$0.00
45097220-9708	Cont to Cap Projects F	\$30,338,097.81	\$950,500.00		\$31,288,597.81
45097220-9821	Building & Renovations	\$14,173,751.24		\$950,500.00	\$13,223,251.24
	<b>Total</b>				

## ATTACHMENTS

- [Royal Oaks Request](#)
- [School Construction Debt Fd Budget Ordinance](#)
- [Capital Reserve Project Ordinance](#)



**TO:** Cabarrus County Commissioners

**FROM:** Cabarrus County Board of Education

**RE:** Request for Funding for Royal Oaks Elementary Replacement

**DATE:** May 4, 2015

The Board of Education is requesting \$950,500 for the design and construction contract administration services for the replacement Royal Oaks Elementary School. This request was discussed and approved at the Board of Education meeting on Monday, April 13, 2015.

The design will assume the same site and a 648 student program. Basic services plus select optional additional services (sustainable design, energy modeling, energy incentives, Dakota Street improvements, demolition services, and detailed professional cost estimate at 65% CD's).

Thank you for considering this request. Please let me know if you need any additional information that may influence your decision to approve funding.

# CABARRUS COUNTY SCHOOL CONSTRUCTION DEBT FUND BUDGET ORDINANCE

**BE IT ORDAINED** by the Board of Commissioners of Cabarrus County, North Carolina that, Pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby adopted:

Section I.

- A. The project authorized is for the construction and renovations of Public Schools. Details of the projects are listed in section D. of this Project Ordinance.
- B. The officers of this unit are hereby directed to proceed with this capital project within the terms of the Generally Accepted Accounting Principles (GAAP) and the budget contained herein.
- C. It is estimated that the following revenues will be available to complete capital projects as listed.

Capital Reserve Contribution	\$4,299,500
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<b>TOTAL REVENUES</b>	<b>\$4,299,500</b>
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- D. The following appropriations are made as listed.

Kannapolis Middle School	\$1,319,000
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Royal Oaks Elementary School	\$980,500
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Mt. Pleasant Middle School	\$2,000,000
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<b>TOTAL EXPENDITURES</b>	<b>\$4,299,500</b>
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<b>GRAND TOTAL – REVENUES</b>	<b>\$4,299,500</b>
<b>GRAND TOTAL – EXPENDITURES</b>	<b>\$4,299,500</b>

Section II.

- A. Special appropriations to non-profit organizations shall be distributed after the execution of an agreement which ensures that all County funds are used for statutorily permissible public purposes.
- B. The County Manager or designee is hereby authorized to transfer appropriations

within or between funds, or modify revenue and expenditure projections as contained herein under the following conditions:

1. The Manager may transfer amounts between objects of expenditure and revenues within a function without limitation.
2. The County Manager may transfer amounts up to \$500,000 between functions of the same fund.
3. The County Manager may transfer amounts between contingency funds which are set aside for a specific project for budgetary shortfalls or upon the appropriate approval of a change order.
4. The County Manager is authorized to transfer funds from the General Fund or Capital Reserve Fund to the appropriate fund for projects approved within the Capital Improvement Plan for the current fiscal year.
5. Upon notification of funding increases or decreases to existing grants or revenues, or the award of grants or revenues, the Manager or designee may adjust budgets to match, including grants that require a County match for which funds are available.
6. The Manager or designee may adjust debt financing from estimated projections to actual funds received.
7. The County Manager may enter into and execute change orders or amendments to construction contracts in amounts less than \$90,000 when the appropriate annual budget or capital project ordinance contains sufficient appropriated but unencumbered funds.
8. The County Manager may award and execute contracts which are not required to be bid or which G.S. 143-131 allows to be let on informal bids so long as the annual budget or appropriate capital project ordinance contains sufficient appropriated but unencumbered funds for such purposes.
9. The County Manager may execute contracts with outside agencies to properly document budgeted appropriations to such agencies where G.S. 153 A-248(b), 259, 449 and any similar statutes require such contracts.
10. The County Manager may reject formal bids when deemed appropriate and in the best interest of Cabarrus County pursuant to G.S. 143-129(a).
11. The County Manager may reduce revenue projections consistent with prevailing economic conditions, and also reduce expenditures correspondingly.

### Section III.

This ordinance and the budget documents shall be the basis of the financial plan for the County of Cabarrus.

- a. The Finance Director is hereby directed to maintain within the Capital Project Fund sufficient detailed accounting records to satisfy the requirements of the

- law.
- b. The Finance Director is directed to report, at the request of the Board, on the financial status of each project element in Section I and on the total revenues received or claimed.
- c. Copies of this capital project ordinance shall be furnished to the Clerk to the governing Board, and to the Finance Director for direction in carrying out this project.
- d. At the completion of a construction project, all unrestricted excess funds are transferred to the General Fund and the portion of the Capital Project associated with the project is closed.

Adopted this the 18th day of May, 2015.

CABARRUS COUNTY BOARD OF COMMISSIONERS

BY: \_\_\_\_\_  
Stephen M. Morris, Chairman

ATTEST:

\_\_\_\_\_  
Clerk to the Board

# CABARRUS COUNTY CAPITAL RESERVE CAPITAL PROJECT BUDGET ORDINANCE

**BE IT ORDAINED** by the Board of Commissioners of Cabarrus County, North Carolina that, Pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby adopted:

Section I.

- A. The project authorized is for the purpose of accumulating and appropriating funds specifically for future County and School capital projects.
- B. The officers of this unit are hereby directed to proceed with this capital project within the terms of the Generally Accepted Accounting Principles (GAAP) and the budget contained herein.
- C. It is estimated that the following revenues will be available to complete capital projects as listed.

Contributions from General Fund	\$45,074,750
Contributions from CVB	\$398,000
Interest on Investments	\$307,142

<b>TOTAL REVENUES</b>	<b>\$45,779,892</b>
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- D. The following appropriations are made as listed:

Odell 3-5 Elementary School	\$18,482,892
Mt. Pleasant Middle School Replacement	\$2,000,000
Royal Oaks Elementary	\$980,500
County Facility Projects	\$6,331,633
Park Projects	\$4,243,573
Park Projects/CVB	\$398,000
Other County Capital Projects	\$12,688,251
Community College Renovations	\$280,043
Harrisburg EMS Station	\$375,000

<b>TOTAL EXPENDITURES</b>	<b>\$45,779,892</b>
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<b>GRAND TOTAL – REVENUES</b>	<b>\$45,779,892</b>
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<b>GRAND TOTAL – EXPENDITURES</b>	<b>\$45,779,892</b>
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Section II.

- A. Special appropriations to non-profit organizations shall be distributed after the execution of an agreement which ensures that all County funds are used for statutorily permissible public purposes.
- B. The County Manager or designee is hereby authorized to transfer appropriations within or between funds, or modify revenue and expenditure projections as contained herein under the following conditions:

1. The Manager may transfer amounts between objects of expenditure and revenues within a function without limitation.
2. The County Manager may transfer amounts up to \$100,000 between functions of the same fund.
3. The County Manager may transfer amounts between contingency funds which are set aside for a specific project for budgetary shortfalls or upon the appropriate approval of a change order.
4. The County Manager is authorized to transfer funds from the General Fund or Capital Reserve Fund to the appropriate fund for projects approved within the Capital Improvement Plan for the current fiscal year.
5. Upon notification of funding increases or decreases to existing grants or revenues, or the award of grants or revenues, the Manager or designee may adjust budgets to match, including grants that require a County match for which funds are available.
6. The Manager or designee may adjust debt financing from estimated projections to actual funds received.
7. The County Manager may enter into and execute change orders or amendments to construction contracts in amounts less than \$90,000 when the appropriate annual budget or capital project ordinance contains sufficient appropriated but unencumbered funds.
8. The County Manager may award and execute contracts which are not required to be bid or which G.S. 143-131 allows to be let on informal bids so long as the annual budget or appropriate capital project ordinance contains sufficient appropriated but unencumbered funds for such purposes.
9. The County Manager may execute contracts with outside agencies to properly document budgeted appropriations to such agencies where G.S. 153 A-248(b), 259, 449 and any similar statutes require such contracts.
10. The County Manager may reject formal bids when deemed appropriate and in the best interest of Cabarrus County pursuant to G.S. 143-129(a).
11. The County Manager may reduce revenue projections consistent with prevailing economic conditions, and also reduce expenditures correspondingly.

### Section III.

This ordinance and the budget documents shall be the basis of the financial plan for the County of Cabarrus.

- a. The Finance Director is hereby directed to maintain within the Capital Project Fund sufficient detailed accounting records to satisfy the requirements of the law.
- b. The Finance Director is directed to report, at the request of the Board, on the financial status of each project element in Section I and on the total revenues received or claimed.

- c. Copies of this capital project ordinance shall be furnished to the Clerk to the governing Board, and to the Finance Director for direction in carrying out this project.
- d. At the completion of a construction project, all unrestricted excess funds are transferred to the General Fund and the portion of the Capital Project associated with the project is closed.

Adopted this the 18<sup>th</sup> day of May, 2015.

CABARRUS COUNTY BOARD OF COMMISSIONERS

BY: \_\_\_\_\_  
Stephen M. Morris, Chairman

ATTEST:

\_\_\_\_\_  
Clerk to the Board



## CABARRUS COUNTY

### BOARD OF COMMISSIONERS WORK SESSION

**MAY 4, 2015  
4:00 P.M.**

---

**AGENDA CATEGORY:**

Discussion Items for Action at May 18, 2015 Meeting

**SUBJECT:**

County Manager - Proposed Exchange of Property on Rankin Road

**BRIEF SUMMARY:**

A property owner at the end of Rankin Road and adjacent to Lake Howell has proposed exchanging property of equal value with Cabarrus County. A copy of part of the survey of Lake Howell with the Fishel property identified is attached as an aerial with the approximate area to be exchanged shown. The concept of this exchange was presented to the Water & Sewer Authority Board and the consensus was to support the exchange with the conditions that there be no additional clearing of County property and that it be clear this will not permit the construction of any additional dwellings.

**REQUESTED ACTION:**

Authorize advertising the proposed action for the Board of Commissioners' regular meeting on May 18, 2015.

Motion to approve the resolution authorizing the exchange of property of equal value and to authorize the County Manager and County Attorney to complete the transaction.

**EXPECTED LENGTH OF PRESENTATION:**

5 Minutes

**SUBMITTED BY:**

Jonathan B. Marshall, Deputy County Manager

**BUDGET AMENDMENT REQUIRED:**

No

**COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:**

**ATTACHMENTS**

- [survey and aerial](#)
  - [GS 160A-271](#)
  - [Resolution](#)
-





+/- 51,654.04 SF  
+/- 1.19 ac

200'

270'

300'

200'

Attachment number 1

1 inch = 100 feet

**§ 160A-271. Exchange of property.**

A city may exchange any real or personal property belonging to the city for other real or personal property by private negotiation if the city receives a full and fair consideration in exchange for its property. A city may also exchange facilities of a city-owned enterprise for like facilities located within or outside the corporate limits. Property shall be exchanged only pursuant to a resolution authorizing the exchange adopted at a regular meeting of the council upon 10 days' public notice. Notice shall be given by publication describing the properties to be exchanged, stating the value of the properties and other consideration changing hands, and announcing the council's intent to authorize the exchange at its next regular meeting. (1971, c. 698, s. 1; 1973, c. 426, s. 42.1.)

## Resolution Authorizing Exchange of Property

### Rankin Road Property

**WHEREAS**, Cabarrus County is the owner of a parcel of land located at the end of Rankin Road that is part of the larger parcel on which Lake Howell is located (the "Property"); and

**WHEREAS**, N.C. General Statute 160A-271 permits the County to exchange real property by private negotiation for full and fair consideration; and

**WHEREAS**, the County has negotiated terms of an exchange for a parcel located off Rankin Road that is part of Parcel Identification Number 4692-24-0783 and is of similar size and tax value; and

**WHEREAS**, the owner of that property Robert Fishel has agreed, at his expense, to have a survey completed of the County property to be exchanged so that the County may ensure it is of fair and equal value for the Fishel land included in the exchange;

THEREFORE, THE CABARRUS COUNTY BOARD OF COMMISSIONERS RESOLVES THAT;

1. The County Commissioners authorize the exchange of the property described above through the procedures outlined in North Carolina General Statute 160A-271.
2. The County Clerk shall cause a notice of the proposed exchange to be published. The notice shall describe the property and the proposed exchange.
3. The terms of exchange are that
  - a. The County Manager and County Attorney must complete the final terms and conditions for the property exchange.
  - b. The exchange documentation must include any restrictions requested by the Board of Commissioners in consultation with the Water & Sewer Authority Board.

Adopted this day \_\_\_\_\_

\_\_\_\_\_  
Stephen M. Morris

Board of Commissioners Chair

ATTEST

\_\_\_\_\_  
Megan I.E. Smit, Clerk to the Board



## CABARRUS COUNTY

### BOARD OF COMMISSIONERS WORK SESSION

**MAY 4, 2015  
4:00 P.M.**

---

**AGENDA CATEGORY:**

Discussion Items for Action at May 18, 2015 Meeting

**SUBJECT:**

DHS - 5307 Urbanized Area Formula Program Resolution

**BRIEF SUMMARY:**

Cabarrus County is now classified as a Large Urban Area. This new classification requires Cabarrus County Transportation to use a new funding stream through the Federal Government called The 5307 Urbanized Area Formula Program. The process requires that Cabarrus County adopt a resolution authorizing Cabarrus County Transportation to apply for these funds.

**REQUESTED ACTION:**

Motion to adopt resolution.

**EXPECTED LENGTH OF PRESENTATION:**

5 Minutes

**SUBMITTED BY:**

Bob Bushey, Transportation Manager  
Ben Rose, Department of Human Services Director

**BUDGET AMENDMENT REQUIRED:**

No

**COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:**

## ATTACHMENTS

[Resolution](#)

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**RESOLUTION AUTHORIZING THE FILING OF APPLICATIONS WITH THE FEDERAL TRANSIT ADMINISTRATION, AN OPERATING ADMINISTRATION OF THE UNITED STATES DEPARTMENT OF TRANSPORTATION, FOR FEDERAL TRANSPORTATION ASSISTANCE AUTHORIZED BY 49 U.S.C. CHAPTER 53, TITLE 23 UNITED STATES CODE, AND OTHER FEDERAL STATUTES ADMINISTERED BY THE FEDERAL TRANSIT ADMINISTRATION**

**WHEREAS**, the Federal Transportation Administrator has been delegated authority to award Federal financial assistance for a transportation project; and

**WHEREAS**, the grant or cooperative agreement for Federal financial assistance will impose certain obligations upon the Applicant, and may require the Applicant to provide the local cost share of the project cost; and

**WHEREAS**, the Applicant has or will provide all annual certifications and assurances to the Federal Transit Administration as required for the project;

**NOW THEREFORE** the Cabarrus County Board of Commissioners hereby resolves:

1. That Cabarrus County is authorized to execute and file an application for Federal assistance on behalf of Cabarrus County Transportation with the Federal Transit Administration for Federal assistance as authorized by 49 U.S.C. Chapter 53, Title 23, United States Code, or other Federal statutes authorizing a project administered by the Federal Transit Administration; and
2. That the Transportation Manager is authorized to execute and file with its applications the annual certifications and assurances and other documents the Federal Transit Administration requires before awarding a Federal assistance grant or cooperative agreement; and

3. That the Transportation Manager is authorized to execute the grant and cooperative agreements with the Federal Transit Administration on behalf of Cabarrus County.

Adopted this the 18th day of May, 2015.

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Stephen M. Morris, Chairman  
Cabarrus County Board of Commissioners

ATTEST:

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Megan I. E. Smit, Clerk to the Board



# CABARRUS COUNTY

## BOARD OF COMMISSIONERS WORK SESSION

**MAY 4, 2015  
4:00 P.M.**

---

### **AGENDA CATEGORY:**

Discussion Items for Action at May 18, 2015 Meeting

### **SUBJECT:**

DHS - FY16 HCCBG Funding Plan

### **BRIEF SUMMARY:**

The FY16 Home and Community Care Block Grant (HCCBG) funding plan is attached for review by the Board of Commissioners. The plan has been prepared, reviewed and approved by the HCCBG advisory committee. The Department of Human Services serves as the lead agency for the Home and Care Community Block Grant. The lead agency's primary role is to organize the committee, develop the funding plan for the grant, and seek approval from the Board of Commissioners for the funding plan.

The Home and Care Community Block Grant serves citizens ages 60 and older and promotes health and well-being services for qualified recipients. The grant is administered by the N.C. Division of Aging. The grant provides local flexibility in that the advisory committee and Board of Commissioners can set priorities for the services the grant will fund.

### **REQUESTED ACTION:**

Motion to approve the FY16 HCCBG funding plan as submitted by the HCCBG committee.

### **EXPECTED LENGTH OF PRESENTATION:**

5 Minutes

### **SUBMITTED BY:**

Kathy Mowrer, Adult and Aging Program Administrator  
Ben Rose, Human Services Director

**BUDGET AMENDMENT REQUIRED:**

No

**COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:**

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## CABARRUS COUNTY

### BOARD OF COMMISSIONERS WORK SESSION

**MAY 4, 2015  
4:00 P.M.**

---

**AGENDA CATEGORY:**

Discussion Items for Action at May 18, 2015 Meeting

**SUBJECT:**

EMS - EMT Educational Affiliation between EMS and CCS

**BRIEF SUMMARY:**

A review of a Memorandum of Understanding for an Educational Clinical Agreement between the Cabarrus County Emergency Medical Services (EMS) and Cabarrus County Schools (CCS) Board of Education is requested. The purpose, as stated in the attached agreement, is to provide educational opportunities and training for individuals interested in careers in emergency medical services.

**REQUESTED ACTION:**

Motion to approve the Memorandum of Understanding between Cabarrus County EMS and Cabarrus County Schools; and authorize the County Manager to execute the contract on behalf of Cabarrus County, subject to review or revision by the County Attorney.

**EXPECTED LENGTH OF PRESENTATION:**

5 Minutes

**SUBMITTED BY:**

Alan Thompson, EMS Director

**BUDGET AMENDMENT REQUIRED:**

No

**COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:**

## ATTACHMENTS

- [Review of Education Affiliation](#)
-

**Memorandum of Understanding and Educational Clinical Agreement  
between  
Cabarrus County Board of Education  
and  
Cabarrus County EMS**

The purpose of this agreement is to provide enhanced career and technical education opportunities to provide well trained individuals for careers in emergency medical services. Let this agreement between Cabarrus County EMS (CCEMS) and Cabarrus County Board of Education (CCBOE) serve as an agreement for students of Cabarrus County Schools (CCS) to gain necessary educational and clinical experiences associated with the emergency medical services field. This memorandum of understanding is to identify the roles of this collaborative relationship as they relate to providing high school students the opportunity to participate in Emergency Medical Technician (EMT) training.

This agreement will remain in effect annually unless terminated after yearly review by either entity with a thirty (30) day written notice. In consideration of the obligations and covenants set forth herein, CCEMS and CCBOE do hereby enter into this agreement and set forth the terms upon which they shall conduct affairs:

**Mutual Responsibilities**

- Both parties shall mutually agree to the services provide, scheduling of students, and responsibilities.
- Both parties shall develop educational experiences based on the scope of practice guidelines and educational objectives approved by the North Carolina Office of EMS (NCOEMS).
- Both parties shall appoint a representative, for CCEMS is shall by the EMS Liaison and for CCS it shall be the EMT Training Program Coordinator (EMTTPC).
- All activities by CCS students must be carried out under the direct supervision of the EMTTPC or CCEMS employee at or above the level of credential the student is obtaining.
- Both parties shall keep the other informed of changes in the curriculum, the program, and staff, which may affect the educational experience.
- Only students meeting state requirements for testing shall be scheduled for NCOEMS credentialing examinations.
- Only students who have completed cardiopulmonary resuscitation (CPR) and First Aid training will be permitted to complete clinical rotations.
- Both parties agree not to discriminate against any person on the basis of race, color, creed, gender, national origin, or physical handicap.
- Liability of students and CCS employees remains the responsibility of CCS and liability of CCEMS employees remains the responsibility of Cabarrus County.
- CCBOE and CCEMS agree that in accordance with the Federal Educational Rights and Privacy Act (20 U.S.C. 1232g et seq. and 34 C.F.R Part 99) and Section 115C-402 of the North Carolina General Statutes, CCEMS and its employees acting in the course of their

employment under the agreement are deemed to have legitimate educational interest in accessing student educational records. CCEMS and its employees shall comply with the non-disclosure and other requirements of all applicable laws and regulations with respect to these confidential student records.

- CCBOE and CCEMS agree to compliance with the Health Insurance Portability and Accountability of Act (HIPAA) for protection of patient privacy and non-disclosure.

### **Cabarrus County School's EMS Program Responsibilities**

- Assign students to program with interest in public safety.
- CCS shall make available appropriate instructors or preceptors for the student clinical and educational experiences consistent with NCOEMS requirements.
- Submit clinical schedule requests to CCEMS EMS Liaison with student information and instructor contact information. Clinical requests will include student name and time of attendance.
- CCS understands that the number of students for clinical experiences will be one (1) per unit. The number of students permitted daily for clinical experience is dependent upon availability of units and CCEMS preceptors.
- CCS will provide clinical objectives to the student and CCEMS.
- CCS shall perform frequent didactic and practical examinations to ensure proficiency and safety to patients and staff in accordance with standards of care acceptable to CCEMS.
- CCS will maintain adequate equipment for student on-site educational experiences.
- CCS will make available uniforms for student wear during clinical and educational experiences.
- CCS EMTTPC must maintain NCOEMS Level I Instructor Credential for the EMT Level.
- A NCOEMS Level II Instructor for the EMT level must be assigned for program oversight and certification of scope of practice testing.
- CCS will require EMT II students to complete twenty four (24) hours ride time during the school year. EMT I students may be allowed to complete ride time but are not required.
- CCS will schedule students who meet NCOEMS requirements for the NCOEMS EMT credentialing examination within six months of program graduation.
- CCS will maintain communication with assigned NCOEMS Level II Instructor and the CCEMS EMS Liaison.
- CCS will provide infection control training prior to clinical assignments.
- CCS will provide for the verification of required vaccinations prior to clinical assignments.
- CCS will maintain or provide for the procurement of professional liability insurance for students.
- CCS will only permit students to provide care outside of clinical rotations that are currently certified in CPR and First Aid by the American Heart Association or American Red Cross.

### **Cabarrus County EMS Responsibilities**

- CCEMS shall provide clinical opportunities during the hours of 0800-2200 hours seven days weekly pending availability of units and preceptors.

- CCEMS shall approve or disapprove schedules submitted to ensure the CHS student schedule for clinical will have an opportunity for meaningful educational experience.
- CCEMS shall designate approved preceptors for clinical experiences. CCEMS shall have personnel available to precept with the student at or above the level of credential the student is obtaining.
- CCEMS shall provide the premises, resources, conference space, expendable supplies, and equipment necessary for the CCS student's clinical educational experience.
- CCEMS Director will inform the staff of the goals, purpose, and philosophy of the CCS program and encourage, support, and monitor clinical experience.
- CCEMS has the right to exclude any student or instructor from the clinical experience should CCEMS determine the individual is not performing satisfactorily, is interfering with operations, violating patient privacy (HIPAA) guidelines, or fails to exhibit professional conduct. Should exclusion be warranted, CCEMS will notify CCS EMTTPC of the exclusion and circumstances surrounding the decision.
- CCEMS will provide any necessary orientation materials and policies.
- CCEMS will maintain responsibility for patient care while cooperating with CCS in making selected learning experiences available to students.
- CCEMS shall make available any skill appropriate to the educational and credentialing needs as required by NCOEMS with skills performance being permitted at the discretion of the preceptor. Ability to perform skills will be directed by CCEMS and it is understood by CCS some skills will be strictly "observation only" either by policy, preceptor preference, medical director discretion, or at the patient's request.
- CCEMS will conduct annual inspections of CCS patient moving equipment, supplies, and training equipment with written recommendations provided to CCS EMTTPC.
- CCEMS will provide EMS career information material to CCS students and career fairs.
- CCEMS will provide EMS Explorer program information to CCS students and career fairs.
- CCEMS will make available additional instructors and preceptors to assist CCS EMTTPC when needed.

### **Student Responsibilities**

- Develop familiarity with CCEMS internship guidelines
- Be current on childhood vaccinations, receive or decline hepatitis B (HBV) vaccine, receive tuberculosis testing (TB) within 12 months of clinical date, and be current with influenza vaccination if clinical is performed during the established flu season.
- Know the lines of authority and communication in CCEMS and CCS.
- Meet all health and academic requirements to provide standard of care.
- Maintain high standards of professional conduct and understand seriousness of emergency medical services...a profession of saving lives.
- Attend educational and clinical rotations as scheduled.
- Report to clinical rotations at scheduled time in proper uniform and personal hygiene.
- If clinical absence is necessary, the student will inform by phone the EMTTPC within one hour of scheduled clinical time start.
- Assure documentation is completed for skills performance and time documentation.
- Share the responsibility of patient safety and standard of care acceptable to CCEMS.

- Adhere to established standards for the protection of patient privacy and confidentiality through HIPAA compliance. No patient information may be shared with others or posted on any form of social media.
- Foster an effective work environment with CCS and CCEMS staff.
- Develop operational awareness of infection control guidelines and personal protective equipment.
- Complete CPR, First Aid, and Infection Control training prior to clinical performance.
- Complete CCEMS Rider Release prior to clinical assignment (must be completed with legal guardian if under the age of eighteen).

**General Provisions**

- This agreement shall automatically renew unless terminated by either party with a thirty (30) day written notice.
- This agreement shall be governed by and interpreted under the North Carolina Law.
- Changes to this agreement shall be made by written addendum and signed by both parties.
- This document supersedes the previous Educational Clinical Agreement of 2013.

\_\_\_\_\_  
Alan Thompson, EMS Director, Cabarrus County EMS

\_\_\_\_\_  
Date

\_\_\_\_\_  
Cabarrus County Board of Education –Chair

\_\_\_\_\_  
Date



**CABARRUS COUNTY**  
**BOARD OF COMMISSIONERS**  
**WORK SESSION**

**MAY 4, 2015**  
**4:00 P.M.**

---

**AGENDA CATEGORY:**

Discussion Items for Action at May 18, 2015 Meeting

**SUBJECT:**

Finance - CCS Odell Grades 3-5 Elementary School Budget Reclassification

**BRIEF SUMMARY:**

Cabarrus County Schools (CCS) would like to move funds within the Odell Grades 3-5 Elementary School construction budget. Per a CCS reconciliation of the line items, it was noted that \$300,000 from the \$2,000,000 mediation settlement should be placed in the technology line item instead of the construction line item. Also noted, \$526,176 from the site development line item was placed in the construction line item. The attached budget amendment corrects the line items.

**REQUESTED ACTION:**

Motion to approve the budget amendment to reclassify expenditure line items for the Odell Grades 3-5 Elementary School Project.

**EXPECTED LENGTH OF PRESENTATION:**

5 Minutes

**SUBMITTED BY:**

Susan Fearington, Finance Director

**BUDGET AMENDMENT REQUIRED:**

Yes

**COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:**

**BUDGET AMENDMENT:**

**Cabarrus County Budget Amendment Request**

**Date:** 4/28/2015 **Amount:** \$826,176.00

**Dept. Head:** Susan Fearington **Department:** Finance

Internal Transfer Within Department "Transfer Between Departments/Funds" Supplemental Request

---

**Purpose:**

Transfer budget from Construction to Site Development and Technology expenditures per Cabarrus County School request.

Account Number	Account Name	Approved Budget	Inc Amount	Dec Amount	Revised Budget
36497342-9820	Construction	\$17,195,641.00		\$826,176.00	\$16,369,465.00
36497342-9849	Site Development	\$0.00	\$526,176.00		\$526,176.00
36497342-9862	Technology	\$600,000.00	\$300,000.00		\$900,000.00
	<b>Total</b>	\$17,795,641.00	\$826,176.00	\$826,176.00	\$17,795,641.00

**Budget Officer**

iApproved  
iDenied

**County Manager**

iApproved  
iDenied

**Board of Commissioners**

iApproved  
iDenied

\_\_\_\_\_  
*Signature*

\_\_\_\_\_  
*Signature*

\_\_\_\_\_  
*Signature*

\_\_\_\_\_  
*Date*

\_\_\_\_\_  
*Date*

\_\_\_\_\_  
*Date*

**ATTACHMENTS**

[Memo](#)



**TO:** Pam Dubois  
**FROM:** Kelly H. Kluttz, CPA  
**RE:** Request to move funds for Odell Elementary  
**DATE:** April 29, 2015

Cabarrus County Schools would like to move funds within the Odell Elementary School construction budget. Cabarrus County Schools is not requesting additional funds. The request is to move funds within the currently allotted

In reconciling the county records to the school system records, there was a discrepancy noted. The county recorded the entire \$2,000,000 from mediation into the construction account. The school system recorded \$1,700,000 in the construction account and \$300,000 in the technology account. The following entry is necessary to reconcile.

	Current Budget	Amendment	New Budget
Odell Grades 3-5 Elementary - Technology (9862)	600,000.00	300,000.00	900,000.00
Odell Grades 3-5 Elementary - Construction (9820)	17,195,641.00	(300,000.00)	16,895,641.00
	17,795,641.00	-	17,795,641.00

In addition, last month funds were moved from the site development account in error. Those funds need to be restored because the expense has already been incurred for the demolition of the old school.

	Current Budget	Amendment	New Budget
Odell Grades 3-5 Elementary – Site Development (984)	-	526,176.00	526,176.00
Odell Grades 3-5 Elementary –Construction (9820)	17,195,641.00	(526,176.00)	16,669,465.00
	17,195,641.00		17,195,641.00

Thank you for considering this request. Please let me know if you need any additional information that may influence your decision.



# CABARRUS COUNTY

## BOARD OF COMMISSIONERS WORK SESSION

**MAY 4, 2015  
4:00 P.M.**

---

### **AGENDA CATEGORY:**

Discussion Items for Action at May 18, 2015 Meeting

### **SUBJECT:**

Finance - Public School Building Capital Fund North Carolina Education Lottery Payment Applications

### **BRIEF SUMMARY:**

Lottery proceeds in the amount of \$2,200,000 were included in the FY15 General Fund budget to pay a portion of debt service related to public school debt. Upon approval by the Cabarrus County Schools Board of Education, the Kannapolis City Schools Board of Education and the Cabarrus County Commissioners, two payment applications will be submitted to the Department of Public Instruction for the funds. The Cabarrus County Schools application will be for \$1,900,000 and the Kannapolis City Schools application will be for \$300,000, for a total of \$2,200,000.

### **REQUESTED ACTION:**

Motion to authorize the Chairman to execute the Public School Building Capital Fund applications to release funds from the North Carolina Education Lottery Fund and to approve the related budget amendment and updated Capital Project Ordinance.

### **EXPECTED LENGTH OF PRESENTATION:**

### **SUBMITTED BY:**

Susan Fearington, Finance Director

### **BUDGET AMENDMENT REQUIRED:**

Yes

**COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:**

**BUDGET AMENDMENT:**

**Date:** 4/20/2015 **Amount:** \$2,200,000

**Dept. Head:** Susan Fearrington, Asst. Finance Director **Department:** Finance-Public School Building Cap Fund

Internal Transfer Within Department    Transfer Between Departments/Funds  
 Supplemental Request

**Purpose:**

This amendment records the Public School Building Capital Lottery funds requested from the Department of Public Instruction. The funds will be used towards the FY15 school debt service payments. Cabarrus County Schools' portion is \$1,900,000 and Kannapolis City Schools' portion is \$300,000

Account Number	Account Name	Approved Budget	Inc Amount	Dec Amount	Revised Budget
32067210-6444	Lottery Proceeds	\$12,219,308.00	\$2,200,000.00		\$14,419,308.00
32097210-9704	Cont to General Fund	\$12,219,308.00	\$2,200,000.00		\$14,419,308.00
<b>Total</b>					

**ATTACHMENTS**

- [Cabarrus County Schools Application](#)
- [Kannapolis City Schools Application](#)
- [Project Ordinance-Public School Building Capital](#)

**APPLICATION  
PUBLIC SCHOOL BUILDING CAPITAL FUND  
NORTH CAROLINA EDUCATION LOTTERY**

Approved: \_\_\_\_\_

Date: \_\_\_\_\_

County: Cabarrus

Contact Person: Kelly Klutz

LEA: Cabarrus County #130

Title: Finance Director

Address: P O Box 388 Concord, NC 28026

Phone: 704-262-6144

Project Title: 2014-15 Debt Service for School Construction

Location: Concord, NC

Type of Facility: Debt Service for School Construction (COPS 2009)

North Carolina General Statutes, Chapter 18C, provides that a portion of the proceeds of the North Carolina State Lottery Fund be transferred to the Public School Building Capital Fund in accordance with G.S. 115C-546.2. Further, G.S. 115C-546.2 (d) has been amended to include the following:

- (3) No county shall have to provide matching funds...
- (4) A county may use monies in this Fund to pay for school construction projects in local school administrative units and to retire indebtedness incurred for school construction projects.
- (5) A county may not use monies in this Fund to pay for school technology needs.

As used in this section, "Public School Buildings" shall include only facilities for individual schools that are used for instructional and related purposes, and does not include central administration, maintenance, or other facilities. ***Applications must be submitted within one year following the date of final payment to the Contractor or Vendor.***

Short description of Construction Project: Debt Service for COPS 2009 issued to build and renovate School Buildings for the Cabarrus County School District

Estimated Costs:

Purchase of Land _____	\$ _____	
Planning and Design Services _____	_____	
New Construction _____	_____	
Additions / Renovations _____	_____	
Repair _____	_____	
Debt Payment / Bond Payment _____		1,900,000.00
<b>TOTAL _____</b>	<b>\$ _____</b>	<b>1,900,000.00</b>

Estimated Project Beginning Date: 7-1-14 Est. Project Completion Date: 6-30-15

We, the undersigned, agree to submit a statement of state monies expended for this project within 60 days following completion of the project.

The County Commissioners and the Board of Education do hereby jointly request approval of the above project, and request release of \$ 1,900,000.00 from the Public School Building Capital Fund (Lottery Distribution). We certify that the project herein described is within the parameters of G.S. 115C-546.

\_\_\_\_\_  
(Signature — Chair, County Commissioners) (Date)

\_\_\_\_\_  
(Signature — Chair, Board of Education) (Date)

**APPLICATION  
PUBLIC SCHOOL BUILDING CAPITAL FUND  
NORTH CAROLINA EDUCATION LOTTERY**

Approved: \_\_\_\_\_

Date: \_\_\_\_\_

County: Cabarrus

Contact Person: Will Crabtree

LEA: Kannapolis City Schools #132

Title: Director of Business Operations

Address: 100 Denver St. Kannapolis, NC

Phone: 704-938-1131

Project Title: 2014-15 Debt Service for School Construction

Location: Kannapolis, NC

Type of Facility: Debt Service for School Construction (COPS 2009)

North Carolina General Statutes, Chapter 18C, provides that a portion of the proceeds of the North Carolina State Lottery Fund be transferred to the Public School Building Capital Fund in accordance with G.S. 115C-546.2. Further, G.S. 115C-546.2 (d) has been amended to include the following:

- (3) No county shall have to provide matching funds...
- (4) A county may use monies in this Fund to pay for school construction projects in local school administrative units and to retire indebtedness incurred for school construction projects.
- (5) A county may not use monies in this Fund to pay for school technology needs.

As used in this section, "Public School Buildings" shall include only facilities for individual schools that are used for instructional and related purposes, and does not include central administration, maintenance, or other facilities. **Applications must be submitted within one year following the date of final payment to the Contractor or Vendor.**

Short description of Construction Project: Debt Service for COPS 2009 issued to build and renovate School Buildings for the Kannapolis City School District

Estimated Costs:

Purchase of Land _____	\$ _____
Planning and Design Services _____	_____
New Construction _____	_____
Additions / Renovations _____	_____
Repair _____	_____
Debt Payment / Bond Payment _____	300,000.00
<b>TOTAL _____</b>	<b>\$ 300,000.00</b>

Estimated Project Beginning Date: 7-1-14 Est. Project Completion Date: 6-30-15

We, the undersigned, agree to submit a statement of state monies expended for this project within 60 days following completion of the project.

The County Commissioners and the Board of Education do hereby jointly request approval of the above project, and request release of \$ 300,000.00 from the Public School Building Capital Fund (Lottery Distribution). We certify that the project herein described is within the parameters of G.S. 115C-546.

\_\_\_\_\_  
(Signature — Chair, County Commissioners)

\_\_\_\_\_  
(Date)

\_\_\_\_\_  
(Signature — Chair, Board of Education)

\_\_\_\_\_  
(Date)

## PUBLIC SCHOOL BUILDING CAPITAL PROJECTS FUND BUDGET ORDINANCE

**BE IT ORDAINED** by the Board of Commissioners of Cabarrus County, North Carolina that, Pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinance is hereby adopted:

Section I.

- A. The project authorized is the various County construction and renovation related projects. Details of the projects are listed in section C. of this Project Ordinance.
- B. The officers of this unit are hereby directed to proceed with this capital project within the terms of the Generally Accepted Accounting Principles (GAAP) and the budget contained herein.
- C. It is estimated that the following revenues will be available to complete capital projects as listed.

Lottery Proceeds	\$14,419,308
<b>TOTAL REVENUES</b>	<b>\$14,419,308</b>

- D. The following appropriations are made as listed.

Debt Service	\$14,419,308
<b>TOTAL EXPENDITURES</b>	<b>\$14,419,308</b>
<b>GRAND TOTAL – REVENUES</b>	<b>\$14,419,308</b>
<b>GRAND TOTAL – EXPENDITURES</b>	<b>\$14,419,308</b>

Section II.

- A. Special appropriations to non-profit organizations shall be distributed after the execution of an agreement which ensures that all County funds are used for statutorily permissible public purposes.
- B. The County Manager or designee is hereby authorized to transfer appropriations within or between funds, or modify revenue and expenditure projections as contained herein under the following conditions:
  - 1. The Manager may transfer amounts between objects of expenditure and revenues within a function without limitation.

2. The County Manager may transfer amounts up to \$500,000 between functions of the same fund.
3. The County Manager may transfer amounts between contingency funds which are set aside for a specific project for budgetary shortfalls or upon the appropriate approval of a change order.
4. The County Manager is authorized to transfer funds from the General Fund or Capital Reserve Fund to the appropriate fund for projects approved within the Capital Improvement Plan for the current fiscal year.
5. Upon notification of funding increases or decreases to existing grants or revenues, or the award of grants or revenues, the Manager or designee may adjust budgets to match, including grants that require a County match for which funds are available.
6. The Manager or designee may adjust debt financing from estimated projections to actual funds received.
7. The County Manager may enter into and execute change orders or amendments to construction contracts in amounts less than \$90,000 when the appropriate annual budget or capital project ordinance contains sufficient appropriated but unencumbered funds.
8. The County Manager may award and execute contracts which are not required to be bid or which G.S. 143-131 allows to be let on informal bids so long as the annual budget or appropriate capital project ordinance contains sufficient appropriated but unencumbered funds for such purposes.
9. The County Manager may execute contracts with outside agencies to properly document budgeted appropriations to such agencies where G.S. 153 A-248(b), 259, 449 and any similar statutes require such contracts.
10. The County Manager may reject formal bids when deemed appropriate and in the best interest of Cabarrus County pursuant to G.S. 143-129(a).
11. The County Manager may reduce revenue projections consistent with prevailing economic conditions, and also reduce expenditures correspondingly.

### Section III.

This ordinance and the budget documents shall be the basis of the financial plan for the County of Cabarrus.

- a. The Finance Director is hereby directed to maintain within the Capital Project Fund sufficient detailed accounting records to satisfy the requirements of the law.
- b. The Finance Director is directed to report, at the request of the Board, on the financial status of each project element in Section I and on the total revenues received or claimed.
- c. Copies of this capital project ordinance shall be furnished to the Clerk to the governing Board, and to the Finance Director for direction in carrying out this project.

- d. At the completion of a construction project, all unrestricted excess funds are transferred to the General Fund and the portion of the Capital Project associated with the project is closed.

Adopted this the 18th day of May, 2015.

CABARRUS COUNTY BOARD OF COMMISSIONERS

BY: \_\_\_\_\_  
Stephen M. Morris, Chairman

ATTEST:

\_\_\_\_\_  
Clerk to the Board



# CABARRUS COUNTY

## BOARD OF COMMISSIONERS WORK SESSION

**MAY 4, 2015  
4:00 P.M.**

---

### **AGENDA CATEGORY:**

Discussion Items for Action at May 18, 2015 Meeting

### **SUBJECT:**

County Manager - Board of Commissioners' Action Plan Based on Retreat Discussions

### **BRIEF SUMMARY:**

The Board of Commissioners held a series of summits and retreats during the winter and spring of 2015. The Board retreat on March 23, 2015 included discussion of the adopted vision, mission and goals in consideration of making some adjustments to them. It also included discussion on focus areas that were identified in the previous summits and retreats.

The purpose of this agenda item and discussion is to continue the process of using those focus areas to create a strategic plan, or action plan, that can be used to help meet the goals that the Board has set for the County.

### **REQUESTED ACTION:**

Discuss the draft action plan and proposed modifications to the goal statements. Provide guidance to staff in moving forward with these items.

### **EXPECTED LENGTH OF PRESENTATION:**

30 Minutes

### **SUBMITTED BY:**

Jonathan B. Marshall, Deputy County Manager

### **BUDGET AMENDMENT REQUIRED:**

No

**COUNTY MANAGER'S RECOMMENDATIONS/COMMENTS:**

**ATTACHMENTS**

- [Draft Action Plan](#)
-

## Board of Commissioners Action Plan

The Cabarrus County Board of Commissioners have held a series of retreats that culminated in April 2015. Those retreats have included a summit with all the municipalities, with the County Department heads, with the Boards of Education and an internal retreat for Board members to review their vision, mission and overarching goals. The final part of this part of the process was to meet with the business community to better identify their needs and goals, as well as, their vision for the community.

The purpose of the second action planning retreat among Board members was to ensure that the vision and mission statements were still valid. Having done that, the goals were reviewed to determine if they were clear in helping move the community forward towards that larger vision. The major purposes following that review, as defined by the facilitators, were as follows:

- Engage the board and staff in developing a high-level action plan that the county staff can use to guide and connect people, actions and resources in carrying out both day-to-day and longer term activities. This is the Board's Action Plan.
- Use the retreat and summit feedback to frame core strategic focus areas, review those, revise them as needed, and have the Board ratify the focus areas.
- Discuss action planning for each of the four focus areas.
- Revisit the existing goals, vision, and mission in light of the retreat action planning discussions, to reframe them as needed and to ratify them.

The purpose of this document is to summarize the discussions related to the bullet points above. The Board agreed by consensus that the Vision and Mission were still valid, and that the overall goals only needed minor adjustments. A revised version of the Vision, Mission, and Goals is included as part of this document for Board consideration.

The final product that is attached is a summary of the three core strategic focus areas discussed in the retreat. To the extent that they can be grouped in subject areas under each heading they have been for clarity. Action items are also suggested for consideration in each area. There will be some areas that were discussed that are not included in the final suggested actions. This is not intended to diminish their importance, rather this is intended to be a strategy to address the most important items that have been identified as affecting the community. These are also actions for which the Board of Commissioners and County staff have the most direct involvement or can affect outcomes to the greatest extent.

A fourth strategic focus area has been added based on Board discussion. In each area communication was a key aspect so that has been included as its own focus area. The other focus areas still include comments related to communication, but the new focus area will concentrate on the general subject, comments and methods to increase and improve communication.

The format that follows is organized by focus area. The discussion items under each focus area are grouped within the facilitators' discussion format using "Today", "Tomorrow", and "Who? How? Why?" The part following that section is the suggested action items that are proposed to be included in the action plan that the Board ratifies and is then used to guide Board and staff work plans.

## **Focus Area 1: Transportation, Connection, Mobility**

### Today

- The community benefits from a great number of transportation assets including pedestrian facilities, roads, transit, rail and air transportation.
- There is disparity in the quality and access to transportation assets by area of the County.
- There are connections between communities, but they are not as strong as they need to be.
- Coordination in transportation planning exists and needs to be improved.
- There is a larger issue about statewide and interstate connections for both road and rail transit.
- Greenway systems are developing and require a concerted effort to plan and build properly.
- Airport activities include an increasing amount of passenger air.
- Distribution and freight transportation are an increasing part of the local, regional and statewide economy.

### Tomorrow

- Comprehensive planning needs to include transportation and be done with coordination between jurisdictions.
- Joint development standards related to roads, sidewalks, greenways and transit should be considered.
- Public transit improvements will be necessary to meet demands that road construction cannot.
- Focus needs to include both transportation for necessity and for convenience.
- New technologies and methods must be considered in comprehensive planning.
- Must not neglect quality of life and preservation of community character when making improvements.
- Environmental effects, including negative impacts of noise, should be addressed as part of the process.
- Intermodal connections must be improved to maximize use.

### Who/How/What

- County-wide plan(s) with all jurisdictions participating.
- There are already advisory, regulatory and planning groups in place but their work needs to be coordinated.
- Businesses and employees need to be involved in solutions that meet their needs.
- Work with regional and statewide bodies on larger needs and interconnections.
- Need structures and processes to reach across boundaries, sectors and jurisdictions.
- Greenway planning is important for both recreational and transportation planning.

## Focus Area 2: Programs, Funding, Services

### Today

- Basic funding and planning for schools are being addressed but awareness and involvement needs to be increased.
- Current expense funding for schools continues to increase and must be part of any school discussions.
- There are many other County capital project needs beyond school capital projects that should to be considered and addressed.
- All communities are faced with choices to make about both needs and services.
- Have employed community feedback methods and need to continue to refine and improve that process to get input.
- The actions of the General Assembly and state government greatly affect local jurisdictions. Education on those issues is important.
- Efforts to educate citizens and businesses on issues must continue.
- Coordination and collaboration are key initiatives in providing efficient services.
- There are good working relationships between jurisdictions and those should be fostered and improved.

### Tomorrow

- A speakers bureau, which could be simply Board of Commissioners members, should be employed to speak with and educate interest and community groups.
- Citizen engagement through all methods is important and should be stressed.
- Co-host/co-produce programming with other established groups.
- Consider new programming on the local government cable channel to increase awareness and knowledge.
- Targeted use of simple surveying methods can be used to get information on specific issues.
- A column in the local newspaper may be useful in providing more in depth information on topics.

### Who/How/What

- Staff should make initial efforts with elected board support but at some point elected officials must become involved.
- Must work on determining need/desire for services and then work on funding support. This may include changes initiated at the state level.
- Continue to hold summits with other elected boards and develop priority lists on projects.
- Areas of collaboration should be considered and funded where efficiencies in costs and or service provision are identified.
- Assess all programs and services to determine effectiveness and continuing need.

## Focus Area 3: Planning, Growth and Economic Development

### Today

- Community is regrouping on economic development strategy.
- Growth and development is a good problem to have. This is still one of the fastest growing communities in the state and nation.
- Non-residential growth has been strong and closer to targeted goals.
- School capital and current expense funding are greatly affected by residential growth.
- Quality of growth continues to be an issue, but there are threats to how it can be addressed by actions being considered in the General Assembly.
- Higher density development has advantages, in the right places, so the proper locations for that growth should be determined.
- Annexation law changes are having an effect on development patterns.
- High growth and low growth areas both need be considered when policies are developed.
- Bond initiatives will need to be considered to fund capital needs for the community.
- Balance between types of growth is important in developing a strong community.
- Planning, growth and economic development are directly tied to transportation of all types.
- It is always important to understand why people and businesses are moving here so that those things can be encouraged, protected and preserved.
- Quality of life was the most mentioned positive throughout the summit and retreat process. Better understanding of what makes up and affects quality of life is tantamount to preserving and improving it.
- There is not enough coordination between decisions made at the municipal level and school planning.

### Tomorrow

- Need more flexibility and methods to fund needs beyond property and sales tax.
- Need to preserve the sales tax distribution to help funds service demands.
- Find ways to increase coordination among all jurisdictions on school planning, location and funding.
- More collaboration with local delegation to meet community needs.
- Find a balance between progress and preservation.
- Better jobs and more investment in Cabarrus County will make all other efforts easier.

### Who/How/What

- Work with the local delegation to have better coordination between community needs and state efforts.
- Consider coalition of like counties to determine the best methods to address issues and needs.
- Coordinate efforts with affiliate groups like Centralina COG, NCACC and NCSBA to address regional and statewide issues
- Be more strategic in economic development strategies. This includes working with partners on all levels such as site identification, infrastructure development, training and incentives.
- WSACC and CONNECT Master Plans have been adopted and should be consulted.

- **Focus Area 4: Communication and Education**

Today

- Transportation issues are not always logically addressed with focus placed on the worst situations instead of system planning.
- Public transit is difficult to navigate particularly for those who use it irregularly.
- There is very little discussion between jurisdictions on land use decisions.
- Joint land use plans provide opportunities for discussion between jurisdictions.
- Staff is more involved in school planning and siting than the Board of Commissioners.
- Citizens often do not understand how decisions made at the state level affect local programs and services.
- There are active community groups of all kinds based on interests and programs.
- There is a constant change in communications trends, channels and tactics.
- The MPO structure concentrates on road issues with little discussion about other modes of transportation.
- Better understanding of community assets helps in improving and protecting them.

Tomorrow

- Long range road planning needs to be better publicized to receive more input.
- Need to understand changes in transportation options particularly differences in how age groups use transportation systems.
- Need to work with local delegation so they have clearer understanding of needs, issues and interests.
- Formal and informal surveying is useful for feedback on both broad and targeted issues.
- Consider how another ¼ cent local sales tax could best be used.
- Need community input on multi-school campuses.

Who/How/What

- Major projects need to be identified and studied by staff, planned as much as possible and then elected officials need to be involved.
- Continue elected officials summits on regular basis with action items coming out of those meetings.
- Communicate with like counties including consideration of peer county alliance.

## Action Plan Based on Focus Areas

The consultants that conducted the summits and retreats made suggestions about the action plan and next steps. This staff summary and analysis is the first part of the method that they suggested. Action items for each of the focus areas are listed below based on Board comments and discussion. Once these action items are discussed, modified where necessary and adopted, it will be important to identify the expected results. Timelines, steps and actors will be developed to help make sure that the action plan moves forward successfully.

### Focus Area 1: Transportation, Connection, Mobility

- Complete County-wide plan(s) with all jurisdictions participating. These plans should include transportation components and be adopted by all affected jurisdictions.
- There are already advisory, regulatory and planning groups in place but their work needs to be coordinated to increase effectiveness. Commissioner and staff liaisons are already in place to work with these groups.
- Businesses and employees need to be involved in solutions that meet their needs for commuting and transportation options.
- Work with regional and statewide bodies on larger needs and interconnections such as regional mass transit and alternative transit options like rail and airline service.
- Need structures and processes to reach across boundaries, sectors and jurisdictions.
- Greenway planning is important for both recreational and transportation planning. Work with other jurisdictions and Carolina Thread Trail on interconnected greenways.
- Participate in elected official and community workshops for major transportation projects including providing feedback on those plans.
- Review development standards for roads, sidewalks and trails. This should include review of the most recent smart street proposals adopted by NCDOT.
- Consider consolidating transit efforts to increase efficiency and to better align with funding requirements.

### Focus Area 2: Programs, Funding, Services

- Staff should make initial efforts related to programs, funding and services with elected board support but at some point elected officials must become involved.
- Must work on determining need/desire for services and then work on funding support. This may include changes initiated at the state level.
- Continue to hold summits with other elected boards and develop priority lists on projects.
- Areas of collaboration should be considered and funded where efficiencies in costs and or service provision are identified.
- Assess all programs and services to determine effectiveness and continuing need.
- Citizen engagement should be increased using all forms of communication (part of Focus Area 4).

- Employ formal and informal survey methods to get feedback on both existing and needed services.

### Focus Area 3: Planning, Growth and Economic Development

- Work with the local delegation to have better coordination between community needs and state efforts.
- Consider coalition of like counties to determine the best methods to address issues and needs.
- Coordinate efforts with affiliate groups like Centralina COG, NCACC and NCSBA to address regional and statewide issues
- Be more strategic in economic development strategies. This includes working with partners on all levels such as site identification, infrastructure development, training and incentives.
- WSACC and CONNECT Master Plans have been adopted and should be consulted when making decisions on land use matters.
- Incentive policies are under review and new policies, aligned with municipal needs, should be adopted.
- Request that the General Assembly consider more flexibility, options and methods beyond property and sales taxes to meet the cost demands of growth.
- Request the preservation of current sales tax distribution methods to meet the service demands of commercial activities.
- There needs to be a balance between progress and preservation. Plans and programs should include methods to address both.
- Regional development has a great effect on Cabarrus so involvement with regional land use and economic development agencies is extremely important.

### Focus Area 4: Communication and Education

- Major projects need to be identified and studied by staff, planned as much as possible and then elected officials need to be involved.
- Continue elected officials summits on regular basis with action items coming out of those meetings.
- Communicate with like counties including consideration of peer county alliance.
- Review programming on Cabarrus County Television, Channel 22, and find new ways to promote the County's programs and services.
- Broadcast community events supported by the County, including signature events of the Cabarrus Regional Chamber of Commerce.
- Explore options of hosting a channel guide for Cabarrus County Television, Channel 22.
- Develop a speakers bureau to present at local group meetings.
- Develop and administer informal, non-scientific surveys to gauge resident feedback.
- Work with the local papers to find new ways to publicize the Board's vision.

- Evaluate current communication tools, including the newsletter and social media channels, and explore ways to increase user engagement.
- Continue to host community education programs, like the Government 101 Experience.
- Increase community engagement through participation in festivals and other events.

DRAFT

## Vision, Mission and Goals

**Vision:** Our vision for Cabarrus is a county where our children learn, dreams matter, our citizens participate, our families/neighbors thrive and our community prospers.

**Mission:** Through visionary leadership and good stewardship, we will ensure public safety, administer state requirements, determine county needs and provide services to continually enhance quality of life.

**Existing Goal 1:** Preserve and enhance the quality of life by addressing growth with sound public policies that sustain resources, provide high quality services, and fund infrastructure needs.

**Suggested revised goal:** Preserve and enhance the quality of life through public policy that promotes cross-jurisdictional collaboration, encourages growth while balancing its impacts, and looks ahead to preserve quality of life.

**Existing Goal 2:** Achieve community-wide preparedness to protect public safety, respond to routine and catastrophic events, and maintain and restore the well-being of all residents.

**Suggested revised goal:** Provide for public safety by communicating preparedness and safety awareness, responding to routine and catastrophic events, and maintaining and restoring the well-being of citizens.

**Existing Goal 3:** Use resources wisely and responsibly by protecting assets, minimizing risk, creating partnerships and using technology to maximize the value of county investments, expenditures and assets.

**Suggested revised goal:** Use resources wisely by seeking to collaborate services, share costs, minimize risk, and maximize value of county assets and investments.

**Existing Goal 4:** Promote a fully engaged community with a shared understanding of its issues and challenges and working together to achieve its goals.

**Existing Goal 5:** Ensure that all citizens have equal opportunity and access to education, healthcare, and economic prosperity and encourage citizens to fulfill their potential and contribute to their community.

**Suggested revised goal (4 and 5):** Support community connections through purposeful communication, enhanced education, and increased access to and utilization of services. Envision the future together through active community participation.



# **CABARRUS COUNTY**

## **BOARD OF COMMISSIONERS**

### **REGULAR MEETING**

**APRIL 20, 2015**  
**6:30 P.M.**

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#### **MISSION STATEMENT**

THROUGH VISIONARY LEADERSHIP AND GOOD STEWARDSHIP, WE WILL ADMINISTER STATE REQUIREMENTS, ENSURE PUBLIC SAFETY, DETERMINE COUNTY NEEDS, AND PROVIDE SERVICES THAT CONTINUALLY ENHANCE QUALITY OF LIFE

#### **CALL TO ORDER BY THE CHAIRMAN**

#### **PRESENTATION OF COLORS**

#### **INVOCATION**

#### **A. APPROVAL OR CORRECTION OF MINUTES**

1. Approval or Correction of Meeting Minutes

#### **B. APPROVAL OF THE AGENDA**

#### **C. RECOGNITIONS AND PRESENTATIONS**

1. Human Resources - Recognition of James "Bobby" Kinsey on His Retirement from Cabarrus County Tax Administration
2. Cooperative Extension - Recognition of Youth Commission Graduating Seniors
3. Planning and Development - Soil and Water Conservation District - Recognition of State Winners in Conservation Education Contests
4. Veterans Services - Presentation of Flags
5. BOC - Memorial Day Proclamation

#### **D. INFORMAL PUBLIC COMMENTS (Each speaker is limited to 3 minutes)**

**E. OLD BUSINESS**

1. County Manager – Offer to Purchase of Tax Foreclosure Property

**F. CONSENT AGENDA**

*(Items listed under Consent are generally of a routine nature. The Board may take action to approve/disapprove all items in a single vote. Any item may be withheld from a general action, to be discussed and voted upon separately at the discretion of the Board.)*

1. Active Living and Parks - Request to Utilize Occupancy Tax Funds for a Lighting Project at Rocky River Elementary School Park
2. County Manager - Proposed Exchange of Property on Rankin Road
3. DHS - 5307 Urbanized Area Formula Program Resolution
4. DHS - FY16 HCCBG Funding Plan
5. EMS - EMT Educational Affiliation between EMS and CCS
6. Finance - CCS Odell Grades 3-5 Elementary School Budget Reclassification
7. Finance - Public School Building Capital Fund North Carolina Education Lottery Payment Applications
8. Tax Administration - Refund and Release Report - April 2015

**G. NEW BUSINESS**

1. EDC – Economic Development Grant for Project Toby – Public Hearing 6:30 P.M.
2. CCS - Funding Request for Design and Construction Contract Administration Services for the Replacement of Royal Oaks Elementary School
3. County Manager - Board of Commissioners' Action Plan Based on Retreat Discussions
4. County Manager - Presentation of the Proposed FY16 Cabarrus County Budget and Scheduling of a Public Hearing

**H. APPOINTMENTS TO BOARDS AND COMMITTEES**

1. Appointments and Removals - Cabarrus County Senior Centers Advisory Council
2. Appointments (Removal) - Library Board of Trustees
3. Appointments and Removals - Watershed Improvement Commission
4. Appointments and Removals - Transportation Advisory Board

**I. REPORTS**

1. County Manager - Monthly Reports on Building Activity

2. EDC - April 2015 Monthly Summary Report
3. Finance - Monthly Financial Update
4. BOC - Receive Updates from Commission Members Who Serve as Liaisons to Municipalities or on Various Boards/Committees
5. Request for Applications for County Boards/Committees

**J. GENERAL COMMENTS BY BOARD MEMBERS**

**K. WATER & SEWER DISTRICT OF CABARRUS COUNTY**

**L. CLOSED SESSION**

**M. ADJOURN**

**IN ACCORDANCE WITH ADA REGULATIONS, ANYONE WHO NEEDS AN ACCOMMODATION TO PARTICIPATE IN THE MEETING SHOULD NOTIFY THE ADA COORDINATOR AT 704-920-2100 AT LEAST FORTY-EIGHT (48) HOURS PRIOR TO THE MEETING.**

**Scheduled Meetings:**

<b>May 26</b>	<b>Budget Workshop</b>	<b>4:00 p.m.</b>	<b>Multipurpose Room</b>
<b>May 28</b>	<b>Budget Workshop</b>	<b>4:00 p.m.</b>	<b>Multipurpose Room</b>
<b>June 1</b>	<b>Work Session</b>	<b>4:00 p.m.</b>	<b>Multipurpose Room</b>
<b>June 15</b>	<b>Regular Meeting</b>	<b>6:30 p.m.</b>	<b>BOC Meeting Room</b>
<b>July 6</b>	<b>Work Session</b>	<b>4:00 p.m.</b>	<b>Multipurpose Room</b>
<b>July 20</b>	<b>Regular Meeting</b>	<b>6:30 p.m.</b>	<b>BOC Meeting Room</b>

**Mission: Through visionary leadership and good stewardship, we will administer state requirements, ensure public safety, determine county needs, and provide services that continually enhance quality of life.**

**Vision: Our vision for Cabarrus is a county where our children learn, our citizens participate, our dreams matter, our families and neighbors thrive, and our community prospers.**

## **Channel 22 Broadcast Schedule**

### **Cabarrus County Board of Commissioners' Meetings**

**The most recent Commissioners' meeting is broadcast at the following days and times. Agenda work sessions begin airing after the 1st Monday of the month and are broadcast for two weeks up until the regular meeting. Then the regular meeting begins airing live the 3rd Monday of each month and is broadcast up until the next agenda work session.**

<b>Sunday - Saturday</b>	<b>1:00 P.M.</b>
<b>Sunday - Tuesday</b>	<b>6:30 P.M.</b>
<b>Thursday &amp; Friday</b>	<b>6:30 P.M.</b>



**CABARRUS COUNTY BOARD OF COMMISSIONERS  
CHANGES TO THE AGENDA  
MAY 4, 2015**

**SUPPLEMENTAL INFORMATION:**

**Discussion Items for Action at May 18, 2015 Meeting**

**4.5 DHS – FY 16 HCCBG Funding Plan**

- **FY16 HCCBG Funding Plan Pg. 105**

**Home and Community Care Block Grant for Older Adults**

**County Funding Plan**

Identification of Agency or Office with Lead Responsibility for County Funding Plan

County: Cabarrus

July 1, 2015 through June 30, 2016

The agency or office with lead responsibility for planning and coordinating the County Funding Plan recommends this funding plan to the Board of Commissioners as a coordinated means to utilize community-based resources in the delivery of comprehensive aging services to older adults and their families

Cabarrus Department of Human Services

(Name of Agency/Office with lead responsibility)

*William Ben Rose*

Authorized Signature

*7-30-15*

Date

William Ben Rose, Director

(Type name and title of signatory agent)

Home and Community Care Block Grant for Older Adults

County Cabarrus

County Funding Plan

July 1, 2015 through June 30, 2016

County Services Summary

Services	A				B	C	D	E	F	G	H	I
	Block Grant Funding				Required Local Match	Net Service Cost	USDA Subsidy	Total Funding	Projected HCCBG Units	Projected Reimbursement Rate	Projected HCCBG Clients	Projected Total Units
	Access	In-Home	Other	Total								
Trans 250	141250			////////////////	15694	156944	0	156944	9149	17.154	8247	99800
In-Home II-Personal Care 042		135287		////////////////	15032	150319	0	150319	7705	19.5082	15	7708
In-Home III-Personal Care 045		45095		////////////////	5011	50106	0	50106	2442	20.5184	6	2444
Congregate 180			97293	////////////////	10810	108103	37500	145603	17236	6.2719	250	45000
Home Delivered 020			62802	////////////////	6978	69780	52500	122280	16623	4.1978	13000	100000
Housing/ Home Repair 140			35081	////////////////	3898	38979	0	38979	#DIV/0!	#DIV/0!	0	#DIV/0!
Adult Day Care 030			19361		2151	21512	0	21512	648	33.1723	6	650
Adult Day Health 155			109707		12190	121897	0	121897	2947	41.3631	20	2948
Senior Center Operation 170			76123	////////////////	8458	84581	0	84581	#DIV/0!	#DIV/0!		#DIV/0!
				////////////////								
				////////////////	0	0	0	0	0	0	0	0
				////////////////	0	0	0	0	0	0	0	0
				////////////////	0	0	0	0	0	0	0	0
				////////////////	0	0	0	0	0	0	0	0
<b>Total</b>	141250	180382	400367	721999	80222	802221	90000	892221	#DIV/0!	////////////////	21544	#DIV/0!

Signature, Chairman, Board of Commissioners

Date

HCCBG Budget											
North Carolina Division of Aging										DOA-732A	
Service Cost Computation Worksheet c:732A.xls										FY 2016	
Provider: Cabarrus County DHS											
County: Cabarrus											
Budget Period: July 1, 2015 through June 30, 2016											
Revision ___yes, ___no, revision date _____											
USDA(NBP) reimbursement to S-75/meal											
Services:											
	Grand Total	Trans 250	In-Home II- Personal Care 042	In-Home III- Personal Care 045	Congregate 180	Home Delivered 020	Housing/ Home Repair 140	Adult Day Care 030	Adult Day Health 155	Senior Center Operation 170	
<b>I. Projected Revenues</b>											
A. Fed/State Funding From the Division of Aging	721,999	141,250	135,287	45,095	97,293	62,802	35,081	19,361	109,707	76,123	
Required Minimum Match - Cash											
1) County General Fund	80,222	15,694	15,032	5,011	10,810	6,978	3,898	2,151	12,190	8,458	
2)	0										
3)	0										
Total Required Minimum Match - Cash	80,222	15,694	15,032	5,011	10,810	6,978	3,898	2,151	12,190	8,458	
Required Minimum Match - In-Kind											
1)	0										
2)	0										
3)	0										
Total Required Minimum Match - In-Kind	0	0	0	0	0	0	0	0	0	0	
B. Total Required Minimum Match (cash + in-kind)	80,222	15,694	15,032	5,011	10,810	6,978	3,898	2,151	12,190	8,458	
C. Subtotal, Fed/State/Required Match Revenue	802,221	156,944	150,319	50,106	108,103	69,780	38,979	21,512	121,897	84,581	
D. USDA Cash Subsidy/Commodity Valuation	90,000				37,500	52,500					
E. OAA Title V Worker Wages, Fringe Benefits	0										
Local Cash, Non-Match											
1) County General Fund	946,431	803,697	0	0	142,734			0	0		
2) Service Contracts (Meck.)	2,400				2,400						
3)	0										
4)	0										
F. Subtotal, Local Cash, Non-Match	948,831	803,697	0	0	145,134	0	0	0	0	0	
Other Revenues, Non-Match											
1) Donations	350,558	558				350,000					
2) City of Concord	18,000	18,000									
3) State Transportation Grants	728,606	728,606									
G. Subtotal, Other Revenues, Non-Match	1,097,164	747,164	0	0	0	350,000	0	0	0	0	
Local In-Kind Resources (Includes Volunteer Services)											
1)	0										
2)	0										
3)	0										
H. Subtotal, Local In-kind Resources, Non-Match	0	0	0	0	0	0	0	0	0	0	
I. Client Program Income	33,368	4,168	50	50	29,000	0	0	50	50	0	
J. Total Projected Revenues (Sum I C,D,E,F, G, H, I)	2,971,584	1,711,973	150,369	50,156	319,737	472,280	38,979	21,562	121,947	84,581	
Percent of Grand Total	100%	57.61%	5.06%	1.69%	10.76%	15.89%	1.31%	0.73%	4.10%	2.85%	

9.90%

HCCBG Budget  
Division of Aging  
Service Cost Computation Worksheet

DOA-732A  
FY 2016

Services:

II. Line Item Expense	Grand Total	Admin Cost	Trans 250	In-Home II- Personal Care 042	In-Home III- Personal Care 045	Congregate 180	Home Delivered 020	Housing/ Home Repair 140	Adult Day Care 030	Adult Day Health 155	Senior Center Operation 170
Staff Salary From Labor Distribution Schedule											
1) Full-time Staff	1,002,793	0	830,784	7,610	7,610	58,280	50,000	8,000	7,610	7,610	25,289
2) Part-time staff (do not include Title V wages)	175,951	0	61,223	0	0	82,965	19,000	0	0	0	12,763
<b>A. Subtotal, Staff Salary</b>	<b>1,178,744</b>	<b>0</b>	<b>892,007</b>	<b>7,610</b>	<b>7,610</b>	<b>141,245</b>	<b>69,000</b>	<b>8,000</b>	<b>7,610</b>	<b>7,610</b>	<b>38,052</b>
Fringe Benefits											
1) FICA	89,562	0	68,239	582	582	10,805	5,279		582	582	2,911
2) Health Ins.	113,249	0	84,156	1,127	1,127	10,405	12,000	612	1,127	1,127	1568
3) Retirement	46,191	0	24,245	934	934	13,658			934	934	4552
4) Unemployment Insurance	2,868	0	1,000								1868
5) Worker's Compensation	8,065	0	6,197								1868
6) Other (Longevity)	19,702	0	15,000	229	229	3,786			229	229	
<b>B. Subtotal, Fringe Benefits</b>	<b>279,637</b>	<b>0</b>	<b>198,837</b>	<b>2,872</b>	<b>2,872</b>	<b>38,654</b>	<b>17,279</b>	<b>612</b>	<b>2,872</b>	<b>2,872</b>	<b>12,767</b>
Local In-Kind Resources, Non-Match											
1)	0	0									
2)	0	0									
3)	0	0									
<b>C. Subtotal, Local In-Kind Resources Non-Match</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>D. OAA Title V Worker Wages, Fringe Benefits</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Travel											
1) Per Diem	0	0									
2) Mileage Reimbursement	5,500	0				1,000	4,500				
3) Other Travel Cost	10,400	0	10,000			400					
<b>E. Subtotal, Travel</b>	<b>15,900</b>	<b>0</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>1,400</b>	<b>4,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
General Operating Expenses											
1) Service Contracts	348,922	0	3,588	150,319	50,106	1,500			21,512	121,897	
2) Rent, Utilities, Supplies	167,824	0	37,824			30,000	100,000				
3) ARMS COST	800	0	300				500				
4) Postage, Dues, Subscriptions	11,600	0	1,600				10,000				
5) Advertising	7,500	0	7,000				500				
7) Program Supplies	375,128	0				11,000	300,000	30,367			33,761
8) Caterer	253,000	0				253,000					
9) Uniforms	3,000	0	3,000								
10) Fuel	175,000	0	175,000								
11) Phones	2,916	0	2,916								
12) Taxi Costs	132,900	0	132,900								
13) Vehicle Maintenance	235,000	0	235,000								
14) Purchased Services	12,000	0	12,000								
	0	0									
<b>F. Subtotal, General Operating Expenses</b>	<b>1,725,590</b>	<b>0</b>	<b>611,128</b>	<b>150,319</b>	<b>50,106</b>	<b>295,500</b>	<b>411,000</b>	<b>30,367</b>	<b>21,512</b>	<b>121,897</b>	<b>33,761</b>
<b>G. Subtotal, Other Admin. Cost Not Allocated</b>											

in Lines II.A through F	////	////	////	////	////	////	////	////	////	////	////	////	////
H. Total Proj. Expenses Prior to Admin. Dist	3,199,871	0	1,711,972	160,801	60,588	476,799	501,779	38,979	31,994	132,379	84,580		
I. Distribution of Administrative Cost	////	0	0	0	0	0	0	0	0	0	0		
J. Total Proj. Expenses After Admin. Distrib	3,199,871	////	1,711,972	160,801	60,588	476,799	501,779	38,979	31,994	132,379	84,580		

HCCBG Budget Page 3  
Service Cost Computation Worksheet  
Division of Aging Services:

	Grand Total	Trans 250	In-Home II- Personal Care 042	In-Home III- Personal Care 045	Congregate 180	Home Delivered 020	Housing/ Home Repair 140	Adult Day Care 030	Adult Day Health 155	Senior Center Operation 170
<b>III. Computation of Rates</b>										
<b>A. Computation of Unit Cost Rate:</b>										
1. Total Expenses (equals line II.J)	3,199,871	1,711,972	160,801	60,588	476,799	501,779	38,979	31,994	132,379	84,580
2. Total Projected Units	////	99,800	7,708	2,444	45,000	100,000	0	650	2,948	0
3. Total Unit Cost Rate	////	17.1540	20.8616	24.7906	10.5955	5.0178	#DIV/0!	49.2218	44.9047	#DIV/0!
<b>B. Computation of Reimbursement Rate:</b>										
1. Total Revenues (equals line I.J)	2,971,584	1,711,973	150,369	50,156	319,737	472,280	38,979	21,562	121,947	84,581
2. Less: USDA (equals line I.D)	90,000	0	0	0	37,500	52,500	0	0	0	0
Title V (equals line I.E and II.D)	0	0	0	0	0	0	0	0	0	0
Non Match In-Kind (equals line I.C)	0	0	0	0	0	0	0	0	0	0
3. Revenues Subject to Unit Reimburse	2,881,584	1,711,973	150,369	50,156	282,237	419,780	38,979	21,562	121,947	84,581
4. Total Projected Units (equals line III.A)	////	99,800	7,708	2,444	45,000	100,000	0	650	2,948	0
5. Total Reimbursement Rate	////	17.1540	19.5082	20.5184	6.2719	4.1978	#DIV/0!	33.1723	41.3631	#DIV/0!
<b>C. Units Reimbursed Through HCCBG</b>	#DIV/0!	9,149	7,705	2,442	17,236	16,623	#DIV/0!	648	2,947	#DIV/0!
<b>D. Units Reimbursed Through Program In</b>	#DIV/0!	243	3	2	4,624	0	#DIV/0!	2	1	#DIV/0!
<b>E. Units Reimbursed Through Remaining</b>	#DIV/0!	90,408	0	0	23,140	83,377	#DIV/0!	0	0	#DIV/0!
<b>F. Total Units Reimbursed/Total Projecte</b>	#DIV/0!	99,800	7,708	2,444	45,000	100,000	#DIV/0!	650	2,948	#DIV/0!

1711973	150369	50156	282237	419780	38979	21562	121947	84581
99800	7708	2444	45000	100000	0	650	2948	0
17.154	19.5082	20.5221	6.2719	4.1978	#DIV/0!	33.1723	41.366	#DIV/0!
156944	150319	50106	108103	69780	38979	21512	121897	84581
9149	7705	2442	17236	16623	#DIV/0!	648	2947	#DIV/0!
17.1542	19.5093	20.5184	6.2719	4.1978	#DIV/0!	33.1975	41.3631	#DIV/0!

\* The Division of Aging ARMS deducts reported program income from reimbursement paid to providers. Line III.D indicates the number of units that will have to be produced in addition to those stated on line III.C in order to earn the net revenues stated on line I.C.

NC DIVISION OF AGING  
 COST OF SERVICES - ATTACHMENT A  
 LABOR DISTRIBUTION SCHEDULE DOA732A1 FY: 2016

**INSTRUCTIONS: Under each service, provide the amount of money to be paid for the salary from the service.**

AGENCY NAME: Cabarrus County DHS

SERVICES: Non Unit Svcs in These Columns

STAFF NAME	POSITION	FULL TIME PART TIME	TOTAL SALARY	ADMIN. SALARY	Trans 250	In-Home II- Personal Care 042	In-Home III Personal Care 045	Congregate 180	Home Delivered 020	Housing/ Home Repair 140	Adult Day Care 030	Adult Day Health 155	Senior Center Operation 170
C. Hall	Nutrition Prog Cor	FULL TIME	\$42,103					42103					
7	Nutri Site Supv	PART TIME	\$82,965					82,965					
D. Little	Admin. Spec.	FULL TIME	\$16,177					16,177					
D Mathis	Prog. Assoc.	FULL TIME	\$2,088			522	522				522	522	
3	SW II	FULL TIME	\$28,352			7,088	7,088				7,088	7,088	
3	Drivers	PART TIME	\$61,223		61,223								
B. Bushey	Trns Mgr	FULL TIME	\$50,939		50,939								
F. Barnes	Trns Supervisor	FULL TIME	\$39,915		39,915								
T. Nunin	Trns Supervisor	FULL TIME	\$41,078		41,078								
B. Joseph	Admin. Asst.	FULL TIME	\$32,187		32,187								
L. Belk	Call Center Clerk	FULL TIME	\$30,968		30,968								
K. Gray	Call Center Clerk	FULL TIME	\$28,503		28,503								
J. Smith	Call Center Clerk	FULL TIME	\$27,284		27,284								
A. Barnette	Dispatch	FULL TIME	\$27,533		27,533								
R. Little	Dispatch	FULL TIME	\$27,395		27,395								
22	Drivers	FULL TIME	\$524,982		524,982								
2	MOW Staff	FULL TIME	\$50,000						50,000				
2	MOW Staff	PART TIME	\$19,000						19,000				
D. Corbett	WX Mech/Audit	FULL TIME	\$4,000							4,000			
D. Simpson	WX Mech/Audit	FULL TIME	\$4,000							4,000			
Donaldson	Prog. Mgr.	FULL TIME	\$4,963										4,963
Sullivan	Prog. Coordinator	FULL TIME	\$4,838										4,838
Kiser	Prog. Coordinator	FULL TIME	\$4,892										4,892
McWaters	Prog. Specialist	FULL TIME	\$1,710										1,710
Mullinax	Wellness Coord	FULL TIME	\$4,919										4,919
Hatley	Admin. Spec.	FULL TIME	\$2,257										2,257
Honeycutt	Prog. Specialist	FULL TIME	\$1,710										1,710
LePage	Prog. Associate	PART TIME	\$12,763										12,763
		SUBTOTAL FT	1,002,793	0	830,784	7,610	7,610	58,280	50,000	8,000	7,610	7,610	25,289
		SUBTOTAL PT	175,951	0	61,223	0	0	82,965	19,000	0	0	0	12,763
		TOTAL	1,178,744	\$0	\$892,007	\$7,610	\$7,610	\$141,245	\$69,000	\$8,000	\$7,610	\$7,610	\$38,052
		PERCENT FT:	85.07%	#DIV/0!	93.14%	100.00%	100.00%	41.26%	72.46%	100.00%	100.00%	100.00%	66.46%
		PERCENT PT:	14.93%	#DIV/0!	6.86%	0.00%	0.00%	58.74%	27.54%	0.00%	0.00%	0.00%	33.54%

**INSTRUCTIONS: Under each service, provide the number of hours to be worked in that service.  
(Should correlate with the dollars**

AGENCY  
NAME: Cabarrus County DHS

SERVICES: Non Unit Svcs in These Columns

STAFF NAME	POSITION	FULL TIME PART TIME	TOTAL HOURS	ADMIN HOURS	Trans 250	In-Home II- Personal Care 042	In-Home III Personal Care 045	Congregate 180	Home Delivered 020	Housing/ Home Repair 140	Adult Day Care 030	Adult Day Health 155	Senior Center Operation 170
C. Hall	Nutri Prog Coor	FULL TIME	2080					2080					
7	Nutri Site Supv	PART TIME	82965					82965					
D. Little	Admin. Spec	FULL TIME	1040					1040					
D Mathis	Prog. Assoc	FULL TIME	104			26	26				26	26	
3	SW II	FULL TIME	1248			312	312				312	312	
3	Drivers	PART TIME	4368		4368								
B. Bushey	Trns Mgr	FULL TIME	2080		2080								
F. Barnes	Trns Supervisor	FULL TIME	2080		2080								
T. Nunn	Trns Supervisor	FULL TIME	2080		2080								
B. Joseph	Admin. Asst	FULL TIME	2080		2080								
L. Belk	Call Center Clerk	FULL TIME	2080		2080								
K. Gray	Call Center Clerk	FULL TIME	2080		2080								
J. Smith	Call Center Clerk	FULL TIME	2080		2080								
A. Bannelte	Dispatch	FULL TIME	2080		2080								
R. Little	Dispatch	FULL TIME	2080		2080								
22	Drivers	FULL TIME	45760		45760								
2	MOW Staff	FULL TIME	4160					4160					
2	MOW Staff	PART TIME	2080					2080					
D. Corbett	WX Mech/Audit	FULL TIME	2080							2080			
D. Simpson	WX Mech/Audit	FULL TIME	2080							2080			
Donaldson	Prog. Mgr	FULL TIME	164										164
Sullivan	Prog. Coordinator	FULL TIME	252										252
Kiser	Prog. Coordinator	FULL TIME	253										253
McWaters	Prog. Specialist	FULL TIME	74										74
Mullinax	Wellness Coor	FULL TIME	253										253
Hatley	Admin. Spec.	FULL TIME	150										150
Honeycutt	Prog. Specialist	FULL TIME	73										73
LePage	Prog. Assoc	PART TIME	936										936
		SUBTOTAL FT	158,128	0	64480	26	26	84005	4160	4160	26	26	1219
		SUBTOTAL PT	10,712	0	4368	312	312	2080	2080	0	312	312	936
		TOTAL	168,840	0	68848	338	338	86085	6240	4160	338	338	2155
		PERCENT FT	93.86%	#DIV/0!	0.94	0.08	0.08	0.98	0.67	1.00	0.08	0.08	0.57
		PERCENT PT	6.34%	#DIV/0!	0.06	0.92	0.92	0.02	0.33	0.00	0.92	0.92	0.43

<b>NAME AND ADDRESS</b> <b>COMMUNITY SERVICE PROVIDER</b> Cabarrus County Department of Human Services 1303 S Cannon Blvd Kannapolis NC 28083	<b>Home and Community Care Block Grant for Older Adults</b>  <b>County Funding Plan</b>  <b>Provider Services Summary</b>	<b>DOA-732 (Rev. 2/15)</b>  <b>County</b> Cabarrus  July 1, 2015 through June 30, 2016
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Services	Ser. Delivery		A				B	C	D	E	F	G	H	I
	(Check One)		Block Grant Funding				Required	Net*	USDA	Total	Projected	Projected	Projected	Projected
	Direct	Purch.	Access	In-Home	Other	Total	Local Match	Serv Cost	Subsidy	Funding	HCCBG Units	Reimburse. Rate	HCCBG Clients	Total Units
Trans 250		L	141250				15694	156944	0	156944	9149	17.154	8247	99800
In-Home II-Personal Care 042				135287			15032	150319	0	150319	7705	19.5082	15	7708
In-Home III-Personal Care 045				45095			5011	50106	0	50106	2442	20.5184	6	2444
Congregate 180					97293		10810	108103	37500	145603	17236	6.2719	250	45000
Home Delivered 020					62802		6978	69780	52500	122280	16623	4.1978	13000	100000
Housing/ Home Repair 140					35081		3898	38979	0	38979	#DIV/0!	#DIV/0!		#DIV/0!
Adult Day Care 030					19361		2151	21512	0	21512	648	33.1723	6	650
Adult Day Health 155					109707		12190	121897	0	121897	2947	41.3631	20	2948
Senior Center Operation 170					76123		8458	84581	0	84581	#DIV/0!	#DIV/0!		#DIV/0!
							0	0	0	0	0	0		0
							0	0	0	0	0	0		0
							0	0	0	0	0	0		0
							0	0	0	0	0	0		0
							0	0	0	0	0	0		0
<b>Total</b>			141250	180382	400,367	721,999	80222	802221	90000	892221			21544	#DIV/0!

\*Adult Day Care & Adult Day Health Care Net Service Cost

	ADC	ADHC
Daily Care	33.07	40
Transportation		
Administrative		
<b>Net Ser. Cost Total</b>	<b>33.07</b>	<b>40</b>

Certification of required minimum local match availability. Required local match will be expended simultaneously with Block Grant Funding.

*[Signature]*      4-30-15  
Authorized Signature, Title      Date  
Community Service Provider

\_\_\_\_\_  
Signature, County Finance Officer      Date

\_\_\_\_\_  
Signature, Chairman, Board of Commissioners      Date

**Home and Community Care Block Grant for Older Adults  
County Funding Plan**

**Methodology to Address Service Needs of Low-income Minority Elderly and Rural Elderly**

(Older American Act, Section 305 (a)(2)(E ))

**Community Service Provider:** Cabarrus County Active Living and Parks

**County:** Cabarrus

**July 1, 2015 through June 30, 2016**

The Older Americans Act requires that the service provider attempt to provide services to low-income minority individuals in accordance to their need for aging services. The community service provider shall specify how the service needs of low-income, **low income (including low income minority elderly), rural elderly and elderly with limited English proficiency** will be met through the services identified on the Provider Services Summary (DOA-732). This narrative shall address outreach and service delivery methodologies that will ensure that this target population is adequately served and conform with specific objectives established by the Area Agency on Aging for providing services to low-income minority individuals. Additional pages may be used as necessary.

GOAL:

To encourage participation in programs provided through the Cabarrus County Active Living and Parks Department (and Senior Centers) for low income, minority and rural older adults in the community.

The Cabarrus County Senior Centers provide programs for all older adult residents regardless of race, residence, or economic status.

Transportation is available via Cabarrus Links Monday-Friday to the Mt. Pleasant Senior Center.

Outreach efforts include:

- A PowerPoint presentation is used to provide outreach into all areas of the community.
- Approximately 7,000 copies of the Sunset Outlook quarterly news magazine are distributed and is also available on the Cabarrus County website.
- Referrals are provided to the Human Services Department and received from various local providers through the Cabarrus CRC.
- Brochures are distributed throughout the community that promote programs provided by our agency.
- Programs are promoted through local churches and through speaking presentations to older adults and local civic groups.
- Programs are provided to a variety of satellite locations (churches, recreation centers, YMCAs, etc.) throughout the county, including rural and low-income areas.

**Home and Community Care Block Grant for Older Adults  
County Funding Plan**

**Methodology to Address Service Needs of Low-income Minority Elderly and Rural Elderly**

(Older American Act, Section 305 (a)(2)(E ))

**Community Service Provider:** Cabarrus County Department of Human Services

**County:** Cabarrus

**July 1, 2015 through June 30, 2016**

The Older Americans Act requires that the service provider attempt to provide services to low-income minority individuals in accordance to their need for aging services. The community service provider shall specify how the service needs of low-income, **low income (including low income minority elderly), rural elderly and elderly with limited English proficiency** will be met through the services identified on the Provider Services Summary (DOA-732). This narrative shall address outreach and service delivery methodologies that will ensure that this target population is adequately served and conform with specific objectives established by the Area Agency on Aging for providing services to low-income minority individuals. Additional pages may be used as necessary.

Cabarrus County Department of Human Services goal is to increase participation in services and programs by low income elderly, low income elderly and elderly with limited English proficiency in the community. DHS provides assistance to all individuals living within the county's boundaries requesting services regardless of location within the county. The type and extent of services clients receive are based on clients' needs and availability of funding. Outreach by the agency has been accomplished by brochures, community forums, word of mouth and contacts with community partners. Outreach is ongoing. Request from clients who meet the need for HCCBG services will continue to be accepted. New clients will be added as existing clients leave the program or experience a decrease of units needs or additional funds are secured. As an agency with multiple funding sources, assessments will be made with each case to be sure that the most appropriate funding is used to best meet the needs of the clients and that the Older American Act funds are for the target population groups.

**Home and Community Care Block Grant for Older Adults  
County Funding Plan**

**Methodology to Address Service Needs of Low-income Minority Elderly and Rural Elderly**

(Older American Act, Section 305 (a)(2)(E ))

**Community Service Provider:** Cabarrus County DHS-Transportation Services

**County:** Cabarrus **July 1, 2015 through June 30, 2016**

The Older Americans Act requires that the service provider attempt to provide services to low-income minority individuals in accordance to their need for aging services. The community service provider shall specify how the service needs of low-income, **low income (including low income minority elderly), rural elderly and elderly with limited English proficiency** will be met through the services identified on the Provider Services Summary (DOA-732). This narrative shall address outreach and service delivery methodologies that will ensure that this target population is adequately served and conform with specific objectives established by the Area Agency on Aging for providing services to low-income minority individuals. Additional pages may be used as necessary.

Cabarrus County Transportation will provide transportation to all clients certified by the Adult and Aging Division of DHS with the funding provided. We will assist the Adult and Aging Division in identifying low income minority elderly and rural elderly through outreach programs and public meetings.

**Home and Community Care Block Grant for Older Adults  
County Funding Plan**

**Methodology to Address Service Needs of Low-income Minority Elderly and Rural Elderly**

(Older American Act, Section 305 (a)(2)(E ))

**Community Service Provider:** Cabarrus Meals on Wheels

**County:** Cabarrus **July 1, 2015 through June 30, 2016**

The Older Americans Act requires that the service provider attempt to provide services to low-income minority individuals in accordance to their need for aging services. The community service provider shall specify how the service needs of low-income, **low income (including low income minority elderly), rural elderly and elderly with limited English proficiency** will be met through the services identified on the Provider Services Summary (DOA-732). This narrative shall address outreach and service delivery methodologies that will ensure that this target population is adequately served and conform with specific objectives established by the Area Agency on Aging for providing services to low-income minority individuals. Additional pages may be used as necessary.

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Cabarrus Meals on Wheels delivers meals to elderly homebound individuals in Cabarrus County to assist them to remain independent in their homes.

1. Partner with Cooperative Christian Ministries who serves low income older adults and referrals from these low income older adults are made to Meals on Wheels.
2. Partner with Department of Human Services to receive referrals for low income older adults who may need the service.
3. Partner with several home care providers to receive referrals for needy older adults.
4. Target low income minority churches and provide information about the service.
5. Partner with local doctor offices to accept referrals for seniors who need meals.
6. Partner with local hospital to provide short-term service for seniors who may need meals for only a few weeks.

**Home and Community Care Block Grant for Older Adults  
County Funding Plan**

**Methodology to Address Service Needs of Low-income Minority Elderly and Rural Elderly**

(Older American Act, Section 305 (a)(2)(E ))

**Community Service Provider:** Cabarrus County Planning & Development

**County:** Cabarrus

**July 1, 2015 through June 30, 2016**

The Older Americans Act requires that the service provider attempt to provide services to low-income minority individuals in accordance to their need for aging services. The community service provider shall specify how the service needs of low-income, **low income (including low income minority elderly), rural elderly and elderly with limited English proficiency** will be met through the services identified on the Provider Services Summary (DOA-732). This narrative shall address outreach and service delivery methodologies that will ensure that this target population is adequately served and conform with specific objectives established by the Area Agency on Aging for providing services to low-income minority individuals. Additional pages may be used as necessary.

The Planning & Development Department's goal is to coordinate and provide Housing and Home Improvement Services in conjunction with the Department of Human Services that is funded by the Home and Community Care Block Grants. Coordinaton of this function will produce a service product that is both accountable and accessible by the full scope of clients for which the HCCBG funds were designated. It is our intent to meet the needs of that specialization population. The Planning & Development Department will coordinate with the Department of Human Services and other service providers to ensure that the population is served. All eligible clients will be provided access to service. The Planning & Development Department will follow all program guidelines for service provision and client treatment. Home will be rehabilitated for eligible clients. Improvements include, but are not limited to, handicap accessibility, door widenings, minor roof repairs, and safety improvements. Any improvements will be made in compliance with all program regulations. The Planning & Development Department will take referrals from the Department of Human Services and other service providers of the target population. Outreach is achieved through these programs, word of mouth, and visitng nutrition sites and other special programs desinged to address the target population.

**Standard Assurance to Comply with Older Americans Act  
Requirements Regarding Clients Rights  
For  
Agencies Providing In-Home Services through the  
Home and Community Care Block Grant for Older Adults**

FY16

As a provider of one or more of the services listed below, our agency agrees to notify all Home and Community Care Block Grant clients receiving any of the below listed services provided by this agency of their rights as a service recipient. Services in this assurance include:

- In-Home Aide
- Home Care (home health)
- Housing and Home Improvement
- Adult Day Care or Adult Day Health Care

Notification will include, at a minimum, an oral review of the information outlined below as well as providing each services recipient with a copy of the information in written form. In addition, providers of in-home services will establish a procedure to document that client rights information has been discussed with in-home services clients (e.g. copy of signed Client Bill of Rights statement).

Clients Rights information to be communicated to service recipients will include, at a minimum, the right to:

- be fully informed, in advance, about each in-home service to be provided and any change in service(s) that may affect the wellbeing of the participant;
- participate in planning and changing any in-home service provided unless the client is adjudicated incompetent;
- voice a grievance with respect to service that is or fails to be provided, without discrimination or reprisal as a result of voicing a grievance;
- confidentiality of records relating to the individual;
- have property treated with respect; and
- be fully informed both orally and in writing, in advance of receiving an in-home service, of the individual's rights and obligations.

Client Rights will be distributed to, and discussed with, each new client receiving one or more of the above listed services prior to the onset of service. For all existing clients, the above information will be provided no later than the next regularly scheduled service reassessment.

Agency Name: Cabarrus County Department of Human Services

Name of Agency Administrator: William Ben Rose

Signature: 

Date: 4-30-15

(Please return this form to your Area Agency on Aging and retain a copy for your files.)

## CLIENT/PATIENT RIGHTS

1. You have the right to be fully informed of all your rights and responsibilities as a client/patient of the program.
2. You have the right to appropriate and professional care relating to your needs.
3. You have the right to be fully informed in advance about the care to be provided by the program.
4. You have the right to be fully informed in advance of any changes in the care that you may be receiving and to give informed consent to the provision of the amended care.
5. You have the right to participate in determining the care that you will receive and in altering the nature of the care as your needs change.
6. You have the right to voice your grievances with respect to care that is provided and to expect that there will be no reprisal for the grievance expressed.
7. You have the right to expect that the information you share with the agency will be respected and held in strict confidence, to be shared only with your written consent and as it relates to the obtaining of other needed community services.
8. You have the right to expect the preservation of your privacy and respect for your property.
9. You have the right to receive a timely response to your request for service.
10. You shall be admitted for service only if the agency has the ability to provide safe and professional care at the level of intensity needed.
11. You have the right to be informed of agency policies, changes, and costs for services.
12. If you are denied service solely on your inability to pay, you have the right to be referred elsewhere.
13. You have the right to honest, accurate information regarding the industry, agency and of the program in particular.
14. You have the right to be fully informed about other services provided by this agency.

**Standard Assurance to Comply with Older Americans Act  
Requirements Regarding Clients Rights  
For  
Agencies Providing In-Home Services through the  
Home and Community Care Block Grant for Older Adults**

FY16

As a provider of one or more of the services listed below, our agency agrees to notify all Home and Community Care Block Grant clients receiving any of the below listed services provided by this agency of their rights as a service recipient. Services in this assurance include:

- In-Home Aide
- Home Care (home health)
- Housing and Home Improvement
- Adult Day Care or Adult Day Health Care

Notification will include, at a minimum, an oral review of the information outlined below as well as providing each services recipient with a copy of the information in written form. In addition, providers of in-home services will establish a procedure to document that client rights information has been discussed with in-home services clients (e.g. copy of signed Client Bill of Rights statement).

Clients Rights information to be communicated to service recipients will include, at a minimum, the right to:

- be fully informed, in advance, about each in-home service to be provided and any change in service(s) that may affect the wellbeing of the participant;
- participate in planning and changing any in-home service provided unless the client is adjudicated incompetent;
- voice a grievance with respect to service that is or fails to be provided, without discrimination or reprisal as a result of voicing a grievance;
- confidentiality of records relating to the individual;
- have property treated with respect; and
- be fully informed both orally and in writing, in advance of receiving an in-home service, of the individual's rights and obligations.

Client Rights will be distributed to, and discussed with, each new client receiving one or more of the above listed services prior to the onset of service. For all existing clients, the above information will be provided no later than the next regularly scheduled service reassessment.

Agency Name: Cabarrus County Planning & Development

Name of Agency Administrator: Kelly Sifford

Signature:  Date: 4-20-15

(Please return this form to your Area Agency on Aging and retain a copy for your files.)

## CLIENT/PATIENT RIGHTS

1. You have the right to be fully informed of all your rights and responsibilities as a client/patient of the program.
2. You have the right to appropriate and professional care relating to your needs.
3. You have the right to be fully informed in advance about the care to be provided by the program.
4. You have the right to be fully informed in advance of any changes in the care that you may be receiving and to give informed consent to the provision of the amended care.
5. You have the right to participate in determining the care that you will receive and in altering the nature of the care as your needs change.
6. You have the right to voice your grievances with respect to care that is provided and to expect that there will be no reprisal for the grievance expressed.
7. You have the right to expect that the information you share with the agency will be respected and held in strict confidence, to be shared only with your written consent and as it relates to the obtaining of other needed community services.
8. You have the right to expect the preservation of your privacy and respect for your property.
9. You have the right to receive a timely response to your request for service.
10. You shall be admitted for service only if the agency has the ability to provide safe and professional care at the level of intensity needed.
11. You have the right to be informed of agency policies, changes, and costs for services.
12. If you are denied service solely on your inability to pay, you have the right to be referred elsewhere.
13. You have the right to honest, accurate information regarding the industry, agency and of the program in particular.
14. You have the right to be fully informed about other services provided by this agency.

**July 1, 2015 through June 30, 2016**  
**Home and Community Care Block Grant for Older Adults**  
**Community Service Provider**  
**Standard Assurances**

Cabarrus County Active Living and Parks agrees to provide services through the Home and  
(Name of Provider)

Community Care Block Grant, as specified on the Provider Services Summary (DOA-732) in accordance with the following:

1. Services shall be provided in accordance with requirements set forth in:
  - a) The County Funding Plan
  - b) The Division of Aging Home and Community Care Block Grant Procedures Manual for Community Services providers; and
  - c) The Division of Aging Services Standards manual, Volumes I through IV.

Community service providers shall monitor any contracts with providers of Block Grant services and take appropriate measures to ensure that services are provided in accordance with the aforementioned documents.

2. Priority shall be given to providing services to those older persons with the greatest economic or social needs, with particular attention to low-income minority individuals. The service needs of low-income minority elderly will be addressed in the manner specified on the Methodology to Address Service Needs of Low-Income Minority Elderly format, (DOA-733)

3. The following service authorization activities will be carried out in conjunction with all services provided through the Block Grant:

- a) Eligibility determination;
- b) client intake/registration;
- c) client assessment/reassessments and quarterly visits, as appropriate;
- d) Determining the amount of services to be received by the client; and
- e) Reviewing cost sharing/voluntary contributions policies with eligible clients

4. All licenses, permits, bonds, and insurance necessary for carrying out Block Grant Services will be maintained by the community service provider and any contracted providers.

5. As specified in 45 CFR 92.36(b)(11), community service providers shall have procedures for settling contractual and administrative issues arising out of procurement of services through the Block Grant. Community service providers shall have procedures governing the evaluation of bids for services and procedures through which bidders and contracted providers may appeal or dispute a decision made by the community service provider.

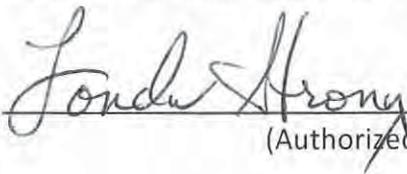
6. Applicant/Client appeals shall be addressed as specified in Section 7 of the Division of Aging Home and Community Care Block Grant Manual for Community Service Providers, dated February 17, 1997.

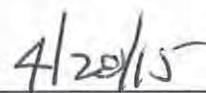
7. Community service providers are responsible for providing or arranging for the provision of required local match, as specified on the Provider Services Summary, (DOA-732). Local match shall be expended simultaneously with Block Grant funding.

8. Providers expending \$500,000 or more in federal financial assistance through the Home and Community Care Block Grant, or in combination with other federal funding shall receive an annual independent audit which meets the requirements of the Division of Aging Program Audit Guide for Aging Services, applicable North Carolina General Statutes and Local Government Commission requirements, and OMB Circular A-133. For-profit community service providers shall have an annual compliance audit which meets the requirements of A-133. The audit shall be performed within nine months of the close of the provider's fiscal year. Upon completion of the audit, non-profit and for-profit providers shall provide a copy of the audit report and any opinion letter simultaneously to the County and the Area Agency. Federal funds will not reimburse the cost of a single audit if the total of all federal funds expended by the provider is less than \$500,000.

9. Compliance with Equal Employment Opportunity and Americans With Disabilities Act requirement as specified in paragraph fourteen (14) of the Agreement for the Provision of County Aging-Based Services (DOA-735) shall be maintained.

10. Providers of In-Home Aide, Home Health, Housing and Home Improvement, and Adult Day Care or Adult Day health Care shall sign and return the assurance to the Area Agency on Aging indicating the recipients of these services have been informed of their client rights, as required in Section 314 of the 2000 Amendments to the Older Americans Act.

  
\_\_\_\_\_  
(Authorized Signature)

  
\_\_\_\_\_  
(Date)

**July 1, 2015 through June 30, 2016**  
**Home and Community Care Block Grant for Older Adults**  
**Community Service Provider**  
**Standard Assurances**

Cabarrus County Department of Human Services agrees to provide services through the Home and  
(Name of Provider)

Community Care Block Grant, as specified on the Provider Services Summary (DOA-732) in accordance with the following:

1. Services shall be provided in accordance with requirements set forth in:
  - a) The County Funding Plan
  - b) The Division of Aging Home and Community Care Block Grant Procedures Manual for Community Services providers; and
  - c) The Division of Aging Services Standards manual, Volumes I through IV.

Community service providers shall monitor any contracts with providers of Block Grant services and take appropriate measures to ensure that services are provided in accordance with the aforementioned documents.

2. Priority shall be given to providing services to those older persons with the greatest economic or social needs, with particular attention to low-income minority individuals. The service needs of low-income minority elderly will be addressed in the manner specified on the Methodology to Address Service Needs of Low-Income Minority Elderly format, (DOA-733)

3. The following service authorization activities will be carried out in conjunction with all services provided through the Block Grant:

- a) Eligibility determination;
- b) client intake/registration;
- c) client assessment/reassessments and quarterly visits, as appropriate;
- d) Determining the amount of services to be received by the client; and
- e) Reviewing cost sharing/voluntary contributions policies with eligible clients

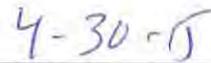
4. All licenses, permits, bonds, and insurance necessary for carrying out Block Grant Services will be maintained by the community service provider and any contracted providers.

5. As specified in 45 CFR 92.36(b)(11), community service providers shall have procedures for settling contractual and administrative issues arising out of procurement of services through the Block Grant. Community service providers shall have procedures governing the evaluation of bids for services and procedures through which bidders and contracted providers may appeal or dispute a decision made by the community service provider.

6. Applicant/Client appeals shall be addressed as specified in Section 7 of the Division of Aging Home and Community Care Block Grant Manual for Community Service Providers, dated February 17, 1997.
7. Community service providers are responsible for providing or arranging for the provision of required local match, as specified on the Provider Services Summary, (DOA-732). Local match shall be expended simultaneously with Block Grant funding.
8. Providers expending \$500,000 or more in federal financial assistance through the Home and Community Care Block Grant, or in combination with other federal funding shall receive an annual independent audit which meets the requirements of the Division of Aging Program Audit Guide for Aging Services, applicable North Carolina General Statutes and Local Government Commission requirements, and OMB Circular A-133. For-profit community service providers shall have an annual compliance audit which meets the requirements of A-133. The audit shall be performed within nine months of the close of the provider's fiscal year. Upon completion of the audit, non-profit and for-profit providers shall provide a copy of the audit report and any opinion letter simultaneously to the County and the Area Agency. Federal funds will not reimburse the cost of a single audit if the total of all federal funds expended by the provider is less than \$500,000.
9. Compliance with Equal Employment Opportunity and Americans With Disabilities Act requirement as specified in paragraph fourteen (14) of the Agreement for the Provision of County Aging-Based Services (DOA-735) shall be maintained.
10. Providers of In-Home Aide, Home Health, Housing and Home Improvement, and Adult Day Care or Adult Day health Care shall sign and return the assurance to the Area Agency on Aging indicating the recipients of these services have been informed of their client rights, as required in Section 314 of the 2000 Amendments to the Older Americans Act.



(Authorized Signature)



(Date)

**July 1, 2015 through June 30, 2016**  
**Home and Community Care Block Grant for Older Adults**  
**Community Service Provider**  
**Standard Assurances**

Cabarrus County DHS/Transportation Services agrees to provide services through the Home and  
(Name of Provider)

Community Care Block Grant, as specified on the Provider Services Summary (DOA-732) in accordance with the following:

1. Services shall be provided in accordance with requirements set forth in:
  - a) The County Funding Plan
  - b) The Division of Aging Home and Community Care Block Grant Procedures Manual for Community Services providers; and
  - c) The Division of Aging Services Standards manual, Volumes I through IV.

Community service providers shall monitor any contracts with providers of Block Grant services and take appropriate measures to ensure that services are provided in accordance with the aforementioned documents.

2. Priority shall be given to providing services to those older persons with the greatest economic or social needs, with particular attention to low-income minority individuals. The service needs of low-income minority elderly will be addressed in the manner specified on the Methodology to Address Service Needs of Low-Income Minority Elderly format, (DOA-733)

3. The following service authorization activities will be carried out in conjunction with all services provided through the Block Grant:

- a) Eligibility determination;
- b) client intake/registration;
- c) client assessment/reassessments and quarterly visits, as appropriate;
- d) Determining the amount of services to be received by the client; and
- e) Reviewing cost sharing/voluntary contributions policies with eligible clients

4. All licenses, permits, bonds, and insurance necessary for carrying out Block Grant Services will be maintained by the community service provider and any contracted providers.

5. As specified in 45 CFR 92.36(b)(11), community service providers shall have procedures for settling contractual and administrative issues arising out of procurement of services through the Block Grant. Community service providers shall have procedures governing the evaluation of bids for services and procedures through which bidders and contracted providers may appeal or dispute a decision made by the community service provider.

6. Applicant/Client appeals shall be addressed as specified in Section 7 of the Division of Aging Home and Community Care Block Grant Manual for Community Service Providers, dated February 17, 1997.

7. Community service providers are responsible for providing or arranging for the provision of required local match, as specified on the Provider Services Summary, (DOA-732). Local match shall be expended simultaneously with Block Grant funding.

8. Providers expending \$500,000 or more in federal financial assistance through the Home and Community Care Block Grant, or in combination with other federal funding shall receive an annual independent audit which meets the requirements of the Division of Aging Program Audit Guide for Aging Services, applicable North Carolina General Statutes and Local Government Commission requirements, and OMB Circular A-133. For-profit community service providers shall have an annual compliance audit which meets the requirements of A-133. The audit shall be performed within nine (9) months of the close of the provider's fiscal year. Upon completion of the audit, non-profit and for-profit providers shall provide a copy of the audit report and any opinion letter simultaneously to the County and the Area Agency. Federal funds will not reimburse the cost of a single audit if the total of all federal funds expended by the provider is less than \$500,000.

9. Compliance with Equal Employment Opportunity and Americans With Disabilities Act requirement as specified in paragraph fourteen (14) of the Agreement for the Provision of County Aging-Based Services (DOA-735) shall be maintained.

10. Providers of In-Home Aide, Home Health, Housing and Home Improvement, and Adult Day Care or Adult Day health Care shall sign and return the assurance to the Area Agency on Aging indicating the recipients of these services have been informed of their client rights, as required in Section 314 of the 2000 Amendments to the Older Americans Act.



(Authorized Signature)



(Date)

**July 1, 2015 through June 30, 2016**  
**Home and Community Care Block Grant for Older Adults**  
**Community Service Provider**  
**Standard Assurances**

Cabarrus Meals on Wheels agrees to provide services through the Home and  
(Name of Provider)

Community Care Block Grant, as specified on the Provider Services Summary (DOA-732) in accordance with the following:

1. Services shall be provided in accordance with requirements set forth in:
  - a) The County Funding Plan
  - b) The Division of Aging Home and Community Care Block Grant Procedures Manual for Community Services providers; and
  - c) The Division of Aging Services Standards manual, Volumes I through IV.

Community service providers shall monitor any contracts with providers of Block Grant services and take appropriate measures to ensure that services are provided in accordance with the aforementioned documents.

2. Priority shall be given to providing services to those older persons with the greatest economic or social needs, with particular attention to low-income minority individuals. The service needs of low-income minority elderly will be addressed in the manner specified on the Methodology to Address Service Needs of Low-Income Minority Elderly format, (DOA-733)

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- a) Eligibility determination;
- b) client intake/registration;
- c) client assessment/reassessments and quarterly visits, as appropriate;
- d) Determining the amount of services to be received by the client; and
- e) Reviewing cost sharing/voluntary contributions policies with eligible clients

4. All licenses, permits, bonds, and insurance necessary for carrying out Block Grant Services will be maintained by the community service provider and any contracted providers.

5. As specified in 45 CFR 92.36(b)(11), community service providers shall have procedures for settling contractual and administrative issues arising out of procurement of services through the Block Grant. Community service providers shall have procedures governing the evaluation of bids for services and procedures through which bidders and contracted providers may appeal or dispute a decision made by the community service provider.

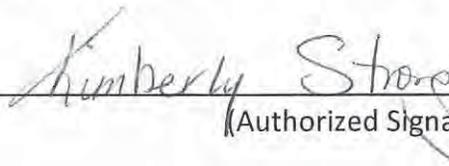
6. Applicant/Client appeals shall be addressed as specified in Section 7 of the Division of Aging Home and Community Care Block Grant Manual for Community Service Providers, dated February 17, 1997.

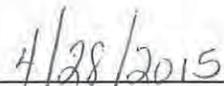
7. Community service providers are responsible for providing or arranging for the provision of required local match, as specified on the Provider Services Summary, (DOA-732). Local match shall be expended simultaneously with Block Grant funding.

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9. Compliance with Equal Employment Opportunity and Americans With Disabilities Act requirement as specified in paragraph fourteen (14) of the Agreement for the Provision of County Aging-Based Services (DOA-735) shall be maintained.

10. Providers of In-Home Aide, Home Health, Housing and Home Improvement, and Adult Day Care or Adult Day health Care shall sign and return the assurance to the Area Agency on Aging indicating the recipients of these services have been informed of their client rights, as required in Section 314 of the 2000 Amendments to the Older Americans Act.

  
(Authorized Signature)

  
(Date)

**July 1, 2015 through June 30, 2016**  
**Home and Community Care Block Grant for Older Adults**  
**Community Service Provider**  
**Standard Assurances**

Cabarrus County Planning & Development agrees to provide services through the Home and  
(Name of Provider)

Community Care Block Grant, as specified on the Provider Services Summary (DOA-732) in accordance with the following:

1. Services shall be provided in accordance with requirements set forth in:
  - a) The County Funding Plan
  - b) The Division of Aging Home and Community Care Block Grant Procedures Manual for Community Services providers; and
  - c) The Division of Aging Services Standards manual, Volumes I through IV.

Community service providers shall monitor any contracts with providers of Block Grant services and take appropriate measures to ensure that services are provided in accordance with the aforementioned documents.

2. Priority shall be given to providing services to those older persons with the greatest economic or social needs, with particular attention to low-income minority individuals. The service needs of low-income minority elderly will be addressed in the manner specified on the Methodology to Address Service Needs of Low-Income Minority Elderly format, (DOA-733)

3. The following service authorization activities will be carried out in conjunction with all services provided through the Block Grant:

- a) Eligibility determination;
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- c) client assessment/reassessments and quarterly visits, as appropriate;
- d) Determining the amount of services to be received by the client; and
- e) Reviewing cost sharing/voluntary contributions policies with eligible clients

4. All licenses, permits, bonds, and insurance necessary for carrying out Block Grant Services will be maintained by the community service provider and any contracted providers.

5. As specified in 45 CFR 92.36(b)(11), community service providers shall have procedures for settling contractual and administrative issues arising out of procurement of services through the Block Grant. Community service providers shall have procedures governing the evaluation of bids for services and procedures through which bidders and contracted providers may appeal or dispute a decision made by the community service provider.

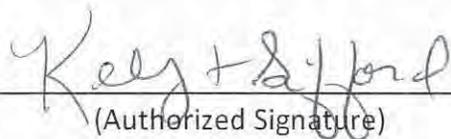
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9. Compliance with Equal Employment Opportunity and Americans With Disabilities Act requirement as specified in paragraph fourteen (14) of the Agreement for the Provision of County Aging-Based Services (DOA-735) shall be maintained.

10. Providers of In-Home Aide, Home Health, Housing and Home Improvement, and Adult Day Care or Adult Day health Care shall sign and return the assurance to the Area Agency on Aging indicating the recipients of these services have been informed of their client rights, as required in Section 314 of the 2000 Amendments to the Older Americans Act.

  
(Authorized Signature)

4-20-15  
(Date)

**Exhibit 14A: List of Subcontractors**

**Provider: Cabarrus County Active Living & Parks**

**FY16**

**Region: F**

**County: Cabarrus**

List each subcontractor in the chart below. A subcontractor is defined as an entity that has been contracted to do a job within the scope of the service provider's grant award. The subcontractor is accountable for the same requirements as the service provider, depending on the terms of the subcontract. Subcontractors must adhere to service standard requirements by the Division of Aging and Adult Services. Do not list vendors who provide services through a 'purchase of service'. These are services which do not follow prescribed service standards and are goods or services sold equally to all consumers.

Subcontractor Name	Type Agency Non-Profit For-Profit Government	Subcontractor Service Name	Subcontractor Contact Name, Address & Phone Number	Describe Scope of the Subcontract (Briefly describe any service requirements that will be delegated to the subcontractor, e.g. eligibility determination, service authorization, assessments/reassessments of clients, preparation and delivery of meals, provision of a ride, tasks identified on an In-Home Aide plan of care, etc.)
N/A				

**Attest Statement:** Providers utilizing subcontractors must provide assurance that both for profit and non-profit subcontractors are compliant with state and federal regulations. These assurances are the subcontractor: A) has not been suspended or debarred (G.S. §143C-6-23; 09NCAC03M), B) has not been barred from doing business at the federal level, C) is able to produce a notarized "State Grant Certification of No Overdue Tax Debts", D) has obtained all licenses, permits, bonds and insurance necessary for carrying out HCCBG Services. In addition, For-Profit Subcontractors have provided a copy of their business license and Non-Profit Subcontractors are registered as a charitable (501c3) organization with the federal government.

Signature: Jonda Liberty Date: 4/28/15

**Exhibit 14A: List of Subcontractors**

**Provider: Cabarrus County Department of Human Services FY16**

**Region: F**

**County: Cabarrus**

List each subcontractor in the chart below. A subcontractor is defined as an entity that has been contracted to do a job within the scope of the service provider's grant award. The subcontractor is accountable for the same requirements as the service provider, depending on the terms of the subcontract. Subcontractors must adhere to service standard requirements by the Division of Aging and Adult Services. Do not list vendors who provide services through a 'purchase of service'. These are services which do not follow prescribed service standards and are goods or services sold equally to all consumers.

<b>Subcontractor Name</b>	<b>Type Agency Non-Profit For-Profit Government</b>	<b>Subcontracted Service Name</b>	<b>Subcontractor Contact Name, Address &amp; Phone Number</b>	<b>Describe Scope of the Subcontract (Briefly describe any service requirements that will be delegated to the subcontractor, e.g. eligibility determination, service authorization, assessments/reassessments of clients, preparation and delivery of meals, provision of a ride, tasks identified on an In-Home Aide plan of care, etc.)</b>
Punchy's Diner	For-Profit	Congregate Nutrition	Aaron Jordan 550 Concord Parkway Concord, NC 28027 704-786-2222	Preparation & devlivery of meals to Congregate Nutrition sites
University Adult Care, Inc.	Non-Profit	Adult Day Care/Health	Ruby Kumar 1324 John Kirk Dr. Charlotte, NC 28263 704-510-0030	Provision of Adult Day Care/Health Services
Coltrane LIFE Center, Inc.	Non-Profit	Adult Day Care/Health	Susan Caudle 321 Corban Ave., SE Concord, NC 28025 704-788-1215	Provision of Adult Day Care/Health Services
ResCare Homecare	For-Profit	In-Home Aide Services II & III	Dana Ramsey 320 Copperfield Blvd., Suite E Concord, NC 28025 704-793-4220	Provision of In-Home Aide Services Level II & III

Interim Healthcare of the Triad, Inc.	For-Profit	In-Home Aide Services II & III	Julie Conrad 250 Branchview Dr. Suite D Concord, NC 28025 704-784-3483	Provision of In-Home Aide Services Level II & III
Senior Helpers	For-Profit	In-Home Aide Services II & III	Sandy Mullins 51 Union St. S Suite 204 Concord, NC 28025 704-490-4673	Provision of In-Home Aide Services Level II & III
Prospect Home Care Services, LLC	For-Profit	In-Home Aide Services Level II & III	Helen Bedu 685 N Cannon Blvd, Kannapolis NC 28083 704-934-2330	Provision of In-Home Aide Services Level II & III

**Attest Statement:** Providers utilizing subcontractors must provide assurance that both for profit and non-profit subcontractors are compliant with state and federal regulations. These assurances are the subcontractor: A) has not been suspended or debarred (G.S. §143C-6-23; 09NCAC03M), B) has not been barred from doing business at the federal level, C) is able to produce a notarized "State Grant Certification of No Overdue Tax Debts", D) has obtained all licenses, permits, bonds and insurance necessary for carrying out HCCBG Services. In addition, For-Profit Subcontractors have provided a copy of their business license and Non-Profit Subcontractors are registered as a charitable (501c3) organization with the federal government.

Signature:  Date: 4-30-15

**Exhibit 14A: List of Subcontractors**

**Provider: Cabarrus County DHS/Transportation**

**FY16**

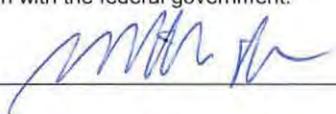
**Region: F\_**

**County: Cabarrus**

List each subcontractor in the chart below. A subcontractor is defined as an entity that has been contracted to do a job within the scope of the service provider's grant award. The subcontractor is accountable for the same requirements as the service provider, depending on the terms of the subcontract. Subcontractors must adhere to service standard requirements by the Division of Aging and Adult Services. Do not list vendors who provide services through a 'purchase of service'. These are services which do not follow prescribed service standards and are goods or services sold equally to all consumers.

Subcontractor Name	Type Agency <i>Non-Profit</i> <i>For-Profit</i> <i>Government</i>	Subcontracted Service Name	Subcontractor Contact Name, Address & Phone Number	Describe Scope of the Subcontract (Briefly describe any service requirements that will be delegated to the subcontractor, e.g. eligibility determination, service authorization, assessments/reassessments of clients, preparation and delivery of meals, provision of a ride, tasks identified on an In-Home Aide plan of care, etc.)
TJ's Taxi	For-Profit		Terry Jo McCall 901 Woodlawn St. Kannapolis, NC 28083	Handle overflow trips when CCTS driver is unavailable

**Attest Statement:** Providers utilizing subcontractors must provide assurance that both for profit and non-profit subcontractors are compliant with state and federal regulations. These assurances are the subcontractor: A) has not been suspended or debarred (G.S. §143C-6-23; 09NCAC03M), B) has not been barred from doing business at the federal level, C) is able to produce a notarized "State Grant Certification of No Overdue Tax Debts", D) has obtained all licenses, permits, bonds and insurance necessary for carrying out HCCBG Services. In addition, For-Profit Subcontractors have provided a copy of their business license and Non-Profit Subcontractors are registered as a charitable (501c3) organization with the federal government.

Signature:  Date: 4-3-15

**Exhibit 14A: List of Subcontractors**

**Provider: Cabarrus Meals on Wheels**

**FY16**

**Region: F**

**County: Cabarrus**

List each subcontractor in the chart below. A subcontractor is defined as an entity that has been contracted to do a job within the scope of the service provider’s grant award. The subcontractor is accountable for the same requirements as the service provider, depending on the terms of the subcontract. Subcontractors must adhere to service standard requirements by the Division of Aging and Adult Services. Do not list vendors who provide services through a ‘purchase of service’. These are services which do not follow prescribed service standards and are goods or services sold equally to all consumers.

Subcontractor Name	Type Agency <i>Non-Profit</i> <i>For-Profit</i> <i>Government</i>	Subcontractor Service Name	Subcontractor Contact Name, Address & Phone Number	Describe Scope of the Subcontract (Briefly describe any service requirements that will be delegated to the subcontractor, e.g. eligibility determination, service authorization, assessments/reassessments of clients, preparation and delivery of meals, provision of a ride, tasks identified on an In-Home Aide plan of care, etc.)
N/A				

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Signature: Kimberly Strog Date: 4/28/2015

**Exhibit 14A: List of Subcontractors**

**Provider: Cabarrus County Planning & Development**

**FY16**

**Region: F**

**County: Cabarrus**

List each subcontractor in the chart below. A subcontractor is defined as an entity that has been contracted to do a job within the scope of the service provider's grant award. The subcontractor is accountable for the same requirements as the service provider, depending on the terms of the subcontract. Subcontractors must adhere to service standard requirements by the Division of Aging and Adult Services. Do not list vendors who provide services through a 'purchase of service'. These are services which do not follow prescribed service standards and are goods or services sold equally to all consumers.

Subcontractor Name	Type Agency <i>Non-Profit</i> <i>For-Profit</i> <i>Government</i>	Subcontracted Service Name	Subcontractor Contact Name, Address & Phone Number	Describe Scope of the Subcontract (Briefly describe any service requirements that will be delegated to the subcontractor, e.g. eligibility determination, service authorization, assessments/reassessments of clients, preparation and delivery of meals, provision of a ride, tasks identified on an In-Home Aide plan of care, etc.)
N/A				

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Signature: Key A Siffel Date: 4-20-15

### Home and Community Care Block Grant for Older Adults

#### TOTAL UNIT SUMMARY

Service	Block Grant Funding	Match	Net Service Cost	Reimbursement Rate	HCCBG Units	Cost Share	Cost Share Units	Other Funding	Other Funding Units	Total All Units	HCCBG Clients
Trans 250	141,250	15,694	156,944	17.1540	9,149	4,168	243	1,550,861	90,408	99,800	8,247
In-Home II-Personal Care	135,287	15,032	150,319	19.5082	7,705	50	3	0	0	7,708	15
In-Home III-Personal Care	45,095	5,011	50,106	20.5184	2,442	50	2	0	0	2,444	6
Congregate 180	97,293	10,810	108,103	6.2719	17,236	29,000	4,624	145,134	23,140	45,000	250
Home Delivered 020	62,802	6,978	69,780	4.1978	16,623	-	-	350,000	83,377	100,000	13,000
Housing/ Home Repair 140	35,081	3,898	38,979	#DIV/0!	#DIV/0!	-	#DIV/0!	0	#DIV/0!	#DIV/0!	-
Adult Day Care 030	19,361	2,151	21,512	33.1723	648	50	2	0	0	650	6
Adult Day Health 155	109,707	12,190	121,897	41.3631	2,947	50	1	0	0	2,948	20
Senior Center Operation 1	76,123	8,458	84,581	#DIV/0!	#DIV/0!	-	#DIV/0!	0	#DIV/0!	#DIV/0!	-
								0		-	-
		-	-					0		-	-
		-	-					0		-	-
		-	-					0		-	-
		-	-					0		-	-
<b>Total</b>	<b>721,999</b>	<b>80,222</b>	<b>802,221</b>		<b>#DIV/0!</b>	<b>33,368</b>	<b>#DIV/0!</b>	<b>2,045,995</b>	<b>#DIV/0!</b>	<b>#DIV/0!</b>	<b>21,544</b>

2881584

PROVIDER/AAA CHECKLIST  
FY16

County Name

Cabarrus County Department of Human Services					NOTES:
DATE:				DATE	
<b>Aging Funding Plan Draft Forms Submitted</b>		DOA-730			
		DOA-731			
		DOA-732			
		DOA-732A			
		DOA-732A1			
		DOA-733			
		DOA-734			
		C/P Rights			
<b>Budget Analysis</b>				<b>Matches</b>	
		<b>DOA-732</b>	<b>DOA-732A</b>		
Grant Funds for FY'2009 =		721999	721999		
DOA 732a Revenues - (Line I.J =			2971584		
DOA 732a Expenses - ( Line II.J			3199871		
Revenues (Line III. A. I =			3199871		
Expenses (Line III.B.1			2971584		
Revenues Match (Line I.J =			2971584		
Revenues (Line III.B.1			2971584		
Expenses Match (Line II.J =			3199871		
Expenses (Line III.A.1			3199871		
DOA-732a1 (Total) =			1178744		
DOA732a (Line II.A			1178744		
USDA correct for total service units @ 0.75	#REF!	90000	90000		
ADH service cost matches allowable rate					
				<b>Matches</b>	
	<b>DOA732A</b>	<b>DOA732</b>		<b>DOA732A</b>	<b>DOA732</b>
Block Grant Funding	Line I.A	Col. A Total		721999	721999
Required Local Match-Cash & In-Kind	Line I.B	Col. B Total		80222	80222
Net Service Cost	Line I.C	Col. C Total		802221	802221
USDA Subsidy	Line I.D	Col. D Total		90000	90000
Total Funding	Line I.C+I.D	Col. E Total		892221	892221
Projected HCCBG Reimbursed Units	Line III.C - Total	Col. F Total		#DIV/0!	//////////
Total Reimbursement Rate	Line III.B.5 (by Service)	Col. G (by Service)			
Projected Total Service Units	Line III.F Total	Col. I Total		#DIV/0!	#DIV/0!

AAA WORKSHEET - AAA ONLY  
 FY16

SERVICE	UNIT RATE	STAFF HRS	STAFF SALARY	FRINGE BENEFITS	DIRECT COST IF CONTRACTED
Trans 250	17.154	68848	892007	198836.5355	3588
In-Home II-Personal Care 042	19.5082	338	7610	2872.165	150319
In-Home III-Personal Care 045	20.5184	338	7610	2872.165	50106
Congregate 180	6.2719	86085	141245	38654.2425	1500
Home Delivered 020	4.1978	6240	69000	17278.5	0
Housing/ Home Repair 140	#DIV/0!	4160	8000	612	0
Adult Day Care 030	33.1723	338	7610	2872.165	21512
Adult Day Health 155	41.3631	338	7610	2872.165	121897
Senior Center Operation 170	#DIV/0!	2155	38052	12766.978	0